

**SOUTHERN NEVADA HOMELESSNESS CONTINUUM OF CARE BOARD  
MEETING MINUTES  
April 11, 2019**

**In attendance:** Emily Paulsen, Co-Chair, Advocate, Nevada Homeless Alliance  
Arash Ghafoori, Co-Vice Chair, Social Service Provider, Nevada Partnership for Homeless Youth  
Annie Wilson, Law Enforcement, Las Vegas Metro Police Department  
Carlton Craig, University, UNLV  
Hassan Chaudhry, Affordable Housing, Nevada HAND  
Lavonne Atkins, Mental Health Provider, Southern Nevada Adult Mental Health Services  
Mandy Martin, Alternate, Business, Las Vegas Sands  
Meg Pike, School District, Clark County School District  
Michael Pawlak, Government, Clark County Social Service  
Peter McCoy, Veteran Service Provider, Veterans Administration  
Phil Washington, Faith-Based  
Rick Damian, Government, City of North Las Vegas  
Robert Dawson, Social Service Provider, Catholic Charities of Southern Nevada  
Shalimar Cabrera, Veteran Service Provider, U.S. Vets-Las Vegas  
Stacy DiNicola, Government, City of Henderson  
Sylvia Davis, Alternate, Social Service Provider, S.A.F.E. Nest  
Taylor Hough, Alternate, Healthcare Provider, Touro University Nevada

**Absent:** Alletha Muzorewa, Workforce Investment, Workforce Connections  
Chad Williams, Public Housing Authority, Southern Nevada Regional Housing Authority  
David Slattery, Emergency Medical Services, Las Vegas Fire and Rescue  
Erin Kinard, Health Care Provider  
Jennifer Harris, Homeless or Formerly Homeless  
Julie Calloway, Government, City of Boulder City  
Kathi Thomas-Gibson, Co-Chair, Government, City of Las Vegas  
Kena Adams, Advocate, Indian Voices  
Stavan Corbett, United Way of Southern Nevada  
Troy Oglesbee, Faith-Based, Save A Life

**Agenda Item 1. Call to order, notice of agenda compliance with the Nevada Open Meeting Law.**

The meeting of the Southern Nevada Homelessness Continuum of Care Board was called to order at 2:08 p.m., on Thursday, April 11, 2019, at United Way of Southern Nevada, 5830 W. Flamingo Road, Las Vegas, Nevada, 89103.

**Agenda Item 2. Public Comment.**

No public comment.

**Agenda Item 3. Approval of the Agenda for April 11, 2019; for possible action.**

A motion was made to approve the agenda. The motion was approved.

**Agenda Item 4. Approval of the Minutes from the March 14, 2019 meeting; for possible action.**

The recorder stopped during the meeting due to a technical glitch, abbreviated minutes provided.  
A motion was made to approve the minutes. The motion was approved.

**Agenda Item 5. Update by co-chairs on recent activities of the Steering Committee; for possible action.**

Emily Paulsen, Nevada Homeless Alliance reminded that copies of the materials and PowerPoint presentation that will be presented at the meetings should be sent to Catherine Huang Hara a full week in advance so that they can be included in the posting for the meeting. The Steering committee agrees to include a standing agenda item that will allow the Collaborative Applicant to present and take possible action on emerging issues. The Ad Hoc Homeless Trust Fund group will receive direction from and report progress to the Planning Working Group. The Steering Committee also had discussion on making materials for the Board Meetings available electronically and no longer in print. If this change occurs, materials will be posted online at [helphopehome.org](http://helphopehome.org). This will be discussed further at the May Board meeting.

**Agenda Item 6. Presentation by the collaborative applicant on the debrief provided by U.S. Department of Housing and Urban Development (HUD) on consolidated applications for the 2018 Continuum of Care competition; for possible action.**

Danita Osborne-Morris, Clark County Social Service, reported that the CoC has been working with HomeBase since the beginning of this process and they have agreed to do a full deep dive into the local process and into the application to figure out how to improve scores moving forward. The 2018 Overall CoC Competition Breakdown for all CoC's - highest score 190 out of 200; lowest score 47.75; median score 160 and the weighted mean score for all CoC's was 166.75 and we scored 156.75 as a community. The weighted mean score is the mean CoC score based on annual renewal demand for all CoC's. 2018 CoC Scoring Summary - Part 1: CoC Structure and Governance we scored 40.25 out of 52, last year we scored 35 out of 50. Part 2: Data Collection and Quality we scored 39 out of 49, last year we scored 40.5 out of 46. Part 3: CoC Performance and Strategic Planning we scored 66.5 out of 77, last year we scored 72 out of 82. Part 4: Cross-Cutting Policies, we scored 11 out of 22, last year we received a full score. HomeBase has been reviewing all of our previously used materials, scoring and ranking tools, as well as our scoring and ranking policies and procedures. The initial recommendation is around ensuring that our project ranking and selection speaks to questions 1E-1 and 1E-2 to our application. In these questions we lost a total of 10 points that they felt we could receive just by altering our process, by changing our policies and procedures, and our scoring and ranking tools. We need to increase transparency and objectivity, clarification around community priorities, avoid scoring new and first year renewals on data and monitoring, score new applications solely on merit, projects serving severe needs and vulnerabilities, revision of appeals process and larger competition strategy. Transparency and objectivity - recommendation for changing this was to increase consistency across documents, to ensure that our policies and procedures mirrored our scoring tools, adjust the language to better reflect best practices, edit the criteria to be more specific and objective and update the processes around the treatment of DV projects and new and renewal projects. Community priorities recommendations - Describe priorities for current year up front, must be clear and consistent, must be easily understood for the public, applicants and HUD and make evident what the community wants to strategically prioritize using HUD CoC Dollars. New project scoring recommendations - Allow any first-year renewal project without a full year's worth of data to be placed at the bottom of tier 1, ensure P&P changes are made to reflect this methodology and clearly and objectively describes how any why renewal projects with less than 12 months are treated to ensure fairness and manufactured scores should not be used to score new projects. Expectations for FY2019 - YHDP Projects rolling into CoC Renewals; DV Bonus Projects renewal and 2nd Round of DV Bonus. YHDP \$75 million; Currently open and due in May and 4th Round of YHDP expected based on Congress appropriations.

Arash Ghafoori, Nevada Partnership for Homeless Youth suggested when you present on this, can you present it in a table with a column that shows what the old was and a column that shows what the new was as opposed to just describing it.

**Agenda Item 7. Update by the Evaluation Working Group on the 2019 local Continuum of Care Competition, and approval of the Scoring and Ranking Policies and Procedures; for possible action.**

Catherine Huang Hara, Clark County Social Service updated that they are working on an assumption that the NOFA will release at the beginning of May with access to E-snaps, which is the application portal used to submit applications. We received the grant inventory worksheet on Monday to review and are due to return that by next Wednesday. We are anticipating posting the local application for renewal projects by April 16th. On April 29<sup>th</sup> HomeBase will be hosting two different technical assistance sessions for applicants to attend. It's expected that all renewal and potential new applicants attend that training; with the registration for the sessions an account will be created for you to have access to Presto, which is the online application portal for this year. A copy of the scoring and ranking policies and procedures was provided, a markup version is available which has the redline edits of what occurred.

Ms. Paulsen asked how you will project outcomes for those agencies that don't have a full 12 months.

Ms. Huang Hara stated that outcomes are not being projected for these projects. Because they are first-time projects, they are being provided an opportunity to perform and they will only be scored based upon their applications.

Ms. Paulsen and Mr. Ghafoori expressed concerns about the policies and procedures scoring tool not being clear, concise and transparent.

A motion was made to approve the Scoring and Ranking Policies and Procedures. Emily Paulsen, opposed; Arash Ghafoori, abstained. The motion was approved.

**Agenda Item 8. Approval of the policies and procedures for the Monitoring Working Group; for possible action.**

Item tabled.

**Agenda Item 9. Presentation by the Southern Nevada Leadership Team on the outcomes of the 100-Day Challenge on Youth Homelessness; for possible action.**

Meg Pike, Clark County School District, provided an update on the outcomes of the 100 day challenge. Timeline: Orientation was held in October 2018 where Community leaders came together with HomeBase to commit to the challenge and identified those key areas that are lacking in our system for serving youth in the homeless situations. November 2018 - Launched workshop, we traveled to Miami and identified a concrete goals and assigned roles. Goal/Sub Goal - In 100 days we will prevent 50 system-involved youth from entering homelessness and house 100 youth under the age of 25 with new and/or innovative housing solutions. We broke that into sub goals of collecting data, housing and prevention. Amended Goal - In 100 days we will prevent 50 system-involved youth from entering homelessness and house 100 youth under the age of 25. 20% of those youth will be housed with new and/or innovative housing solutions. The challenge was complete March 6th. 46 out of the 50 system-involved youth were prevented from entering into homelessness. 91 out of the 100 youth experiencing homelessness under the age of 25 were housed. 10% of the 20% of the youth

housed were with new and/or innovative housing solutions. What worked - Collaboration among systems, case conferencing, increased landlord engagement and consolidation of housing resources for youth. What didn't work – Youth matching mixers, youth unwilling to leave current program and not enough youth were willing to live with a roommate. Next Steps – Youth Collaboration, Standardized Case Management Training, Resource Sharing and Diversified and Flexible Funding.

**Agenda Item 10. Update by the Youth Working Group on the FY 2018 Youth Homelessness Demonstration Program (YDHP) Notice of Funding Availability (NOFA); for possible action.**

Danita Osborne-Morris, Clark County Social Service, provided an update on YHDP Round 3. Awards - The minimum award per community will be \$1 million and the maximum award will be \$15 million. In previous rounds, communities of our size of population have received between four and six million dollars in funding. Projects - The awarded projects will be for an initial 2 years grant term. Planning Projects will be for 1 year terms and are non-renewable. During the past year, YAC has been engaged in many significant projects including but not limited to the development of the plan, development of training materials for the annual youth count, the 100 day challenge, the Housing Summit and the Youth Summit. Timeline – CoC Board Approval May 9, 2019; Awards announced August 15, 2019; Coordinated Community Plan December 15, 2019. Our Goal – By utilizing the feedback we received on our Round 2 application, along with the general debrief from Round 1, our goal is to be in the top 8 highest scoring communities for the non-rural category.

**Agenda Item 11. Presentation by Clark County School District on Title I Homeless Outreach Program for Education (HOPE); for possible action.**

Meg Pike, Clark County School District, presented that CCSD is the fifth largest School District in the nation and personnel has over 42,000 employees. For McKinney-Vento Local Education Liaison, there are 2 Title I HOPE Coordinators, 8 Title I HOPE Support Staff and 4 Title I HOPE Project Facilitators. The Title I Homeless Outreach Program for Education of the Clark County School District works to remove barriers for homeless students to enroll in school and educate school and community agency personnel, parents, and unaccompanied youth of the educational options under McKinney-Vento federal law. The McKinney-Vento Homeless Assistance Act defines children and youth who lack a fixed, regular, and adequate nighttime residence as homeless. Last year, there were over 15,000 students identified as homeless and this year 13,487 students have been identified.

**Agenda Item 12. Update from the collaborative applicant on relevant business for consideration by the Board; for possible action.**

No updates were given

**Agenda Item 13. Questions and answers regarding reports from the Board working groups (Community Engagement, Coordinated Entry, Data & Systems Improvement, Evaluation, Monitoring, Planning, Youth)**

No questions were asked

**Agenda Item 14. Receive an update from each board member regarding relevant activities within their respective organizations relating to homelessness**

Shalimar Cabrera, U.S. Vets-Las Vegas shared, the Veterans Stand Down will be held on Wednesday, April 17th at Big League Dreams 3151 E. Washington from 8 am – 5 pm.

**Agenda Item 15. Public Comment**

No public comment

**The meeting adjourned at 4:10 p.m.**