

## Committee on Homelessness (CoH) 2013-2014 Strategic Plan

Updated January 2, 2014

GOAL	KEY OBJECTIVES	CHAMPION	ORGANIZATIONAL DRIVERS	PROPOSED COMPLETION	CoH Mtg Update
<b>To develop and implement directives to ensure compliance with the HEARTH ACT</b>	<b>Research, select and prepare for Unified Funding Agency (UFA) implementation</b>	<b>Tim Burch, Champion</b> <i>Team Members include:</i> <ul style="list-style-type: none"> <li>• Lisa Morris Hibbler (CLV)</li> <li>• Kathy Somers (NLV)</li> <li>• Michelle Fuller Hallauer (RIO)</li> </ul>	<ul style="list-style-type: none"> <li>• Regional Initiatives Office (RIO)</li> <li>• CoH</li> <li>• CoC Evaluation Working Group (EWG)</li> </ul>	<b>April 1, 2014</b>	<b>????</b>
	1. Determine specific requirements and responsibilities of a UFA				
	a. Collect input from prospective service providers on needs from a UFA				
	2. Research national best practices on implementation of UFA model				
	<b>Develop and implement a monitoring and evaluation plan</b>	<b>Tara Ulmer, Champion</b> <i>Team Members include:</i> <ul style="list-style-type: none"> <li>• Michelle Fuller Hallauer (RIO)</li> <li>• Emma Macayan-McKissick (CC)</li> </ul>	<ul style="list-style-type: none"> <li>• RIO</li> <li>• CoC EWG</li> <li>• Homebase</li> <li>• Homeless Providers</li> <li>• CoH</li> </ul>	<b>July 1, 2014</b>	<b>November 14, 2013 February 13, 2014 June 12, 2014</b>
	1. Complete and receive feedback on monitoring/evaluation tool and plan				
	2. Review and finalize monitoring/evaluation tool				
	3. Implement monitoring/evaluation tool				
	4. Determine effectiveness and utilization of data				
	<b>Develop and ratify a governance structure</b>	<b>Stephen Harsin, Champion</b> <i>Team Members include:</i> <ul style="list-style-type: none"> <li>• Barbara Geach (HEND)</li> <li>• Kathy Somers (NLV)</li> </ul>	<ul style="list-style-type: none"> <li>• CoH</li> <li>• CoC EWG</li> <li>• RIO</li> </ul>	<b>March 13, 2014</b>	<b>November 14, 2013 Feb or April of 2014</b>
	1. Determine seats and representation and add into the bylaws				
	2. Finalize and ratify the bylaws				
	<b>Complete and post written standards, policies and procedures</b>	<b>Rose Ann Rabiola Miele, Champion</b> <i>Team Members include:</i> <ul style="list-style-type: none"> <li>• Michele Fuller Hallauer (RIO)</li> <li>• Cynthia Nagendra (Homebase)</li> </ul>	<ul style="list-style-type: none"> <li>• RIO</li> <li>• CoC EWG</li> <li>• Homebase</li> <li>• Homeless Providers</li> </ul>	<b>July 31, 2014</b>	<b>October 10, 2013</b>
	1. Inventory				
	2. Post for public comment and feedback				

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	<b>Conduct a gaps analysis to determine current community need</b>	<b>Catherine Huang Hara, Champion</b> <i>Team Members include:</i> <ul style="list-style-type: none"> <li>• Tyrone Thompson (RIO)</li> <li>• Cynthia Nagendra (Homebase)</li> </ul>	<ul style="list-style-type: none"> <li>• RIO</li> <li>• Professional Services w/ third party contractor</li> </ul>	<b>July 1, 2013</b>	
	1. Final selection of contractor from informal bids				
	2. Approval of scope of work				
	3. Implementation of scope of work				
	<b>Implement directives to achieve the goals of the COC Community Action Plan (CAP)</b>	<b>Michele Fuller-Hallauer, Champion</b> <i>Team Members include:</i> <ul style="list-style-type: none"> <li>• Cynthia Nagendra, Homebase</li> <li>• Michael Husted (HEND)</li> </ul>	<ul style="list-style-type: none"> <li>• Homebase</li> <li>• CoC EWG</li> <li>• RIO</li> <li>• HMIS Administrator</li> </ul>	<b>December 1, 2013</b>	<b>July 11, 2013</b>

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To update and further implement the "Help Hope Home: Southern Nevada's Regional Plan to End Homelessness"	<i>Continue to align the local plan with other national plans, e.g. "Opening Doors," HEARTH Act Implementation</i>	<b>Jodie Gerson, Champion</b> <i>Team Members include:</i> <ul style="list-style-type: none"> <li>• Tyrone Thompson (RIO)</li> <li>• Tim Burch (CC)</li> <li>• Captain Shawn Anderson (METRO)</li> <li>• Tara Ulmer (CLV)</li> </ul>	<ul style="list-style-type: none"> <li>• RIO</li> <li>• CoC EWG</li> </ul>	????	????
	1. Integration of national plans into local plan		<ul style="list-style-type: none"> <li>• SNAMHS</li> <li>• RIO</li> <li>• CLV</li> </ul>		
	2. Updated strategies to be inclusive of national plans				
	3. Update current strategies to ensure plan reflects current community need (based on gaps analysis)		<ul style="list-style-type: none"> <li>• RIO</li> <li>• Professional Services w/ third party contractor</li> <li>• CoC EWG</li> </ul>		
	4. Adopt and publish the updated plan				
	<i>Evaluate progress on current objectives</i>	<b>Leone Lettsome, Champion</b> <i>Team Members include:</i> <ul style="list-style-type: none"> <li>• Catherine Huang Hara (RIO)</li> <li>• Annie Wilson (METRO)</li> <li>• Michael Husted (HEND)</li> </ul>	<ul style="list-style-type: none"> <li>• RIO</li> <li>• Professional Services w/ third party contractor</li> <li>• CoC EWG</li> </ul>	July 1, 2013	
	1. Final selection of contractor from informal bids		<ul style="list-style-type: none"> <li>• RIO</li> <li>• CCSS Staff</li> <li>• CNLV Staff</li> </ul>		
	2. Approval of scope of work				
	3. Implementation of scope of work				
	To develop and	<i>Assign CE related roles and responsibilities to CoH parties and partners</i>	<b>Stacy Sutton, Champion (NHA)</b> <i>Team Members include:</i> <ul style="list-style-type: none"> <li>• Catherine Huang (RIO)</li> <li>• Paula Zier (CCSD)</li> <li>• Marcus Perez (SNAMHS)</li> </ul>	<ul style="list-style-type: none"> <li>• Nevada Homeless Alliance (NHA)</li> <li>• CoC EWG</li> <li>• Veterans Administration (VA)</li> <li>• Clark County School District (CCSD)</li> </ul>	April 1, 2013

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		<ul style="list-style-type: none"> <li>• Rey Bouknight (MGM)</li> <li>• Cynthia Dodge (Vet Admin)</li> <li>• David Riggleman (CLV)</li> </ul>	<ul style="list-style-type: none"> <li>• MGM</li> <li>• SNAMHS</li> <li>• Homebase</li> </ul>		
	<i>Align Community Engagement (CE) with strategic plan to determine goals, and set expectations</i>	<ul style="list-style-type: none"> <li>• Roseann Miele (BC)</li> <li>• Rob Herdzik (BitFocus)</li> </ul>		July 1, 2013	July 2013
	<i>Identify all relevant CE audiences; begin developing key relationships</i>			July 1, 2013	August 2013
	<i>Identify and developing key messaging</i>			September 2013	October 10. 2013
	<i>Develop a CE Tool Kit</i>			October 1, 2013	October 10. 2013
	<i>Update the Economic Case for ending homelessness in S. Nevada</i>			September 2013	October 10. 2013
	<i>Build an integrated, collaborative development organization (if needed and/or different than UFA)</i>			December 1, 2013	January 2014
	<i>Produce a comprehensive CEP that reflects all efforts to date</i>			December 1, 2013	January 2014
	<i>Align local initiatives to the plan</i>	<p><b>Tyrone Thompson, Champion</b>  <u>Team Members include:</u></p> <ul style="list-style-type: none"> <li>• Tara Ulmer (CLV)</li> <li>• Captain Shawn Anderson (METRO)</li> <li>• Jodie Gerson (SNAMHS)</li> </ul>	<ul style="list-style-type: none"> <li>• RIO</li> <li>• METRO</li> <li>• SNAMHS</li> <li>• CLV</li> <li>• CC</li> <li>• NLV</li> <li>• HEND</li> <li>• Homeless Providers</li> </ul>	October 1, 2013	
	1. Partner with the Faith Based organizations	<ul style="list-style-type: none"> <li>• Maria Castillo Couch (CLV)</li> <li>• Tara Ulmer (CLV)</li> <li>• Tyrone Thompson (RIO)</li> </ul>	<ul style="list-style-type: none"> <li>• RIO</li> <li>• CLV</li> <li>• Faith Based Organization</li> <li>• Contractor</li> <li>• NHA</li> <li>• METRO</li> </ul>	August 1, 2013	