

**SNRPC Committee on Homelessness (CoH) 2013-2014 Strategic Plan**

GOAL	KEY OBJECTIVES	CHAMPION	ORGANIZATIONAL DRIVERS	PROPOSED COMPLETION	CoH Mtg Update
<b>To develop and implement directives to ensure compliance with the HEARTH ACT</b>	<b>Research, select and prepare for Unified Funding Agency (UFA) implementation</b>	<b>Tim Burch (CC), Champion</b> <i>Team Members include:</i> <ul style="list-style-type: none"> <li>• Lisa Morris Hibbler (CLV)</li> <li>• Kathy Somers (CNLV)</li> <li>• Michelle Fuller Hallauer (RIO)</li> </ul>	<ul style="list-style-type: none"> <li>• Regional Initiatives Office (RIO)</li> <li>• CoH</li> <li>• CoC Evaluation Working Group (EWG)</li> </ul>	<b>April 1, 2014</b>	
	1. Determine specific requirements and responsibilities of a UFA				
	a. Collect input from prospective service providers on needs from a UFA				
	2. Research national best practices on implementation of UFA model				
	<b>Develop and implement a monitoring and evaluation plan</b>	<b>Tara Ulmer (CLV), Champion</b> <i>Team Members include:</i> <ul style="list-style-type: none"> <li>• Michelle Fuller Hallauer (RIO)</li> <li>• Emma Macayan-McKissick (CC)</li> </ul>	<ul style="list-style-type: none"> <li>• RIO</li> <li>• CoC EWG</li> <li>• HomeBase</li> <li>• Homeless Providers</li> <li>• CoH</li> </ul>	<b>June 1, 2013</b>	
	1. Complete and receive feedback on monitoring/evaluation tool and plan				
	2. Review and finalize monitoring/evaluation tool				
	3. Implement monitoring/evaluation tool				
	4. Determine effectiveness and utilization of data				
	<b>Develop and ratify a governance structure</b>	<b>Stephen Harsin (CLV), Champion</b> <i>Team Members include:</i> <ul style="list-style-type: none"> <li>• Barbara Geach (CH)</li> <li>• Kathy Somers (CNLV)</li> </ul>	<ul style="list-style-type: none"> <li>• CoH</li> <li>• CoC EWG</li> <li>• RIO</li> </ul>	<b>December, 2013</b>	
	1. Determine seats and representation and add into the bylaws				
	2. Finalize and ratify the bylaws				
	<b>Complete and post written standards, policies and procedures</b>	<b>Rose Ann Miele (CBC), Champion</b> <i>Team Members include:</i> <ul style="list-style-type: none"> <li>• Michele Fuller Hallauer (RIO)</li> <li>• Cynthia Nagendra (HomeBase)</li> </ul>	<ul style="list-style-type: none"> <li>• RIO</li> <li>• CoC EWG</li> <li>• HomeBase</li> <li>• Homeless Providers</li> </ul>	<b>July 31, 2014</b>	
	1. Inventory				
	2. Post for public comment and feedback				

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	<p><b>Conduct a gaps analysis to determine current community need</b></p>	<p><b>Michele Fuller Hallauer (RIO), Champion</b> <i>Team Members include:</i></p> <ul style="list-style-type: none"> <li>• Tyrone Thompson (RIO)</li> <li>• Catherine Huang Hara (RIO)</li> <li>• Cynthia Nagendra (HomeBase)</li> </ul>	<ul style="list-style-type: none"> <li>• RIO</li> <li>• HomeBase</li> </ul>	<p><b>July 1, 2013</b></p>	
	<p>1. Final selection of contractor from informal bids</p>				
	<p>2. Approval of scope of work</p>				
	<p>3. Implementation of scope of work</p>				
	<p><b>Implement directives to achieve the goals of the COC Community Action Plan (CAP)</b></p>	<p><b>Michele Fuller-Hallauer, Champion</b> <i>Team Members include:</i></p> <ul style="list-style-type: none"> <li>• Cynthia Nagendra (HomeBase)</li> <li>• Michael Husted (CH)</li> </ul>	<ul style="list-style-type: none"> <li>• HomeBase</li> <li>• CoC EWG</li> <li>• RIO</li> <li>• Bitfocus (HMIS Administrator)</li> </ul>	<p><b>December 1, 2013</b></p>	

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<b>To update and further implement the “Help Hope Home: Southern Nevada’s Regional Plan to End Homelessness”</b>	<b><i>Continue to align the local plan with other national plans, e.g. “Opening Doors,” HEARTH Act Implementation</i></b>	<b><i>Jodie Gerson(SNAMHS), Champion</i></b> <i>Team Members include:</i> <ul style="list-style-type: none"> <li>• <i>Tyrone Thompson (RIO)</i></li> <li>• <i>Tim Burch (CC)</i></li> <li>• <i>Captain Shawn Anderson (METRO)</i></li> <li>• <i>Tara Ulmer (CLV)</i></li> </ul>	<ul style="list-style-type: none"> <li>• <i>RIO</i></li> <li>• <i>CoC EWG</i></li> </ul>	<b><i>August 1, 2013</i></b>	
	1. Integration of national plans into local plan		<ul style="list-style-type: none"> <li>• <i>SNAMHS</i></li> <li>• <i>RIO</i></li> <li>• <i>CLV</i></li> </ul>		
	2. Updated strategies to be inclusive of national plans				
	3. Update current strategies to ensure plan reflects current community need (based on gaps analysis)		<ul style="list-style-type: none"> <li>• <i>RIO</i></li> <li>• <i>Professional Services w/ third party contractor</i></li> <li>• <i>CoC EWG</i></li> </ul>		
	4. Adopt and publish the updated plan				
	<b><i>Evaluate progress on current objectives</i></b>	<b><i>Catherine Huang Hara (RIO), Champion</i></b> <i>Team Members include:</i> <ul style="list-style-type: none"> <li>• <i>Annie Wilson (METRO)</i></li> <li>• <i>Michael Husted, (CH)</i></li> <li>• <i>Leone Lettsome, (CNLV)</i></li> </ul>	<ul style="list-style-type: none"> <li>• <i>RIO</i></li> <li>• <i>Strategic Progress</i></li> <li>• <i>CoC EWG</i></li> </ul>	<b><i>July 1, 2013</i></b>	
	1. Final selection of contractor from informal bids		<ul style="list-style-type: none"> <li>• <i>RIO</i></li> <li>• <i>CCSS Staff</i></li> <li>• <i>CNLV Staff</i></li> </ul>		
	2. Approval of scope of work				
	3. Implementation of scope of work				

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<b>To develop and implement a Community Engagement Plan (CEP)</b>	<i>Assign CE related roles and responsibilities to CoH parties and partners</i>	<b>Stacy Sutton Pollard (NHA), Champion</b> <i>Team Members include:</i> <ul style="list-style-type: none"> <li>Catherine Huang (RIO)</li> <li>Paula Zier (CCSD)</li> <li>Marcos Perez (SNAMHS)</li> <li>Rey Bouknight (MGM)</li> <li>Dr. Cynthia Dodge (VA)</li> <li>David Riggleman (CLV)</li> <li>Rose Ann Miele (CBC)</li> <li>Rob Herdzik (Bitfocus)</li> </ul>	<ul style="list-style-type: none"> <li>Nevada Homeless Alliance (NHA)</li> <li>CoC EWG</li> <li>Veterans Administration (VA)</li> <li>Clark County School District (CCSD)</li> <li>MGM Resorts International</li> <li>SNAMHS</li> <li>HomeBase</li> </ul>	<b>April 1, 2013</b>	
	<i>Align Community Engagement (CE) with strategic plan to determine goals, and set expectations</i>			<b>July 1, 2013</b>	
	<i>Identify all relevant CE audiences; begin developing key relationships</i>			<b>July 1, 2013</b>	
	<i>Identify and developing key messaging</i>			<b>September 2013</b>	
	<i>Develop a CE Tool Kit</i>			<b>October 1, 2013</b>	
	<i>Update the Economic Case for ending homelessness in S. Nevada</i>			<b>September 2013</b>	
	<i>Build an integrated, collaborative development organization (if needed and/or different than UFA)</i>			<b>December 1, 2013</b>	
	<i>Produce a comprehensive CEP that reflects all efforts to date</i>			<b>December 1, 2013</b>	
	<i>Align local initiatives to the plan</i>	<b>Tyrone Thompson (RIO), Champion</b> <i>Team Members include:</i> <ul style="list-style-type: none"> <li>Tara Ulmer (CLV)</li> <li>Capt. Shawn Anderson (METRO)</li> <li>Jodie Gerson (SNAMHS)</li> </ul>	<ul style="list-style-type: none"> <li>RIO</li> <li>METRO</li> <li>SNAMHS</li> <li>CLV</li> <li>CC</li> <li>NLV</li> <li>HEND</li> <li>Homeless Providers</li> </ul>	<b>October 1, 2013</b>	
1. Partner with the Faith Based organizations	<ul style="list-style-type: none"> <li>Maria Castillo Couch (CLV)</li> <li>Tara Ulmer (CLV)</li> <li>Tyrone Thompson (RIO)</li> </ul>	<ul style="list-style-type: none"> <li>RIO</li> <li>CLV</li> <li>Faith Based Organization</li> <li>Contractor</li> <li>NHA</li> <li>METRO</li> </ul>	<b>August 1, 2013</b>		