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The Las Vegas/Clark County Continuum of Care (NV-500) locally referred to as the Southern Nevada Homelessness Continuum of Care (CoC), is not applying as a rural community. This application covers the full geographic area of the CoC. Clark County is the most populous county in Nevada with an estimated population of 1.95 million people, of which 1.18 million are between the ages of 20 and 64; and 388,984 are between the ages of 10 and 24. (Suburbanstats.org, 2019).

Leadership Capacity 1. Over the past 5 years, the CoC has worked with community partners to address systemic challenges of homelessness. The Southern Nevada Regional Plan to End Homelessness, 2005 and 2013 Gaps Analysis, and Annual Homeless Census Surveys have informed the process and allowed for data driven decisions to be made regionally. In 2014, the CoC contracted with the Corporation for Supportive Housing (CSH) for a Charrette process to develop a coordinated entry (CE) model for households without children. Through this process, a pilot program was developed and implemented by a multi-disciplinary leadership team that evaluated data gathered from different entry points and implemented core corrections and adjustments to the CE process and the management of the community queue and by-name-list.

In 2015, the CoC contracted with HomeBase for technical assistance to evaluate the CE process and ensure it was effectively addressing the needs of homeless individuals in Southern Nevada (SNV). Their assessment identified issues with the scoring tool, leading to the creation of the SNV Community Housing Assessment Tool (SN-CHAT) which takes into consideration specific characteristics of homelessness that are unique to this community. In 2016, the CoC contracted with CSH for planning associated with extending CE for the subpopulations of youth, families and victims of domestic violence. Throughout 2017, service providers, government agencies and stakeholders serving these populations met regularly to design specialized CE

processes to best meet the needs of each unique subpopulation. These processes, along with CE for households without children, were aligned into one comprehensive CE program. In October 2017, CE for youth, families and victims of domestic violence was launched, bringing all homeless populations into the SNV CE system. In February 2019, HomeBase presented the Annual CE System Evaluation Report that assessed 4 key areas of each of the CE systems and provided comprehensive recommendations for each area. These areas included: ensuring access; assessment and prioritization; referral and placement; and outcomes. The CE Working Group continues to remain dedicated to the development and improvement of the CE system.

2. YHDP Team Composition: **2a.** Clark County Social Service (CCSS), a local government agency and CoC Collaborative Applicant, has been identified as the YHDP lead agency. **2b.** Michele Fuller-Hallauer will lead the YHDP. As a Social Service Manager and CoC Coordinator, her responsibilities include continual collaboration and coordination of services for individuals experiencing homelessness and leadership for resource and development efforts to spearhead systemic change. Her affiliations include Governor's NV Interagency Council on Homelessness, National Alliance to End Homelessness Leadership Council, National Social Security Income Taskforce, National Human Services Data Consortium & Victims of Domestic Violence Advisory Council. Ms. Fuller-Hallauer's experience includes over 30 years of program development, 12 years of capacity building and 12 years of convening diverse groups. With support of the CoC Steering Committee, Ms. Fuller-Hallauer has authority to make critical decisions.

Ms. Fuller-Hallauer's work will be supported by members of CCSS Resource and Development (RAD) team. CCSS will dedicate the equivalent of 1 full-time employee to lead the development of the YDHP community plan, provide technical assistance to applicants for projects and support the scoring and ranking process of projects included in the YHDP portfolio.

2c. The YHDP team is a result of a collaborative community effort by individuals and organizations including subject matter experts and a wide range of service providers. Please see attachment, “YHDP Team” for details and commitments of team members.

3. The CoC Board (Board) and member agencies are committed to preventing and ending youth homelessness at all levels by 2021. Members of the continuum will support the lead agency by providing technical expertise, in-kind goods and services, meeting and event space, and use of supplies and equipment. Board members represent relevant organizations and projects serving homeless populations and include individuals who are currently or formerly experiencing homelessness. There are seven working groups that meet at least monthly to further community efforts. During the past year, the CoC governance structure has been amended to reassign the Youth Working Group (YWG) from a Planning Working Group subgroup to a parent-level working group reporting directly to the Board. The YWG (14 members) continues to be dedicated specifically to addressing youth homelessness and leads efforts as it relates to oversight and implementation of systemic change for homeless youth service provision. YWG membership includes homeless youth service providers, representatives from local government, Clark County School District (CCSD), workforce programs, children’s research institutes, Young Adults in Charge (YAC–SNV’s Youth Action Board) and more. The YWG serves as the parent working group for the YAC Working Subgroup. YWG and YAC will provide dedicated support to the YHDP planning and implementation process to ensure the YHDP coordinated community plan represents all subpopulations of youth.

In addition to the YHDP Team detailed in the Attachment, “YHDP TEAM,” the following CoC Working Groups will also be engaged in the planning and implementation of a coordinated community approach to prevent and end youth homelessness: *Planning Working Group*; 7

members; leads efforts as it relates to system coordination. Their objective and youth relevant tasks include developing strategies for open and inclusive opportunities for CoC members to participate and be actively involved. *Evaluation Working Group*; 20 members; leads efforts as it relates to funding priorities. They will provide guidance on the development of the scoring and ranking tool for projects submitted to be part of YHDP. *Data and Systems Improvement Working Group*; 9 members; leads efforts related to review of all data and indicators that assist the CoC in making data informed recommendations and decisions. They provide guidance and communication regarding these findings to relevant working groups including the YWG. *Monitoring Working Group*; 11 members; leads efforts as it relates to performance measures. All CoC projects are monitored consistently, and this working group will ensure the same level of monitoring is done for YHDP projects. *Community Engagement Working Group*; 12 members; leads efforts as it relates to coordinated messaging. As the YHDP plan is developed, this team will be responsible for ensuring that all community partners are informed and supported during the local application process. *Coordinated Entry (CE) Working Group*; 20 members; leads efforts of operation for CE. They ensure YHDP projects become an effective part of the CE system.

4. Youth participation is critical to successful implementation of projects designed for youth. The CoC acknowledges the importance of engaging youth in decisions that impact youth and has memorialized this in the 2019 revised governance structure that formalized the YAC Working Group. YAC members have been actively engaged in the development of SNV's Plan to End Youth Homelessness (Plan), in the 100 Day Challenge to End Youth Homelessness (Challenge) and in this application to become a YHDP community.

Youth are encouraged to provide feedback and guide decisions in all CoC funded youth-serving programs. Examples of solicitation of information include satisfaction surveys completed

online or in person and youth councils held at each of the youth-serving agencies that allow youth to voice their concerns, provide input on policy updates, offer suggestions on upcoming life skills classes and discuss “hot topics” that range from child care to educational/vocational needs and self-advocacy. In addition to engaging youth in CoC program decision-making tasks, these programs are intended to empower youth and increase their sense of responsibility, contribution and influence that each youth has on our system of care. The CoC also holds at least semi-annual listening sessions/focus groups with youth to solicit and receive information regarding youth homelessness. Two specific examples of these sessions that impacted the planning of programs include: (1) the development of the Youth CE System; and (2) the targeted outreach, identification of specific locations of youth, and the training of volunteers for the annual PIT count. The information gleaned from these sessions is used to develop and refine programs.

5. The CoC is willing and able to engage organizations that are not currently engaged yet are essential in developing and implementing a coordinated community response to preventing and ending youth homelessness. CoC membership information shared at Nevada Homeless Alliance Monthly Provider Meetings, Help Hope Home 101 introductory sessions and the Annual CoC Partner Awards, resulted in 99 new CoC members representing 53 agencies in 2019.

The Board understands the intersectionality of homelessness with other systems of care in our community and is proactive in the engagement of a wide cross-sector of community stakeholders. An example of this high level of engagement was in the development of the Plan, which was a year-long effort by over 45 organizations representing not only youth service providers and jurisdictions, but foundations, enrichment centers, foster care agencies, non-profits, for profit organizations and business leaders, health and wellness agencies, library districts, LGBTQ+ centers, workforce assistance, state legislators, and educational programs.

Current Resource Capacity 1. Attachment “Current Resource Capacity” describes the crisis response system at the community level. **2.** The CoC is financially supported through Clark County local government funding. Two full-time dedicated positions, Senior Management Analyst and Grants Coordinator, have been established to lead the work done by the CoC. These positions are supported by RAD members including a grants coordinator, quality assurance management analysts, senior management analysts and management. Community partners, including homeless youth service providers, child welfare, juvenile justice, LGBTQ+, legal assistance, workforce assistance and others have extended their support and staff participation in the planning process for YHDP including the development of the coordinated community plan. These partner in-kind commitments have been memorialized in the attachment titled “Letters of Commitment.” Please note there are no expenditure restrictions on these funding commitments that are valued at over \$350,000 for over 5,600 hours of staffing and training, available August 15, 2019. CoC and partner agencies are dedicated to engaging a wide cross-sector of entities to develop and support the YHDP community plan to prevent and end youth homelessness in SNV.

Community Need 1. In November 2017, SNV came together to participate in and support the inaugural Southern Nevada Youth Homelessness Summit, which provided an opportunity for local organizations and community members to collectively address the unique needs of this population. The Summit served as a kickoff to the Movement to End Youth Homelessness (Movement) in SNV, an initiative to build a focused, sustained, community-wide effort to end youth homelessness in the region. The Movement was tasked with producing the Plan in 2018, which included a youth specific needs assessment. The needs assessment is featured within the final Plan document and guided the process to create the Plan’s goals, objectives, and strategies.

2a. The process to create the youth specific needs assessment was led by the YWG lead (Nevada Partnership for Homeless Youth (NPHY)), a representative from the Planning Working Group (the City of Las Vegas), the Collaborative Applicant (CCSS), Las Vegas Sands, UNLV Greenspun College of Urban Affairs, and YAC, with participation, support and input from homeless youth service providers (HELP of Southern Nevada (HELP), Olive Crest (OC), St. Jude's Ranch for Children (SJRC)), CCSD's Title I HOPE office, Nevada Homeless Alliance (NHA), CCSS Step Up and the Clark County Departments of Juvenile Justice Services (DJJS) and Family Services (DFS). The youth specific needs assessment was facilitated and written by hired expert consultant, the Technical Assistance Collaborative (TAC).

2b. YAC served as a lead and active partner in the process to create the Plan, including its needs assessment. YAC met weekly to give feedback on the design, execution and writing of the needs assessment and members attended all community-level meetings that shaped the needs assessment. YAC met with TAC at all site visits to facilitate the creation of the needs assessment. A representative of YAC also sat on the Joint Decision-Making Team, the leadership body that made final decisions on all data, values, goals, objectives, strategies and metrics that were included in the final needs assessment and Plan.

2c. The youth specific needs assessment covered the entire geographic region of the CoC and examined homeless service providers; public school, child welfare, and juvenile justice systems; and services provided to former foster youth through CCSS Step Up. The assessment examined youth-dedicated emergency shelter, transitional housing (TH), rapid re-housing (RRH), permanent supportive housing (PSH) and services including prevention, diversion, housing, independent living, family preservation and reunification. The assessment also considered data

from SNV's CE system for youth, and law enforcement and court data regarding commercially sexually exploited children.

2d. As part of the process of creating the assessment, TAC led the community through an “equity crosswalk,” comparing demographic data on race, ethnicity and gender across a variety of data sources, including the PIT, CE, HMIS, CCSD Title I HOPE, American Community Survey and the AHAR, to explore data accuracy and discrepancies and develop a baseline demographic profile for homeless youth in Clark County to measure equity throughout the system. Due to factors related to data accuracy and year-over-year consistency, leaders used HMIS data on unique youth households served in emergency shelter, street outreach, TH and homelessness prevention as the most reliable baseline for the demographics of youth experiencing homelessness in SNV. Echoing the juvenile justice data, this data showed Black or African American youth as especially overrepresented in SNV's homeless services system (52%) as compared to the general youth population (12%).

At the time of the needs assessment, TAC and the leadership team found that local data collection did not accurately capture the sexual orientation of youth and young adults experiencing homelessness. The assessment found that the majority of youth and young adults (85%) who accessed the homeless services system in 2017 did not have data collected on their sexual orientation. As a result of this needs assessment, the YWG approached the HMIS Working Group about the importance of collecting sexual orientation data. HMIS now requires programs to ask about a participant's sexual orientation when participants enter any program in the CoC, which will significantly improve available data on disparities related to LGBTQ+ status.

The youth specific needs assessment examined a snapshot of youth experiencing homelessness in SNV. The needs assessment found that approximately 20% of youth who complete a

youth housing assessment through the CE system self-report having aged out of the foster care system. Additionally, in 2017, there were over 300 bookings of young adults in the juvenile justice system, a disproportionate amount (46%) were Black or African American. Additionally, the needs assessment reviewed data from Clark County's Specialty Juvenile Court for commercially sexually exploited children who had 606 hearings in 2017 involving 156 youth. The needs assessment found that this particular population overlaps significantly with child welfare, as 81% of those youth who were from Nevada were in the child welfare database.

The Plan's vision includes ensuring that youth homelessness is equitably addressed in our community, which is defined as when all youth experiencing homelessness, regardless of race, ethnicity, sexual orientation, or gender identity, gain equitable access to our system and its services and have equitable exits to safe and stable housing. The demographic data explored during the needs assessment will serve as a baseline to measure the equitable access and outcomes of all strategies implemented as a part of the Plan and YHDP.

2e. The youth specific needs assessment found that SNV's youth homeless services system currently has an annual gap of 1,311 interventions. This was determined by adding the system's inflow (the number of youth who entered any program in the CoC who identified as homeless during 2017) to the number of currently homeless youth (the number of youth and children in youth-led households identified during the 2017 PIT count) and subtracting the outflow (the number of youth who exited the homeless system in 2017, including those placed in permanent housing, self-resolved or exit unknown), resulting in a potential need of 1,311 interventions (methods to solve a young person's housing crisis such as case management, family reunification and mediation, six months of rental assistance or a brick-and-mortar unit).

The needs assessment compared the number of youth appropriate housing units available to the number of young people experiencing homelessness. There were 151 youth-dedicated permanent housing beds and 168 youth-dedicated emergency shelter and TH beds identified in the 2017 HIC, enough to serve less than 15% of the homeless youth identified during the PIT. The needs assessment noted that this shortage of youth appropriate housing has resulted in youth staying on the CE waiting list (queue) for extended periods of time, increasing their likelihood of returning to homelessness after being housed. For youth under 25 who were placed on the queue from October 2017 to August 2018, there was an average wait time of 233 days.

The needs assessment also compared levels of vulnerability of youth on the queue and the recidivism and destinations of youth exiting SNV's homeless services system. Many of these youth are likely cycling back and forth between family and friends and the homeless system. Of the 942 youth who reported that their residence prior to entry into the homeless system was staying with a family member, almost half (47%) exited to a family member's home. Also, the majority of young people who went through SNV's CE system said that their homelessness was due to "family or friends" and/or to "an unhealthy or abusive relationship."

Utilizing all of the above data, the needs assessment found that SNV needs additional housing and interventions to assist young people in resolving housing crises. In particular, the youth who are enrolled in other systems of care need additional assistance as they transition out of those systems to prepare them for the next stage of their lives. Those systems, which are currently overwhelmed, need mechanisms to flag youth at greatest risk for housing instability to engage them in preventative services. Once homeless, youth in the community need more safe places to go both during the day and night. Young people who are able to resolve their housing crises, either through a subsidy or by returning to family or friends, need more assistance to

maintain those permanent housing solutions. Finally, the current system is one that does not affect all youth equally, but rather traps youth of color at disproportionate levels. The Plan's goals, objectives, and strategies were built on these findings, which will guide our community's work in building our YHDP collaborative community plan and projects.

3. The CoC has been performing youth-specific counts since 2014. **3a.** There were 150 unaccompanied youth (24 or younger) in the 2018 sheltered PIT count. **3b.** There were 19 parenting youth where 2 were under age 18, and 17 were between the ages of 18 and 24. There were 24 children collectively with these sheltered parenting and pregnant youth. **3c.** In 2018, there were 1,295 unsheltered unaccompanied youth comprised of 214 under age 18, and 1,081 ages 18-24. **3d.** There were 2 parenting youth between the ages of 18 and 24 in the unsheltered count. There were 2 children collectively with these unsheltered parenting and pregnant youth.

3e1. Youth specific activities were included within the implementation of the 2018 PIT count. While the night count occurs from 10pm–4am, the youth count is conducted the following morning, beginning at 7:30 am and is targeted specifically on finding and accurately identifying and engaging youth into the PIT count activities. **3e2.** To avoid duplication, at the same time PIT teams are counting youth not in school, CCSD uses the Title 1 HOPE / McKinney-Vento Program enrollment list to ask students identified as unaccompanied homeless youth in school where they slept the previous evening. Students responding they were without family and in places not meant for habitation were reported as unaccompanied youth.

3e3. Yes, the unsheltered Youth PIT is conducted separate from the nighttime unsheltered PIT canvassing. **3e4.** The CoC uses a combination of census, sampling and extrapolation to conduct both the adult and youth-specific portions of the PIT counts. These methodologies include a known location approach, a service-based count at locations across the CoC geography and

random sampling of interviews to determine characteristics of the population. Youth stakeholders served as deployment captains and provided support for the youth specific street count. Counters, deployed during daytime hours versus nighttime hours when many youth are hidden, included volunteers, youth providers, current/formerly unaccompanied youth experiencing homelessness and other stakeholders. CCSD Title I HOPE/McKinney-Vento Liaisons provide verification of youth included in school counts versus youth counted as part of “households” in the nighttime count. This blitz methodology ensures that youth counts are not duplicated.

This year, a Census Planning subgroup examined the survey questions and overall effectiveness in determining factors that lead to youth homelessness. In response to YAC feedback regarding the length of the youth survey, the subgroup reviewed the survey and removed non-essential assessment questions related to drug use history and educational services that were superfluous to the survey.

3e5. Youth specific survey questions, not required by HUD, include: age when first experienced homelessness; who they resided with prior to homelessness; types of abuse experienced; criminal justice history; typical nighttime accommodations such as doubling up or couch surfing; history of: exchanging sex or drugs for a place to stay, committing a crime for food or shelter, victimization, suicidal ideation, CPS contact; educational background and current connection; emotional and social support systems; counseling sought; and if age prevented their access to services. This data is used to identify specific determinants that led to homelessness, such as history of engagement in other systems, and how that data can be utilized to create partnerships with these specific systems of care and collaborative prevention focused programs.

3e6. As done each year since 2011, the CoC held annual planning sessions and focus groups with stakeholders and current/former unaccompanied youth to identify locations where

youth were more likely to be found such as parks, areas adjacent to schools, shopping malls, and locations with free Wi-Fi, and physical characteristics of unaccompanied youth compared to youth on their way to/from school. Youth-specific count training documents were created which YAC reviewed and provided feedback and approval of the content. On the day of the count, YAC members along with other youth currently engaged in provider programs, serve as count navigators to direct volunteers to locations where youth may be found.

3f. There were 15,019 youth experiencing homelessness reported to the Department of Education's EdFacts system by CCSD for the school year 2017-2018. Of this number, 549 were unaccompanied homeless youth.

3g. According to the 2018 Youth PIT Survey, which was based on stratified random sampling, factors contributing to youth homelessness in SNV include being kicked out of the house (35%), fight or conflict with parents/guardian (35%), violence at home between family members (35%), emotional abuse (30%) and neglect (30%). This data is consistent with the needs assessment that identified common factors that contribute to youth vulnerability leading to homelessness. The data from the needs assessment was gathered from youth who have gone through coordinated entry and responded to questions on the TAY VI-SPDAT. One area of concern for our community is parental rejection which can be a particular issue for LGBTQ+ youth. In the 2018 Youth PIT Survey, 20% of surveyed youth identified sexual orientation other than straight.

Capacity for Innovation 1. In October 2018, the CoC was invited to participate in Rapid Result Institute's 100 Day Challenge to End Youth Homelessness. The Challenge encouraged organizations that hadn't worked closely together before to begin discussions regarding youth who overlap systems and how, as a community, these youth can be served most effectively.

Motivated by the needs assessment and the Plan that identified a gap in services for our community's system-engaged youth, SNV put forth an ambitious goal to prevent 50 system-involved youth from entering homelessness and house 100 youth experiencing homelessness with 20% housed with new or innovative housing solutions in 100 days. One specific challenge experienced by the 100 Day Team included implementing innovative housing solutions in such a short period of time. Stronger relationships with landlords willing to overlook past evictions, poor credit or criminal history will ensure that future projects have an inventory of housing units available for innovative housing solutions. Regardless of the challenges experienced by the group, by collaborating with new systems, combining resources and dedicating time to intense case conferencing, the team was able to prevent 46 system-involved youth from entering homelessness and house 91 youth with 10% housed through new or innovative housing solutions. In addition to the success of housing youth and preventing system-involved youth from exiting to homelessness, the Challenge brought together new partners such as Youth Parole and others that had not previously engaged with the CoC at such an intense level. This level of engagement is imperative as the CoC Working Groups create multi-level exit strategies to ensure there are housing options available in the community for system-engaged youth exiting systems such as foster care, juvenile justice, parole and mental health institutions.

2. All of the CoC's current RRH programs for youth use a Housing First model. A Place Called Home (RRH), operated by SJRC, is for pregnant and parenting youth and utilizes trauma informed care and positive youth development best practices in their daily service provision. SJRC also operates New Crossings (RRH) and has worked with local landlords and apartment managers to build a queue of available housing units that meet or are below fair market rent (FMR). Relationships between providers and landlords have allowed certain fees and prereq-

uisite information to be waived in lieu of a commitment for case management and supportive services for youth. In last year's CoC competition, SJRC reallocated Crossings (TH) to a TH-RRH project, which is a new model to our CoC. SJRC's experience in having worked with both housing types separately gives them an advantage in coalescing to the new model.

3. Interventions not currently operating in SNV that the community wishes to pursue include: *Crisis Stabilization: 24-hour transportation* to shelters, drop-in centers, critical services or programs that specialize in youth through age 24. Safe Place programming offers transportation to these locations for youth age 18 and under. Public transportation is not easily accessible in SNV for many youth, and local programs provide daily/monthly bus passes rather than having options for car sharing programs or other alternative means of transportation. *Safe and Stable Housing: Shared housing* options for youth to offset the high cost of housing. This may include flexible housing options or Host Homes with community-based institutions. A lack of affordable housing is a large barrier in SNV as the housing market continues to rise above wage increases. With only 14 affordable and available housing units per 100 extremely low income households in Las Vegas, Southern Nevadans, especially youth, have a difficult time identifying appropriate housing options (National Low Income Housing Coalition, 2018). *Safe and Stable Housing: RRH programs* for youth aging out of the foster care system, including youth age 16-17, who are expected to age out and may benefit from an alternative to foster care home placement. Child Welfare policy barriers related to youth in foster care along with HUD's definition of literal homelessness prevents youth in foster care from accessing HUD funded RRH programs. *Permanent Connections: Peer Support Programs* for youth that are designed by youth. While youth providers have peer support systems in place within their agency, youth would benefit from community-wide peer mentorship and support. YAC members identified

differing funding sources as barriers to youth programs fully collaborating and sharing resources. Their vision includes larger collaboration regardless of funding limitations. *Education / Employment: Full partner collaboration with CCSD* and educational organizations to provide a comprehensive system of educational and pre-employment services for youth. Currently, the Family Educational Rights and Privacy Act of 1974 limits the ability to share information between CCSD and outside agencies. This barrier prevents the sharing of student specific information between CCSD and partnering agencies. *Social and Emotional Well-Being: Family Preservation Services* that include large scale therapy to keep families together. This includes education and mediation for families with LGBTQ+ youth and special programs for commercial sexually exploited children partnered with public media campaigns so that families can easily access services. A lack of funding, provider capacity and community awareness are barriers that currently prevent SNV from implementing these interventions.

4. As confirmed by the most recent youth specific needs assessment and PIT survey, aging-out of foster care and other systems continues to put youth at risk of becoming homeless. Many times youth have not been provided the services and counseling needed to identify a feasible plan that leads to living independently. To develop model projects for system-engaged youth, YHDP will utilize existing evidence-based practices such as intensive case management, partnering with local service agencies, helping youth reunify with friends or family, enrollment in school, obtaining employment and understanding household budgeting. The needs assessment also found that a significant number of youth are cycling between family or friends and the homeless system. Of 609 permanent housing placements for youth in 2017, 62% were with family or friends; of which almost a quarter returned to homelessness within four months. Of the 942 youth who reported their residence prior to entry into the homeless system was staying with a

family member, almost half exited to a family member's home. This trend is mirrored by youth who stay with friends, where almost half return to living with a friend upon exiting the homeless system. Our community will utilize YHDP to break this dangerous cycle by supporting family counseling for youth at-risk of homelessness, currently experiencing homelessness and after they have exited the homeless system; incorporating strengthened and extended aftercare into all youth housing projects; and creating flexible and subsidized housing models to help prevent youth from returning to unstable situations.

5. During the 100 Day Challenge, the team set a goal of housing 20% of youth in innovative housing situations including shared housing. After speaking with other communities, conducting research and planning a “meet n’ greet” where youth could get to know one another and identify potential roommates, the team was ready to begin the matching process. Unfortunately, the event was not as successful as they had hoped. Further discussion with YAC and other youth revealed that youth exiting foster, justice and other systems were often required to have roommates or shared space in their previous living situation and their view of independence did not include shared space. The team has taken this valuable feedback into account as they continue to seek other innovative housing solutions, as our community housing inventory is at an all-time low and affordable housing units are difficult to obtain. The team continues to work closely with current and former foster youth on solution-based options that are affordable, meet youths’ identified needs and lead to self-sufficiency.

6. As part of our youth specific needs assessment, our community conducted an “equity crosswalk” to establish a baseline of data for future assessment of equity in access and outcomes for all homeless youth populations. The recent annual evaluation of CE, which included the first year of full system implementation with all subpopulations including youth, assessed the home-

less response system for social disparities. The recent Challenge also considered data regarding social disparities. Both assessments found there is equity in access to coordinated entry among genders, race and ethnicity. There is consistent race distribution among persons enrolled and housed and positive housing outcomes are equitable across LGBTQ+ youth, gender-diverse youth and youth of color. Our community will continue to comprehensively assess our homeless response system for equity in access and outcomes and in the implementation of fair housing and equal rights for all people, regardless of race, gender, sexual orientation or ethnicity. To begin addressing this need, the CoC hosted multiple trainings on HUD's Equal Access Rule in January 2019. The training outcomes included: participants becoming familiar with language and terms that convey respect to transgender individuals; participants being conversant in the types of discrimination and impact on participants of unequal enforcement of rules based on gender identity, family composition and sexual orientation within housing and shelter projects; and participants being clear on the required elements to deliver services compliant with HUD's Equal Access and Gender Identity Rules. The CoC has recently submitted an application to True Colors United for participation in their True Colors Challenge to educate and train 200 members of our CoC to become more culturally aware and affirming of LGBTQ+ youth experiencing homelessness.

7. The CoC is willing to question existing models and test new methodologies. The CoC actively pursued system-wide change in order to become one of the first communities to achieve functional zero for Veterans. Through collaborative community efforts, SNV was able to leverage valuable resources, share information and manage funding opportunities and activities at a regional level in order to implement the CE process and other systems that supported the USICH benchmark of preventing and ending homelessness for Veterans. Building off this success, a wide cross-sector of SNV stakeholders are leading major system-wide change to reach functional

zero for individuals experiencing chronic homelessness and are participating actively in the Built for Zero campaign led by Community Solutions. Broad reaching changes in methodology include the development of a Move-On protocol with the Housing Authority, full corporate sponsorship of new PSH beds through a newly established housing fund, a re-tooling of our emergency shelters, and the development of a multi-agency diversion pilot. Community Solutions has stated they believe our strategies will lead to SNV being the first large community to reach functional zero for individuals experiencing chronic homelessness.

Using similar principles of innovation, the CoC fully engaged in leveraging resources and sharing of ideas as participants in the most recent Challenge. This process allowed for a change of perspective in system planning by utilizing the perspectives of youth, direct service staff in partnership with agency leadership and new engagement with other systems. Recruitment of new partners from Nevada Youth Parole, DFS and DJJS created an avenue for case conferencing that had not been utilized previously with the goal of preventing system-involved youth from entering homelessness. While the outcome of the partnership prevented 46 youth from entering homelessness, the real success was in the level of partner engagement recognized during case conferencing. This new process ensured effective service delivery by multiple parties thereby reducing duplication of efforts. Partnering agencies have continued case conferencing sessions and have made a commitment to sustain the partnerships developed during the Challenge.

Collaboration 1. The first annual SNV Youth Homelessness Summit, held November 2017, marked the beginning of a year-long planning process to build the Plan, an integrated, community-wide response to youth homelessness in SNV. The Plan, which was unveiled and adopted at the second annual Summit held November 2018, includes goals, objectives and youth-specific strategies to prevent and end youth homelessness. The Plan is the result of a

collaborative community effort by a diverse group of funders, national experts, community stakeholders and youth and young adults. As the champion of the CoC Youth Working Group, NPHY led the multi-level planning process with Las Vegas Sands, CCSS, City of Las Vegas, UNLV Greenspun College of Urban Affairs and YAC, with support from youth service providers, advocates and an expanded YWG. Built on both federal guidelines and the unique circumstances of SNV, the Plan includes strategies to holistically address youth homelessness in the following focus areas: legislative/policy; fundraising; public-private partnerships; housing and services; and systems intersectionality. Youth with lived experience of homelessness were actively engaged in all aspects of the planning process, and strategies initiated specifically by youth are indicated in the Plan. Updates made to the Plan and progress made on strategy implementation will be shared at each future annual Youth Homelessness Summit. **2.** Attachment “Stakeholder Chart” lists and describes how the CoC is working with each of the engaged stakeholders to prevent and end youth homelessness in SNV.

3. October 2017 marked the launch of the Youth CE System (YCES) for unaccompanied youth experiencing homelessness ages 12-24. **3a.** The CoC promotes a “no wrong door” philosophy and all CE access point staff have been cross-trained on the assessment tools for each of the CE Process subpopulations. Youth, families and households without children (AWOC) are encouraged to visit an access site that is specialized for their population. NPHY, HELP, and SJRC serve as the designated Youth Access Sites (YAS) where youth experiencing homelessness can receive a housing assessment and access basic needs services and emergency shelter while awaiting placement into housing. Representatives from YAS conduct daily care coordination meetings with a team of Community Matchers to match all youth referred through the YCES to a permanent housing placement based on their vulnerability and program eligibility. **3b.** As outlined in

the SNV CE System Policies and Procedures Manual, youth are prioritized according to their level of vulnerability as indicated by the outcome of their homeless assessment (TAY VI-SPDAT). For youth with the same level of vulnerability, then the factors of length of time homeless, history of victimization, and/or whether the youth head of household is pregnant or has children under the age of 6 are used as tie-breakers to determine which youth are prioritized. For youth who need to access a housing placement in the adult or family system, SNV utilizes a percentile system to compare levels of vulnerability equitably across population-specific assessment tools. **3c.** All CoC and ESG funded resources are available to youth through the YCES. All adult housing resources are available to youth based on score, availability, fit and client choice. Youth matchers work closely with AWOC matchers to ensure youth can access the full breadth of community housing resources. **3d.** During daily care coordination meetings, matchers discuss the needs of youth assessed at YCES and any special needs or concerns associated with the youth. This includes, and is not limited to: gender identity or orientation, pregnant or parenting status, chemical dependency, physical or mental disability, or chronic health issues. Along with a referral to a specific housing program, additional referrals are made to stakeholders to support youth in addressing these needs or concerns. Monday - Friday of each workweek, care coordination meetings take place between the YAS lead representatives and the community matchers where youth who are prioritized for housing on the community queue are matched to appropriate housing programs based on their level of vulnerability and program eligibility.

4. Working at a systems-level, child welfare services, juvenile and adult justice services and institutions of mental and physical health, ensure every effort is made to prevent youth, up to 21 years of age, from being discharged into homelessness. This includes engaging all community

resources, family members, friends, wrap-around services, rehabilitation services and alternatives to parole and probation that are available not only within Clark County, but within the State of Nevada. Judicial oversight of child welfare and justice involved youth ensures permanency is established as quickly as possible for youth under age 18.

While there are specific discharge plans for each system, cross-over units have been created to work with multiple systems to ensure youth are not “slipping through the cracks.” For example, CCSS Step Up serves youth “aging out” of the foster care system. Prior to exiting the child welfare system, Department of Family Services (DFS) helps youth identify suitable housing and when youth are ready to exit foster care, a court hearing terminates wardship and youth enter the Step Up program for extended case management, supportive services and access to mainstream benefits such as Medicaid and food programs. Youth engaged in education or employment may access IL/Voluntary Jurisdiction agreements to support their housing needs through age 21. Step Up is instrumental in assisting youth access community housing programs or independent housing programs that fall within youth budgets. This dual-system program is in the process of being duplicated for youth exiting the juvenile justice system at the age of 18.

For youth exiting DJJS prior to age 18, a crossover unit has recently been established at DFS to explore placement options to ensure youth are not discharged to homelessness. If youth are unable to reunify with families, the DFS case manager works to establish permanency and transitional services into adulthood. Youth are taught independent living skills, attend school, and are provided counseling and supportive services to support this transition. Similarly, Desert Willow Treatment Center (DWTC) offers psychiatric treatment to youth ages 12-18. When a patient is admitted to DWTC, a multidisciplinary team meets weekly to begin discharge planning. Teams include DFS or DJJS case managers to ensure youth are not exited to homelessness.

Typical discharge is to return youth back to a family home or foster home with support and outpatient treatment services and ensure they are not exiting to homelessness

The CoC recognizes the role that CE plays in discharge planning and has participated in statewide discharge and re-entry planning summits to develop statewide policies for youth being discharged from institutions such as hospitals, jails and foster care. The 2017 Enhancing Discharge Planning from Healthcare Settings Summit engaged key stakeholders across the state to: enhance discharge planning statewide; promote opportunities to connect discharge planners to resources; and reduce persons discharged into homelessness. The CoC recognizes that a lack of formal discharge planning for youth is a gap in our system and have put into play the SNV Discharge Planning Work Group, which meets monthly to develop community-wide strategies to improve local discharge planning, including a focus on youth discharge planning.

5. The mission of DFS is to protect children from abuse and neglect by partnering with the community to build safe, nurturing and stable families; to support family preservation when possible; to provide permanent families for those children who cannot safely return home; and to ensure the well-being of children in care. To ensure the safety of unaccompanied youth under 18, DFS conducts family finding and engagement efforts to locate family members or family friends who are able and willing to care for the youth to minimize the risk of homelessness and trauma. When this is not a viable option, DFS uses trauma-informed care practices to identify the most appropriate out-of-home placement for the youth. For youth over the age of 18, DFS has partnered with CCSS Step Up to support housing efforts and allow youth to exit foster care into safe and suitable housing. DFS also partners with private agencies, such as Eagle Quest, Olive Crest and HELP, which provide reunification services for homeless youth of all ages.

Youth Collaboration 1. YAC’s mission is “to eradicate youth homelessness by empowering youth voice via advocacy,” with the overall vision of “creating opportunities for youth to become self-sufficient, be heard and positively contribute to society.” **2a.** YAC launched November of 2017. **2b.** YAC membership has ranged from four to nine members over the most recent three meetings. **2c.** YAC meets weekly, Tuesdays, 5pm to 6pm at the NPHY Drop-In Center. **2d.** Participation in YAC is open to all youth under the age of 25 who are experiencing homelessness or have experienced homelessness, systems-involvement or similar hardships. YAC members, case managers and CCSD Title I HOPE staff share information about YAC accomplishments and invite youth to attend meetings in order to ensure that all youth have a voice in the systems that affect them. YWG and youth providers are encouraged to display YAC information to promote enrollment among youth clients. **2e.** YAC makes decisions collectively. For issues that require a formal decision, YAC members vote using Robert’s Rules of Order, in which at least three members must be present and majority rules. **2f.** YAC has been formalized as a subcommittee within the CoC and they report updates to the YWG for monthly meetings. In addition to projects related to youth homelessness, YAC members were actively involved in the following community-wide events: 2018 Landlord Engagement Summit where they served as volunteer coordinators and panel speakers to help landlords understand supportive housing projects; CoC newsletter where a YAC member’s personal story informed the community of real life struggles that individuals experiencing homelessness encounter; Title I HOPE mini-conference where they served as panelists to inform educators on barriers students experiencing homelessness face as they attempt to attain educational goals. The CoC is working on updating the governance structure to include a permanent seat on the CoC Board for a YAC representative.

3. When practicable, YAC members are provided with gift cards to encourage their participation in community meetings and projects. The CoC is exploring means of offering incentives to support ongoing opportunities with YAC including speaking arrangements and project development. 4. YAC members expressed that the biggest challenge to integrating youth voice into community decision-making structure is the exchange of power between youth and service providers. While service providers may be hesitant to hearing ideas, suggestions or recommendations from youth experiencing homelessness, youth may be hesitant to share their thoughts because of a fear of repercussions or misunderstandings by the providers they are directly receiving services from. A second challenge relates to transparency, as youth must be provided with the same information to fully cooperate in community initiatives; however, youth may need additional background information, materials or training in order to “get them up to speed” with the adult members of the working groups. In order for youth voice to be fully integrated into community decision making structures, youth need to have a seat at the table and be passed the microphone, given authentic means to collaborate and valued for their contributions. 5. YAC members expressed that the biggest challenge to sustaining a Youth Action Board relates to the high level of support required to sustain YAC activities and programs. This includes: providers helping them inform the community about YAC and promote the opportunity directly to youth; identifying opportunities to meaningfully participate in the creation of programs and services and projects; providers maintaining their role as youth facilitator rather than director; prioritizing homelessness topics for service providers and clients; and advocating, encouraging and valuing youth voice among all providers and community decision makers.

Data and Evaluation Capacity 1. Eighty-six percent of all types of homeless beds, excluding beds provided by victim service providers, currently participate in HMIS. 2. There are

currently 100 percent of all types of youth beds, excluding beds provided by victim service providers, covered in HMIS, regardless of funding source. **3.** The CoC HMIS working group, supported by HMIS vendor Bitfocus, actively recruits new homeless projects to HMIS for youth-dedicated projects by providing full support at all stages of implementation. **4.** The CoC supports the transition of new homeless projects with financial resources to assist with any applicable set up fees or licensure. In addition to a help desk support team, robust training and technical assistance are provided to all intake staff with on-site visits readily available upon request for incorporating data entry best practices with the existing facility routine. This minimizes client level intake process changes and streamlines an effective transition. The CoC HMIS working group encourages new homeless projects to develop outcomes and outputs that can be tracked in HMIS so providers may access data in real-time via stock and custom reporting.

5. The CoC has met all HUD data reporting requirements in the past twelve (12) months, including submission of the PIT and Housing Inventory data into the HDX. **6.** The CoC submitted twelve (12) AHAR table shells that were all accepted and used in the 2017 AHAR.

7. The CoC gathers youth data from CCSD via “Infinite Campus” for the annual PIT count. Students coded as “unaccompanied” are surveyed by Title 1 HOPE/McKinney-Vento liaisons at each corresponding school. This data is then disaggregated and sent to the CoC Coordinator to include in the youth count data. This information is not stored after it is reported as it does not include identifiable client information.

8. The CoC has implemented the following performance measures throughout all of the homelessness assistance programs. Points are awarded based on success of each measure. (1) Projects that serve 1, 2 or 3 or more of the “harder to serve” homeless subpopulations including: mental illness, alcohol or drug use, chronic health conditions, HIV/AIDS, developmental or

physical disabilities, domestic violence, unaccompanied youth under 24 years. Full points are awarded when 40% of households meet any three or more of the criteria. (2) Projects that reduce length of homeless episodes and new and return entries into HMIS. This measure considers percentage of persons in PH over six months, and percentage of leavers who exited to permanent destinations. Full points are awarded when 100% of persons meet goals; no points are awarded for any score less than 79%. (3) Projects that increase self-sufficiency as measured by percentage of: individuals with increased or sustained employment, other cash income or improved education; percentage of adults with increased or sustained mainstream non-cash benefits. Full points are awarded when the total of the first three measures are 65% or higher. Full points are also awarded when the fourth measure reaches 65% or higher. The measure associated with improved education was specifically included by the community to take into account youth clients that may be working toward increasing their self-sufficiency by focusing on their education, as youth either may be unable to work due to age restrictions or other barriers. (4) HMIS Participation and data quality as measured by: percentage of persons who exit to known destinations (must reach 90% marker to receive full points); percentage of persons with income data updated at least annually (must reach 100% marker to receive full points); percentage of program data response that is “don’t know or refused” (must have less than 10% to receive full points); program entry average data entry timeliness (in days); and program exit average data entry timeliness (in days). Full points are awarded in the last two measures when data entry is made within 14 days.

Total scores below 50 are identified as programs of concern. All data is collected and reported in HMIS. The Monitoring Working Group (MWG) conducts desk audits and on-site monitoring to score each program at least annually. Monitoring criteria examines fiduciary responsibility, program policies and the categories listed above. When issues are identified, the

monitors meet with provider leadership teams, comptroller and program manager to discuss findings, remediation options and development of policies to ensure issues are addressed and corrected. The monitoring team has established efficient and streamlined processes to ensure desk audits and on-site monitoring mirror one another and is done without bias. **9.** As modeled by the CoC monitoring process for all homeless providers, the MWG examines fiduciary responsibility, program policies, outcome measures attained, data entry timeliness and quality assurance by conducting at least annual desk audits and/or on-site monitoring for youth providers. Per the CPD Monitoring Handbook, monitoring ensures that programs take into account the educational needs of homeless children and youth, and includes all referenced items to the Education for Homeless Children and Youth Program. Monitoring reports are provided to agencies within 30 days of the audit or monitoring and monitors meet with provider leadership teams, comptroller and program manager to discuss findings, remediation options and development of policies to ensure findings are addressed and corrected.

Youth programs are monitored in the same way and receive the same feedback as groups whose programs and agencies serve adults and families. Monitoring is currently done annually, however, there is discussion within the MWG to institute quarterly monitoring for CoC funded projects to identify and prevent issues with drawdowns, utilization, housing first and other critical issues. While youth are not currently involved in the monitoring process, YAC will be part of the monitoring process for YHDP projects.

9. The CoC Data and Systems Improvement Working Group (DSI) is tasked with determining the annual unmet need in our community in order to prioritize the development of funded projects and the implementation of strategies from the Plan. DSI reviews data from various sources and systems including federally collected data such as PIT, HIC, LSA and system perfor-

mance measure and locally generated data including CE community queue monthly dashboard which illustrates the number and type of referrals to housing, demographics and housing service vacancies for all subpopulations, including youth. A summary of the data has been shared with the Clark County Board of County Commissioners (BCC) to help them understand the composition of the local homeless youth population and the effectiveness of specific interventions in order to develop a strategy to reduce the number of youth on the CE queue. The result has been a dedicated funding stream specifically for emergency shelter, TH and RRH for youth and families to support our goal of reaching functional zero for these populations.

10. Upon entry into any CoC program youth are informed about their role in the quality improvement process. As programs and services are continually analyzed for effectiveness, youth help providers analyze the existing processes and procedures. Through this examination, providers can identify gaps and areas for improvement, upon which youth and staff work together to develop new processes or streamline existing procedures. These practices are shared amongst providers at monthly technical work groups.

11. The ultimate measure of success of SNV YHDP will be when SNV's coordinated response ensures that homelessness among unaccompanied youth is rare, brief and non-recurring, and that disparities in access and outcomes among special homeless youth populations are eliminated. Through the YHDP process, SNV will work toward achieving the goals identified in the Plan, which were built around the USICH 2018 Criteria and Benchmarks for Achieving the Goal of Ending Youth Homelessness. As part of the development of the Plan, YAC worked with community partners to identify the Plan's vision, goals, objectives, strategies and metrics of success to address the community's coordinated response. The goals outline what the community hopes to achieve, with accompanying metrics of success for accountability to the Plan's vision. The ob-

jectives and strategies are measurable and specific. The objectives and strategies deliberately align with existing best practices and address gaps that were apparent in data reviews and brainstorming events. To highlight YAC's role in this process, strategies specifically created by this group are noted in the Plan. In subsequent Plan updates, the community will work toward establishing incremental indicators to track progress toward each goal. The Plan's goals and outcome measures of the success include: 1) Identifying all unaccompanied youth experiencing homelessness as measured by a reduction in unsheltered youth to zero, and multiple data sources contribute to a youth-focused by-name-list. 2) Using prevention and diversion strategies whenever possible and providing immediate access to low-barrier crisis housing and services to any youth who needs and wants it as measured by no youth exiting into homelessness from other systems of care, reduction of inflow of youth into the homeless services system, zero denials from shelters or TH unless the youth can be successfully diverted to a safe living environment of their choosing and reduction in the number of youth experiencing homelessness for the first time. 3) The community uses CE processes to effectively link all youth experiencing homelessness to housing and services that are tailored to their needs as measured by average stays in emergency shelter less than 30 days, and length of time from assessment to safe and stable housing less than 90 days. 4) Swiftly assisting youth to move into permanent or non-time limited housing options with appropriate services and supports as measured by reduction returns to homelessness, higher percentage of youth with increased or sustained employment and improved education. 5) Resources, plans and system capacity to continue preventing future experiences of homelessness among youth as measured by percentage of exits to permanent housing for youth, reduction in the annual number of youth who are experiencing homelessness and equity of service among all subpopulations of youth.



Southern Nevada Homelessness Continuum of Care Board Youth Action Board

Re: YHDP Letter of Commitment

To Whom It May Concern:

The purpose of this letter is to express the Southern Nevada Youth Action Board's (YAB) support for the Youth Homelessness Demonstration Program (YHDP) application submitted by Clark County Department of Social Service, as the Collaborative Applicant for the Southern Nevada Homelessness Continuum of Care (SNH CoC).

The YAB, locally known as Young Adults in Charge (YAC) is a sub-group of the Youth Working group (YWG), which is a parent working group under the SNH CoC Governance Structure. YAC's participation in the YHDP benefits our community by providing input that to help prevent and end youth homelessness. YAC agrees to participate in the SNH CoC as follows:

1. Represent Youth experiencing homelessness or former homelessness on the SNH CoC Board to inform, influence and support outcomes related specifically to this category.
2. Inform the planning process and facilitate semi-annual SNH CoC Listening Sessions / Focus Groups for issues related to youth homelessness.
3. Participate in SNH CoC policymaking decisions, particularly as it relates to preventing and ending youth homelessness.
4. Provide feedback and guidance on the Coordinated Entry Process for Youth.
5. Participate in development and implementation of the YHDP application.
6. Provide input into the development of the YHDP Coordinated Community Plan to prevent and end youth homelessness.
7. Assist in the development of funding applications related to youth homelessness.
8. Review and provide feedback on all project applications submitted as part of the YHDP.
9. Assist in the identification and implementation of strategies that address United States Interagency Council's (USICH) four core outcomes: stable housing, permanent connections, education/employment, and social and emotional wellness.

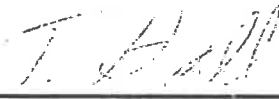
With this letter, we hereby acknowledge that members of YAC are:

- Age 24 and younger;
- At least two-thirds are homeless or formerly homeless; and
- Included in the policymaking decisions of the SNH CoC, particularly on policies that relate to preventing and ending youth homelessness.

**Southern Nevada Homelessness Continuum of Care Board
Youth Action Board**

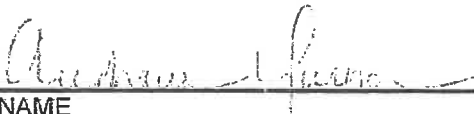
If you have any further questions or concerns, please feel free to contact Catherine Huang-Hara,
SNH CoC Coordinator at (702) 455 – 5623 or C3H@ClarkCountyNV.gov.

Thank you,



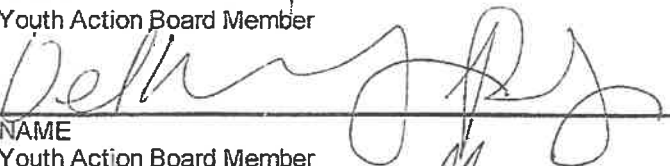
NAME
Youth Action Board Member

Date: 4/6/19




NAME
Youth Action Board Member

Date: 4.2.19



NAME
Youth Action Board Member

Date: 4.3.19



NAME
Youth Action Board Member

Date: 4/22/19

NAME
Youth Action Board Member

Date: _____

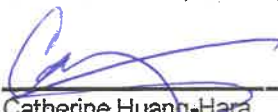
NAME
Youth Action Board Member

Date: _____



Michael J. Pawlak
Director of Clark County Social Service
1600 Pinto Lane, Las Vegas, Nevada 89106

Date: 4.24.19



Catherine Huang-Hara
SNH CoC Coordinator
1600 Pinto Lane, Las Vegas, Nevada 89106

Date: 4/24/19

MEMORANDUM OF UNDERSTANDING
FOR THE YOUTH HOMELESSNESS DEMONSTRATION PROGRAM
between
CLARK COUNTY DEPARTMENT OF FAMILY SERVICES
and
CLARK COUNTY SOCIAL SERVICE
ON BEHALF OF
THE SOUTHERN NEVADA HOMELESSNESS CONTINUUM OF CARE

This Memorandum of Understanding (hereinafter referred to as "MOU") is entered into by and between the County of Clark (hereinafter "COUNTY"), on behalf of Clark County Department of Family Services (hereinafter "CCDFS") as the county's public child welfare agency, and Clark County Social Service (hereinafter "CCSS") as the Southern Nevada Homelessness Continuum of Care Collaborative Applicant, for the Housing and Urban Development (hereinafter referred to as "HUD") Youth Homelessness Demonstration Program (hereinafter referred to as "YHDP") and is not legally binding to either party. CCSS and CCDFS may be referred to as "PARTY" and collectively as "PARTIES."

I. PURPOSE OF THE MOU

This MOU between CCSS and CCDFS has been developed jointly for the following purposes:

- a. To declare each PARTYs' commitment to engage in the following:
 - i. The development of the YHDP coordinated community plan;
 - ii. The planning and development of the coordinated community response; and
 - iii. The implementation of the plan.
- b. To work toward establishing models, interventions, and strategies for preventing and ending homelessness amongst youth through a coordinated community approach.
- c. To ensure multi-disciplinary collaboration between the PARTIES to provide youth with positive developmental opportunities geared toward preparing youth to transition to adulthood by increasing the protective factors necessary to decrease the risk of homelessness.
- d. To identify and address the support needs of youth at risk of becoming homeless and youth experiencing homelessness within the continuum through a coordinated community approach.
- e. To develop sustainable partnerships and collaborations in order to provide services that are tailored to the individuals' and family's needs, culturally competent, and strength-based.

II. ROLES AND RESPONSIBILITIES OF THE PARTIES

- a. Shared responsibilities of both PARTIES include:
 - i. Identify and implement strategies that address the United States Interagency Council's (USICH) four core outcomes of *stable housing, permanent connections, education/employment, and social and emotional wellness*.
 - ii. Designate a representative to participate in the development, planning, and implementation of the coordinated community plan.
 - iii. Share data related to youth homelessness through the Homeless Management Information System (HMIS) and Statewide Automated Child Welfare Information System (SACWIS) for Nevada, in an effort to improve service delivery outcomes by coordinating services for youth.
 - iv. Establish community relationships with traditional and non-traditional homeless service providers that will help build support and positive relationships for youth experiencing homelessness
- b. CCSS responsibilities include:
 - i. Operating as the Continuum of Care Collaborative Applicant, facilitate the following processes to include, but not limited to: submission of the YHDP application; review and oversight of the development of the coordinated community plan and project application process; and any other processes required as part of the planning and implementation of the YHDP award.
- c. CCDFS responsibilities include:
 - i. Designate at least one representative and one alternate to participate in the Southern Nevada Homelessness Continuum of Care Youth Working Group.
 - ii. Participate in the coordinated entry process to ensure that youth have access to services that meet their individual needs through the use of screening and assessment tools.
 - iii. Build capacity of youth to ensure that they have the skills and support necessary to increase protective factors and minimize vulnerability.
 - iv. Support and monitor outcomes for youth transitioning towards self-sufficiency.
 - v. Establish discharge planning policies and procedures to ensure youth are not being discharged to homelessness.

III. CONFIDENTIALITY

- a. PARTIES will work together to establish and implement procedures to safeguard the information of youth with child welfare involvement.

IV. AMENDMENTS OF THE MOU

- a. The PARTIES hereto will amend or otherwise revise the MOU should such modification be required by any applicable law or reasonably necessary to accomplish the legislative intent.
- b. This MOU is not intended to be a contract supported by mutual consideration but rather to memorialize the COUNTY's understanding of some of the duties incident to the rights and responsibilities created by law. It is not intended to benefit any third parties.

V. EFFECTIVE DATE

- a. As evidenced by their signatures below, the parties entered into the Memorandum of Understanding and have authority to act on behalf of their respective organizations with regards to this memorandum, which is effective upon the date of their final signature.

CLARK COUNTY DEPARTMENT OF FAMILY SERVICES



Tim Burch,
Health and Human Services Administrator

4-23-19

Date

CLARK COUNTY SOCIAL SERVICE



Mike Pawlak, Director

4.23.19

Date

ATTACHMENT A

Several child welfare service providers are currently under contract or have fully executed Memorandum of Understanding or Scopes of Work on file with Clark County Department of Family Services and understand their role in supporting community efforts to prevent and end homelessness in Clark County. Some of these providers have taken an active role in the Youth Homelessness Demonstration Program as evidenced by Funding Letters of Commitment

The following list is an example of these providers:

- Boys and Girls Clubs of Southern Nevada
- East Valley Family Services
- ELM Educational Consulting
- HopeLink
- Olive Crest
- Shining Star Community Services
- Graduate House
- Seeds2Succeed



Southern Nevada Homelessness Continuum of Care
Youth Homelessness Demonstration Program Team

Key Task: The SNH CoC YHDP Team will be responsible for participating in the development and implementation of the Coordinated Community Plan. They will inform key policymaking decision processes to prevent and end homelessness and strategies to address the United States Interagency Council on Homelessness four core outcomes of safe and stable housing, permanent connections, education/employment, and social and emotional well-being.

The roles and commitments of time over the first year have been defined as follows:

- **YHDP Planning Team (Planning)** – responsible for coordinating and conducting gaps analysis and needs assessments (48 hours)
- **YHDP Coordinated Community Plan (CCP)** – responsible for the development of the coordinated community plan (128 hours)
- **YHDP Community Plan Oversight (CPO)** – responsible for providing guidance and executive decision making for the written plan (48 hours)
- **YHDP Homeless Management Information System (HMIS)** – responsible for leading efforts as it relates to the data collection, compliance, technical assistance and reporting of YHDP programs (48 hours)
- **YHDP Community Engagement (Engagement)** – charged with leading efforts as it relates to coordinated messaging and announcements to engage the community and partners in the work of the YHDP (48 hours)
- **YHDP Local Application Process (LAP)** – responsible for the development of the youth-specific application, training and technical assistance for potential applicants, and threshold reviews of submissions (100 hours)
- **YHDP Scoring and Ranking (SAR)** – responsible for reviewing all YHDP project applications, understanding needs of the community, and ranking of projects (20 hours)
- **YHDP Monitoring (Monitoring)** – responsible for conducting desk audits and site visits for YHDP projects; may provide technical assistance as needed (40 hours)
- **YHDP Training Team (Training)** – responsible for providing training to all projects regarding cultural competence, evidence-based practices, methodologies, and strategies necessary for sound case management practices for all YHDP projects (40 hours)

All commitments have been memorialized in Commitment Letters and can be found in the section, “Stakeholder – Formal Agreements.”



Southern Nevada Homelessness Continuum of Care
Youth Homelessness Demonstration Program Team

Name	Organization	Agency Title	Role(s)
Michele Fuller-Hallauer	Clark County Social - Service (CCSS)	Manager	CPO YHDP Lead
Catherine Huang Hara	CCSS – Resource and Development Unit	Senior Management Analyst	Planning Engagement
Danita Osborne-Morris	CCSS – Resource and Development Unit	CoC Grants Coordinator	CCP Engagement LAP Training
Brenda Herbstman	CCSS – Resource and Development Unit	Grants Coordinator	CCP LAP
Heather Shoop	CCSS – Resource and Development Unit	Senior Management Analyst	HMIS Monitoring Training
Tara Ulmer	CCSS – Resource and Development Unit	Quality Assurance Management Analyst	Monitoring Training
Joseph Taylor	CCSS – Step Up	Supervisor	Planning CCP CPO Engagement
Deanna Judkins	CCSS – Community Resource Management Unit	Principal Planner	Planning CCP
Tameca Ulmer	CCSS – Community Resource Management Unit	ESG Grants Coordinator	LAP SAR
Arash Ghafoori	Nevada Partnership for Homeless Youth	Executive Director	CPO Engagement SAR Training
Melissa Jacobowitz	Nevada Partnership for Homeless Youth	Director of Development and Evaluation	Planning HMIS LAP SAR Training
Allison Steinzor	Nevada Partnership for Homeless Youth	Research and Development Assistant	CCP LAP Monitoring Training
Amy Licht	Olive Crest	Program Director	CCP CPO SAR Monitoring



Southern Nevada Homelessness Continuum of Care
Youth Homelessness Demonstration Program Team

Name	Organization	Agency Title	Role(s)
Brittney Bell	Eagle's Wings Youth Support Program, LLC	Founder & Co-Executive Director	Planning Engagement
Maria Shepard	Eagle's Wings Youth Support Program, LLC	Founder & Co-Executive Director	Planning Engagement
Emily Paulsen	The Nevada Homeless Alliance	Executive Director	Engagement SAR
Jolie Courtney	Clark County Department of Family Services	Manager	CPO
Brenda Barnes	Clark County Department of Family Services	Management Analyst	Liaison for providing support and information on behalf of agency
Meg Pike	Clark County School District Title I Homeless Outreach Program for Education	McKinney-Vento Liaison	CCP Engagement LAP SAR
Christina Vela	St. Jude's Ranch for Children	Executive Director	CPO
Denise Charles	St. Jude's Ranch for Children	Program Manager	LAP Training
Jed Blake	St. Jude's Ranch for Children	Program Manager	Planning CCP
Tanya Sutton	Bitfocus, Inc	Nevada HMIS Administrator	HMIS
Julee King	Bitfocus, Inc	Nevada HMIS Administrator	HMIS
Josephine Bonomo	Clark County Department of Juvenile Justice Services	Assistant Manager	CPO
Nyeri Richards	Youth Advocate Programs, Inc	Clark County Program Director – Advocacy Programs	Engagement
Micah Schnurstein	Square One, A Nonprofit Organization	Social Worker	Training
Robert Sandoval	Seeds2Succeed	Independent Living Services Director	SAR



Southern Nevada Homelessness Continuum of Care
Youth Homelessness Demonstration Program Team

Name	Organization	Agency Title	Role(s)
To Be Determined	Young Adults in Charge - Youth Action Board	Member	CCP LAP Training
To Be Determined	Young Adults in Charge - Youth Action Board	Member	CPO SAR Training
AJ Huth	The Gay and Lesbian Community Center for Southern Nevada	Youth Services Manager	Training
Ryan Linden	Silver State Health (FQHC)	Chief Executive Officer	CPO
Kelly Robson	HELP of Southern Nevada	Chief Social Services Officer	Planning CCP CPO HMIS
Abby Quinn	HELP of Southern Nevada	Chief Community Development Officer	Engagement
Kim Moore	HELP of Southern Nevada	Shannon West Homeless Youth Center Director	Planning HMIS
Jasmine Troop	HELP of Southern Nevada	Behavior Health Director	Training Team
Bridget Claridy	HELP of Southern Nevada	Grants and Compliance Manager	CPO LAP Monitoring
B. J. Rice	A Second Chance for W.I.N.G.S	CEO President	SAR
George Gault	Mesquite City Council	Chairman	CCP
Stephanie Woolley	The Salvation Army	Director of Social Services	CCP
Working Group Designee	United Way	To Be Determined	Monitoring
Marisela Quintero	FirstMed Health and Wellness Center	COO of Children and Family Services	CCP CPO Monitoring Training



Southern Nevada Homelessness Continuum of Care Current Resource Capacity

ORGANIZATION		ORGANIZATION TYPE	FUNDING SOURCES	YOUTH FOCUSED
Nevada Partnership for Homeless Youth		Private Not for Profit	Foundation; Unobligated Funds; Federal, State and Local Government Funds	Yes
TYPE OF INTERVENTION	TYPE & SCALE OF HOUSING	TYPE OF SERVICES OFFERED	SUBPOPULATIONS	METHODOLOGIES
<ul style="list-style-type: none"> • Drop In Center • Street Outreach • Food and Basic Needs Support • Emergency Shelter • Family Engagement and Reunification Interventions • Transitional Housing • Employment Training • Legal Support 	<ul style="list-style-type: none"> • Scattered-site Apartments (20 Transitional; 8 Emergency) 	Wraparound services including: intensive case management by licensed social workers (assistance obtaining mainstream benefits, identification documents, critical community linkages and referrals; family reunification; permanent housing) Life Skills Classes; Educational Assistance; Therapy; Enrichment and Engagement Services	<ul style="list-style-type: none"> • LGBTQ Youth • Former Foster Youth • Victims of Trafficking • Domestic Violence and Other Forms of Violence and Abuse • Minors • Former Foster Youth 	<ul style="list-style-type: none"> • Positive Youth Development • Trauma Informed Care • Individualized and client-driven supports • Motivational Interviewing • Cultural Competency



Southern Nevada Homelessness Continuum of Care Current Resource Capacity

ORGANIZATION		ORGANIZATION TYPE	FUNDING SOURCES	YOUTH FOCUSED
Clark County Department of Family Services – Independent Living Unit		Public Agency; Local Government	Federal, State and Local Funds	Yes
TYPE OF INTERVENTION	TYPE & SCALE OF HOUSING	TYPE OF SERVICES OFFERED	SUBPOPULATIONS	METHODOLOGIES
<ul style="list-style-type: none"> • Emergency Shelter • Family Engagement and Reunification Interventions • Host Home Program 	Housing needs are determined by child welfare agency involvement needs and not dedicated for youth experiencing homelessness.	Referrals to non-profits for independent living classes, job coaching and critical thinking programs	<ul style="list-style-type: none"> • LGBTQ Youth • Current and Former Foster Youth • Youth with Special Needs or Disabilities • Victims of Trafficking • Domestic Violence and Other Forms of Violence and Abuse • Pregnant or Parenting Youth • Justice Involved Youth • Chronically Homeless Youth • Minors 	<ul style="list-style-type: none"> • Positive Youth Development • Trauma Informed Care • Motivational Interviewing



Southern Nevada Homelessness Continuum of Care Current Resource Capacity

ORGANIZATION		ORGANIZATION TYPE	FUNDING SOURCES	YOUTH FOCUSED
Clark County Social Service – Step Up Program		Public Agency	Federal, State and Local Government	Yes
TYPE OF INTERVENTION	TYPE & SCALE OF HOUSING	TYPE OF SERVICES OFFERED	SUBPOPULATIONS	METHODOLOGIES
<ul style="list-style-type: none"> • Prevention Services • Drop In Center • Food and Basic Needs Support 	<ul style="list-style-type: none"> • N/A 	Step Up provides supportive services and case management for former foster youth; assists with various forms of financial, housing, employment, educational, and transportation assistance; provides referrals to local community partners	<ul style="list-style-type: none"> • Former Foster Youth <p>While all sub-populations of youth are served, youth must be former foster youth in order to qualify for services under this program.</p>	<ul style="list-style-type: none"> • Positive Youth Development • Trauma Informed Care • Motivational Interviewing
ORGANIZATION		ORGANIZATION TYPE	FUNDING SOURCES	YOUTH FOCUSED
The Rape Crisis Center		Private Not for Profit	Federal Funds	Yes
TYPE OF INTERVENTION	TYPE & SCALE OF HOUSING	TYPE OF SERVICES OFFERED	SUBPOPULATIONS	METHODOLOGIES
<ul style="list-style-type: none"> • Mental Health Interventions 	<ul style="list-style-type: none"> • N/A 	One-on-One Counseling; Teen Survivor Support Group; School Advocacy; Crisis Intervention	<ul style="list-style-type: none"> • LGBTQ Youth • Victims of Trafficking • Domestic Violence and Other Forms of Violence and Abuse • Minors 	<ul style="list-style-type: none"> • Trauma Informed Care



Southern Nevada Homelessness Continuum of Care Current Resource Capacity

ORGANIZATION		ORGANIZATION TYPE	FUNDING SOURCES	YOUTH FOCUSED
Clark County School District – Title I Homeless Outreach Program for Education		Public Agency	Donations; Federal, State and Local Funds	Yes
TYPE OF INTERVENTION	TYPE & SCALE OF HOUSING	TYPE OF SERVICES OFFERED	SUBPOPULATIONS	METHODOLOGIES
<ul style="list-style-type: none"> • Early Childhood Education and Services • Educational Training • Food and Basic Needs Support 	<ul style="list-style-type: none"> • N/A 	Immediate enrollment; School of origin; Transportation to school of origin; Free breakfast and lunch; Emergency food bags; School supplies; Toiletries; Assistance obtaining required enrollment documents, clothing, dues and fees related to education and extracurricular activities; Summer school for credit retrieval; Services related to Title I HOPE Scholars Program	<ul style="list-style-type: none"> • LGBTQ Youth • Former Foster Youth • Youth with Special Needs or Disabilities • Victims of Trafficking • Domestic Violence and Other Forms of Violence and Abuse • Pregnant or Parenting Youth • Justice Involved Youth • Chronically Homeless Youth • Minors 	A wide variety of educational methodologies are used throughout the school district by educators, counselors, psychologists, social workers, and Title I HOPE staff. These are based on the needs of the specific youth



Southern Nevada Homelessness Continuum of Care Current Resource Capacity

ORGANIZATION		ORGANIZATION TYPE	FUNDING SOURCES	YOUTH FOCUSED
St. Jude's Ranch for Children		Private Not for Profit	Private Donations; Federal, State, and Local Funds	Yes
TYPE OF INTERVENTION	TYPE & SCALE OF HOUSING	TYPE OF SERVICES OFFERED	SUBPOPULATIONS	METHODOLOGIES
<ul style="list-style-type: none"> • Early Childhood Education and Services • Educational Training • Prevention Services • Health, Mental Health, Substance Abuse Interventions • Drop In Center • Street Outreach • Food and Basic Needs Support • Family Engagement and Reunification Interventions • Transitional Housing • Rapid Rehousing • Other Permanent Housing • Employment Training 	<ul style="list-style-type: none"> • SRO Units (15 units) • Apartments (35 units) • Single Family Homes, Townhouses, Duplexes (2 units) 	<p>Participants are offered housing in the form of apartment homes and single-family residences. Clients receive educational and employment services; Life Skills instruction; child care assistance; linkage to mainstream services; and post-secondary education</p>	<ul style="list-style-type: none"> • LGBTQ Youth • Former Foster Youth • Youth with Special Needs or Disabilities • Victims of Trafficking • Domestic Violence and Other Forms of Violence and Abuse • Pregnant or Parenting Youth • Justice Involved Youth 	<ul style="list-style-type: none"> • Positive Youth Development • Trauma Informed Care • Housing First



Southern Nevada Homelessness Continuum of Care Current Resource Capacity

ORGANIZATION		ORGANIZATION TYPE	FUNDING SOURCES	YOUTH FOCUSED	
Safe Nest		Private Not for Profit	Foundation; Federal and State	No	
TYPE OF INTERVENTION	TYPE & SCALE OF HOUSING	TYPE OF SERVICES OFFERED	SUBPOPULATIONS	METHODOLOGIES	
<ul style="list-style-type: none"> • DV Educational Training • DV Prevention Services • Health, Mental Health, Substance Abuse Interventions • Food and Basic Needs Support • Emergency Shelter or Short Term Crisis Residential Program • Rapid Rehousing Legal Advocacy 	<ul style="list-style-type: none"> • Shared or Private Rooms (71 shelter beds across 14 rooms) • Scattered-site Apartments (16 units) 	<p>Services are available for adults, adolescents and youth who are victims of domestic violence and include shelter in a confidential location, advocacy, counseling, prevention education and crisis hotline.</p>	<ul style="list-style-type: none"> • Domestic Violence and Other Forms of Violence and Abuse 	<ul style="list-style-type: none"> • Trauma Informed Care • Empowerment Based Programming • Housing First 	



Southern Nevada Homelessness Continuum of Care Current Resource Capacity

ORGANIZATION		ORGANIZATION TYPE	FUNDING SOURCES	YOUTH FOCUSED
Clark County Department of Juvenile Justice Services / The Harbor		Public Agency	Federal, State and Local Funds	Yes
TYPE OF INTERVENTION	TYPE & SCALE OF HOUSING	TYPE OF SERVICES OFFERED	SUBPOPULATIONS	METHODOLOGIES
<ul style="list-style-type: none"> • Prevention Services • Health, Mental Health, Substance Abuse Interventions • Drop In Center • Food and Basic Needs Support • Family Engagement and Reunification Interventions • Employment Training • Juvenile Justice Services 	<ul style="list-style-type: none"> • N/A 	The Harbor provides screening and assessment, face-to-face interventions and referrals to programs such as tutoring, mentoring, drug education, conflict resolution, anger control, social skills training, job skills development, counseling, cognitive behavior therapy, and placement services for runaway and homeless youth.	<ul style="list-style-type: none"> • LGBTQ Youth • Former Foster Youth • Youth with Special Needs or Disabilities • Victims of Trafficking • Domestic Violence and Other Forms of Violence and Abuse • Pregnant or Parenting Youth • Justice Involved Youth • Minors 	<ul style="list-style-type: none"> • Positive Youth Development • Trauma Informed Care • Family Behavioral Therapy • Motivational Interviewing • Cognitive Behavioral Therapy



Southern Nevada Homelessness Continuum of Care Current Resource Capacity

ORGANIZATION		ORGANIZATION TYPE	FUNDING SOURCES	YOUTH FOCUSED
FirstMed Health and Wellness Center		Private Not for Profit	Medicaid Fee for Service; Federal and State Funds	Yes
TYPE OF INTERVENTION	TYPE & SCALE OF HOUSING	TYPE OF SERVICES OFFERED	SUBPOPULATIONS	METHODOLOGIES
<ul style="list-style-type: none"> • Prevention Services • Health, Mental Health, Substance Abuse Interventions • Food and Basic Needs Support • Emergency Shelter or Short Term Crisis Residential Program • Family Engagement and Reunification Interventions • Transitional Housing 	<ul style="list-style-type: none"> • Clustered Apartments (5 units) 	<p>Wraparound services to meet medical, behavioral health, psychiatric, case management, and supportive service needs</p>	<ul style="list-style-type: none"> • LGBTQ Youth • Former Foster Youth • Youth with Special Needs or Disabilities • Victims of Trafficking • Domestic Violence and Other Forms of Violence and Abuse • Pregnant or Parenting Youth • Justice Involved Youth • Chronically Homeless Youth • Minors 	<ul style="list-style-type: none"> • Trauma Informed Care



Southern Nevada Homelessness Continuum of Care Current Resource Capacity

ORGANIZATION		ORGANIZATION TYPE	FUNDING SOURCES	YOUTH FOCUSED
Olive Crest		Private Not for Profit	Foundation; Unobligated Funds; Federal and State Funds	Yes
TYPE OF INTERVENTION	TYPE & SCALE OF HOUSING	TYPE OF SERVICES OFFERED	SUBPOPULATIONS	METHODOLOGIES
<ul style="list-style-type: none"> • Educational Training • Prevention Services • Health, Mental Health, Substance Abuse Interventions • Drop In Center • Food and Basic Needs Support • Family Engagement and Reunification Interventions • Host Home Program • Transitional Housing • Employment Training 	<ul style="list-style-type: none"> • Scattered-site Apartments (6 units) 	Transitional housing, individual goal planning, tutoring and educational services, lifeskills workshops, training on how to build a strong foundation for future independence, creating positive experiences and relationships within the foster care system, access to relevant resources, boot camps, subsidized work experience, case management, mentoring, parenting services, family preservation services	<ul style="list-style-type: none"> • LGBTQ Youth • Former Foster Youth • Youth with Special Needs or Disabilities • Victims of Trafficking • Pregnant or Parenting Youth • Justice Involved Youth • Chronically Homeless Youth • Minors 	<ul style="list-style-type: none"> • Trauma Informed Care



Southern Nevada Homelessness Continuum of Care Current Resource Capacity

ORGANIZATION	ORGANIZATION TYPE	FUNDING SOURCES	YOUTH FOCUSED	
Square One, A Nonprofit Organization	Private Not for Profit	Unobligated Funds; Federal, State, and Local Government	Yes	
TYPE OF INTERVENTION	TYPE & SCALE OF HOUSING	TYPE OF SERVICES OFFERED	SUBPOPULATIONS	METHODOLOGIES
<ul style="list-style-type: none"> • Educational Training • Prevention Services • Health, Mental Health, Substance Abuse Interventions • Short Term Crisis Residential Program • Transitional Housing • Permanent Supportive Housing 	Housing needs are determined by CCSS Step Up needs and not dedicated for youth experiencing homelessness.	Provides home and community-based services to adolescents, young adults and families. Square One empowers clients by building on strengths and maximizing teaching opportunities to promote positive outcomes	<ul style="list-style-type: none"> • LGBTQ Youth • Former Foster Youth • Pregnant or Parenting Youth 	<ul style="list-style-type: none"> • Positive Youth Development • Trauma Informed Care • Strength Based, Solution Focused • Mindfulness Stress Reduction for Teens/Young Adults
ORGANIZATION	ORGANIZATION TYPE	FUNDING SOURCES	YOUTH FOCUSED	
GEO Reentry Services	Private for Profit	Local Government	No	
TYPE OF INTERVENTION	TYPE & SCALE OF HOUSING	TYPE OF SERVICES OFFERED	SUBPOPULATIONS	METHODOLOGIES
<ul style="list-style-type: none"> • Educational Training • Prevention Services • Family Engagement and Reunification Interventions • Reentry Programs 	N/A	Discharge programs aimed at reentry into the community with the goal of reducing recidivism rates of this population	<ul style="list-style-type: none"> • Justice Involved Youth 	<ul style="list-style-type: none"> • Cognitive Behavioral Health



Southern Nevada Homelessness Continuum of Care Current Resource Capacity

ORGANIZATION		ORGANIZATION TYPE	FUNDING SOURCES	YOUTH FOCUSED
The Gay and Lesbian Community Center for Southern Nevada		Private Not for Profit	Foundation; Unobligated Funds; State Funds	Yes
TYPE OF INTERVENTION	TYPE & SCALE OF HOUSING	TYPE OF SERVICES OFFERED	SUBPOPULATIONS	METHODOLOGIES
<ul style="list-style-type: none"> • Educational Training • Drop In Center • Family Engagement and Reunification Interventions 	<ul style="list-style-type: none"> • N/A 	Training for agencies that support youth: Pivot – family-acceptance-based program to bring youth and families together; and QVolution – social support and youth empowerment through Life Skills, critical thinking, and access to higher education.	<ul style="list-style-type: none"> • LGBTQ Youth 	<ul style="list-style-type: none"> • Positive Youth Development • Trauma Informed Care



Southern Nevada Homelessness Continuum of Care Current Resource Capacity

ORGANIZATION		ORGANIZATION TYPE	FUNDING SOURCES	YOUTH FOCUSED
HELP of Southern Nevada		Private Not for Profit	Unobligated Funds, Federal and Local Government	Yes
TYPE OF INTERVENTION	TYPE & SCALE OF HOUSING	TYPE OF SERVICES OFFERED	SUBPOPULATIONS	METHODOLOGIES
<ul style="list-style-type: none"> • Educational Training • Prevention Services • Health, Mental Health, Substance Abuse Interventions • Drop In Center • Street Outreach • Food and Basic Needs Support • Emergency Shelter or Short Term Crisis Residential Program • Family Engagement and Reunification Interventions • Transitional Housing • Permanent Supportive Housing • Rapid Rehousing • Other Permanent Housing • Employment Training • Legal Advocacy 	<ul style="list-style-type: none"> • Shared Rooms (152 beds) • SRO PH Units (6 units) 	Shelter; intensive case management; co-occurring services; daily life skills; education and employment services; financial literacy; support services; onsite medical services through collaboration with UNLV School of Medicine; tenancy support; mental health addiction; art therapy; basic needs benefit assessments; obtainment of identification cards, birth certificates and social security cards	<ul style="list-style-type: none"> • LGBTQ Youth • Former Foster Youth • Youth with Special Needs or Disabilities • Victims of Trafficking • Domestic Violence and Other Forms of Violence and Abuse • Justice Involved Youth • Chronically Homeless Youth • Minors 	<ul style="list-style-type: none"> • Positive Youth Development • Trauma Informed Care • Housing First • Motivational Interviewing • Harm Reduction • Critical Time Intervention • Screening, Brief Intervention and Referral to Treatment • Mental Health First Aid



Southern Nevada Homelessness Continuum of Care Current Resource Capacity

ORGANIZATION		ORGANIZATION TYPE	FUNDING SOURCES	YOUTH FOCUSED
Southern Nevada Adult Mental Health Services		Public Agency	Federal and State Government	Yes
TYPE OF INTERVENTION	TYPE & SCALE OF HOUSING	TYPE OF SERVICES OFFERED	SUBPOPULATIONS	METHODOLOGIES
<ul style="list-style-type: none"> • Health, Mental Health, Substance Abuse Interventions • Drop In Center 	<ul style="list-style-type: none"> • N/A 	Case Management and higher level of care for youth in foster care	<ul style="list-style-type: none"> • LGBTQ Youth • Current and Foster Youth • Youth with Special Needs or Disabilities • Domestic Violence and Other Forms of Violence and Abuse • Justice Involved Youth • Chronically Homeless Youth 	<ul style="list-style-type: none"> • Positive Youth Development • Trauma Informed Care • Housing First
ORGANIZATION		ORGANIZATION TYPE	FUNDING SOURCES	YOUTH FOCUSED
The Graduate House		Private for Profit	Private Funding	Yes
TYPE OF INTERVENTION	TYPE & SCALE OF HOUSING	TYPE OF SERVICES OFFERED	SUBPOPULATIONS	METHODOLOGIES
<ul style="list-style-type: none"> • Health, Mental Health, Substance Abuse Interventions • Host Home Program • Transitional Housing • Employment Training 	<ul style="list-style-type: none"> • Shared or Private Rooms (8 units) • Shared Housing (2 units) 	Mental health supportive services; independent living home	<ul style="list-style-type: none"> • Domestic Violence and Other Forms of Violence and Abuse • Justice Involved Youth 	<ul style="list-style-type: none"> • Positive Youth Development • Housing First



Southern Nevada Homelessness Continuum of Care Current Resource Capacity

ORGANIZATION		ORGANIZATION TYPE	FUNDING SOURCES	YOUTH FOCUSED	
Eagle's Wings Youth Support Program, LLC		Private for Profit	Tenants Payments	Yes	
TYPE OF INTERVENTION	TYPE & SCALE OF HOUSING	TYPE OF SERVICES OFFERED	SUBPOPULATIONS	METHODOLOGIES	
<ul style="list-style-type: none"> • Family Engagement and Reunification Interventions • Transitional Housing • Employment Training 	<ul style="list-style-type: none"> • Shared or Private Rooms (3 units) 	<p>Appropriate furnishings; mentor services; transportation assistance; independent living training; financial management; community integration; employment obtainment</p>	<ul style="list-style-type: none"> • LGBTQ Youth • Former Foster Youth • Youth with Special Needs or Disabilities • Victims of Trafficking • Domestic Violence and Other Forms of Violence and Abuse • Pregnant or Parenting Youth • Justice Involved Youth 	<ul style="list-style-type: none"> • Positive Youth Development • Trauma Informed Care • Housing First • Mentoring 	
ORGANIZATION		ORGANIZATION TYPE	FUNDING SOURCES	YOUTH FOCUSED	
Family Promise of Las Vegas		Private Not for Profit	Unobligated Funds; Federal, State and Local Government	Yes	
TYPE OF INTERVENTION	TYPE & SCALE OF HOUSING	TYPE OF SERVICES OFFERED	SUBPOPULATIONS	METHODOLOGIES	
<ul style="list-style-type: none"> • Food and Basic Needs Support • Emergency Shelter or Short Term Crisis Residential Program • Family Engagement and Reunification Interventions 	<ul style="list-style-type: none"> • Shared or Private Rooms (4 units) • SRO Units (1 unit) 	<p>Emergency Shelter; Bridge Housing; Case Management; Privately Funded Rental Assistance</p>	<ul style="list-style-type: none"> • LGBTQ Youth • Former Foster Youth • Youth with Special Needs or Disabilities • Pregnant or Parenting Youth • Chronically Homeless Youth • Minors 	<ul style="list-style-type: none"> • Trauma Informed Care • Housing First 	



Southern Nevada Homelessness Continuum of Care Current Resource Capacity

ORGANIZATION	ORGANIZATION TYPE	FUNDING SOURCES	YOUTH FOCUSED	
Nevada HAND, Inc.	Private Not for Profit	Federal	Yes	
TYPE OF INTERVENTION	TYPE & SCALE OF HOUSING	TYPE OF SERVICES OFFERED	SUBPOPULATIONS	METHODOLOGIES
<ul style="list-style-type: none"> • Other Permanent Housing 	<ul style="list-style-type: none"> • Clustered Apartments (not dedicated units) 	Education support to attain a high school diploma or GED; Workforce development; Health and wellness programs	<ul style="list-style-type: none"> • Domestic Violence and Other Forms of Violence and Abuse • Pregnant or Parenting Youth 	<ul style="list-style-type: none"> • Positive Youth Development • Trauma Informed Care
ORGANIZATION	ORGANIZATION TYPE	FUNDING SOURCES	YOUTH FOCUSED	
City of Las Vegas – Youth Development and Social Innovations Department	Public Agency	Federal, State, and Local Funds	Yes	
TYPE OF INTERVENTION	TYPE & SCALE OF HOUSING	TYPE OF SERVICES OFFERED	SUBPOPULATIONS	METHODOLOGIES
<ul style="list-style-type: none"> • Early Childhood Education and Services • Educational Training • Prevention Services • Health, Mental Health, Substance Abuse Interventions • Street Outreach • Family Engagement and Reunification Interventions • Employment Training 	<ul style="list-style-type: none"> • N/A 	Unemployment/work readiness; credit retrieval; health and wellness; self-esteem and self-image; coping skills; college and career development; civic engagement; leadership development	<ul style="list-style-type: none"> • LGBTQ Youth • Former Foster Youth • Youth with Special Needs or Disabilities • Justice Involved Youth • Chronically Homeless Youth • Minors 	<ul style="list-style-type: none"> • Positive Youth Development • Trauma Informed Care



Southern Nevada Homelessness Continuum of Care Current Resource Capacity

ORGANIZATION		ORGANIZATION TYPE	FUNDING SOURCES	YOUTH FOCUSED	
Eagle Quest		Private For Profit	State and Local Government	Yes	
TYPE OF INTERVENTION	TYPE & SCALE OF HOUSING	TYPE OF SERVICES OFFERED	SUBPOPULATIONS	METHODOLOGIES	
<ul style="list-style-type: none">• Prevention Services• Health, Mental Health Interventions• Emergency Shelter or Short Term Crisis Residential Program• Family Engagement and Reunification Interventions• Specialized Foster Home Program	<ul style="list-style-type: none">• N/A	Independent living program to support youth ages 18-21 transition from foster care/juvenile justice to self-sufficiency; Family Support Program for at-risk families including parenting youth; will operate 2 nd Juvenile Assessment Center in Clark County in conjunction with DJJS.	<ul style="list-style-type: none">• LGBTQ Youth• Former Foster Youth• Domestic Violence and Other Forms of Violence and Abuse• Pregnant or Parenting Youth• Justice Involved Youth• Chronically Homeless Youth• Minors	<ul style="list-style-type: none">• Positive Youth Development• Trauma Informed Care• Family Behavior Therapy• Evidence-Based Therapy Approaches	
ORGANIZATION		ORGANIZATION TYPE	FUNDING SOURCES	YOUTH FOCUSED	
Lutheran Social Services of Nevada		Private Not for Profit	Unobligated Funds, Federal and Local Government	No	
TYPE OF INTERVENTION	TYPE & SCALE OF HOUSING	TYPE OF SERVICES OFFERED	SUBPOPULATIONS	METHODOLOGIES	
<ul style="list-style-type: none">• Prevention Services• Food and Basic Needs Support• Rapid Rehousing	<ul style="list-style-type: none">• Scattered-site Apartments• Single Family Homes, Townhouses, Duplexes	Case management; document gathering; application assistance for mainstream benefits such as SNAP and Medicaid	<ul style="list-style-type: none">• Domestic Violence and Other Forms of Violence and Abuse• Pregnant or Parenting Youth	<ul style="list-style-type: none">• Housing First	



Southern Nevada Homelessness Continuum of Care Current Resource Capacity

ORGANIZATION		ORGANIZATION TYPE	FUNDING SOURCES	YOUTH FOCUSED
A Second Chance for W.I.N.G.S, Inc		Private Not for Profit	State Funds	Yes
TYPE OF INTERVENTION	TYPE & SCALE OF HOUSING	TYPE OF SERVICES OFFERED	SUBPOPULATIONS	METHODOLOGIES
<ul style="list-style-type: none"> • Educational Training • Food and Basic Needs Support • Transitional Housing • Employment Training 	<ul style="list-style-type: none"> • Single Family Homes, Townhouses, Duplexes (16 beds) 	Transitional housing program including food, clothing, childcare, transportation and a 5-tiered basic life skills training program	<ul style="list-style-type: none"> • LGBTQ Youth • Pregnant or Parenting Youth • Chronically Homeless Youth • Former Foster Youth 	<ul style="list-style-type: none"> • Positive Youth Development • Housing First
ORGANIZATION		ORGANIZATION TYPE	FUNDING SOURCES	YOUTH FOCUSED
Seeds2Succeed		Private for Profit	Federal and State Funds	Yes
TYPE OF INTERVENTION	TYPE & SCALE OF HOUSING	TYPE OF SERVICES OFFERED	SUBPOPULATIONS	METHODOLOGIES
<ul style="list-style-type: none"> • Health, Mental Health, Substance Abuse Interventions • Transitional Housing • Permanent Supportive Housing 	<ul style="list-style-type: none"> • Shared Housing (3 units) • Scattered-site Apartments (3 units) • Single Family Homes, Townhouses, Duplexes (1 unit) 	Community-based, independent and transitional living services; Outpatient behavioral health rehabilitative services to adolescents and young adults aging out of the foster care system	<ul style="list-style-type: none"> • LGBTQ Youth • Former Foster Youth • Pregnant or Parenting Youth 	<ul style="list-style-type: none"> • Positive Youth Development • Trauma Informed Care • Strength Based, Solution Focused • Mindfulness Stress Reduction for Teens/Young Adults



Southern Nevada Homelessness Continuum of Care
Youth Homelessness Demonstration Program Stakeholder Chart

TYPE OF STAKEHOLDER	NAME OF STAKEHOLDER		COC MEMBER	FORMAL AGREEMENT
CoC/ESG Homelessness Program; Local Government Agency	Clark County Social Service – Community Resources Management (CRM) Unit		Yes	Yes – Letter of Commitment
	DESCRIBE THE COLLABORATION	CRM manages the Community Development Block Grant (CDBG), HOME Investment Partnerships Program (HOME) and Emergency Solutions Grant (ESG) funding for Clark County, NV. Combined, these grants annually provide over \$12 million in federal block grant funding for various projects including homeless facilities, homeless programs, and affordable housing development. CRM works with SNH CoC to identify priority needs and gaps, and then works with citizens to develop projects and programs to meet those needs and fill gaps. CRM is able to leverage Low Income Housing Tax credits, foundation grants, Clark County CDBG, and additional HUD and state funds to support construction of needed facilities.		
	DEMONSTRATION PARTICIPATION	CRM will assist with data collection, conducting parts of a needs analysis, strategic planning and housing assistance.		
TYPE OF STAKEHOLDER	NAME OF STAKEHOLDER		COC MEMBER	FORMAL AGREEMENT
Child Welfare Agency	Clark County Department of Family Services (DFS)		Yes	Yes – YHDP MOU and Letter of Commitment
	DESCRIBE THE COLLABORATION	DFS Staff participate in the Youth Working Group and have been active in the recent 100 Day Challenge to End Youth Homelessness		
	DEMONSTRATION PARTICIPATION	DFS has served on a YHDP County Leadership Team and will provide staff time to support YHDP efforts. DFS provides case management services for Independent Living Program youth and refers youth aging out of the foster care system to Step Up for continued case management and supportive services.		



Southern Nevada Homelessness Continuum of Care
Youth Homelessness Demonstration Program Stakeholder Chart

TYPE OF STAKEHOLDER	NAME OF STAKEHOLDER		COC MEMBER	FORMAL AGREEMENT
Youth-Led Advisory Group	Young Adults in Charge (YAC): SNH CoC Youth Action Board		Yes	Yes – Youth Action Board Agreement
	DESCRIBE THE COLLABORATION	YAC is a formal sub-working group of the Youth Working Group. YAC members participate in SNH CoC activities including the Coordinated Entry system, annual PIT Count and monthly Board Meetings. YAC was actively represented during the most recent 100 Day Challenge to End Youth Homelessness.		
	DEMONSTRATION PARTICIPATION	YAC members have committed to serving on YHDP teams to provide perspective of current and formerly youth experiencing homelessness.		
TYPE OF STAKEHOLDER	NAME OF STAKEHOLDER		COC MEMBER	FORMAL AGREEMENT
Local Government Agency	Clark County Social Service (CCSS)		Yes	Yes – Letter of Commitment
	DESCRIBE THE COLLABORATION	CCSS has served as the Collaborative Applicant since 1997. CCSS supports the SNH CoC with staffed positions dedicated to the work of the SNH CoC. This includes all coordination of the point in time homeless census counts, submission of the annual CoC consolidated application to HUD, HMIS coordination for the State of Nevada, and other activities required and codified by the HEARTH Act.		
	DEMONSTRATION PARTICIPATION	CCSS will support the development of the YHDP as the Lead Agency, responsible for oversight, development and implementation of the coordinated community plan.		
TYPE OF STAKEHOLDER	NAME OF STAKEHOLDER		COC MEMBER	FORMAL AGREEMENT
Local Government Agency	The City of Henderson		Yes	Yes – Letter from Local Government Agency
	DESCRIBE THE COLLABORATION	As a member of the SNH CoC Board, the City of Henderson serves as a jurisdictional partner to end homelessness in our community. The City of Henderson has served as the SNH CoC co-chair and takes a leadership role in the annual homeless PIT count.		
	DEMONSTRATION PARTICIPATION	The City of Henderson supports educational and enrichment programs for youth through distribution of the Community Development Block Grant funds.		



Southern Nevada Homelessness Continuum of Care
Youth Homelessness Demonstration Program Stakeholder Chart

TYPE OF STAKEHOLDER	NAME OF STAKEHOLDER		COC MEMBER	FORMAL AGREEMENT
Local Government Agency	City of Las Vegas		Yes	Yes – Interlocal Agreements; Letter from Local Government Agency
	DESCRIBE THE COLLABORATION	The City of Las Vegas SNH CoC representative is the Vice Chair of the SNH CoC Board. The City of Las Vegas champions the Planning Working Group and supports the annual PIT count and housing and strategic planning for the Southern Nevada region. The City convenes the Mayor’s Faith Initiative that addresses human trafficking, homelessness, mental health and addictions, and strengthening families.		
	DEMONSTRATION PARTICIPATION	The City is currently a coordinated entry access point for adults and is willing to also serve youth in this manner. The City is in the planning stages for Independent Living housing units for transition age youth to provide permanent supportive housing. The City of Las Vegas intends to be very active in the YHDP effort at all levels, particularly in plan development, housing creation and community engagement efforts.		
TYPE OF STAKEHOLDER	NAME OF STAKEHOLDER		COC MEMBER	FORMAL AGREEMENT
Local Education Agency	Title I Homeless Outreach Program for Education (HOPE) / McKinney-Vento Program Department of the Clark County School District		Yes	Yes – Letter of Commitment
	DESCRIBE THE COLLABORATION	Title I HOPE has been a member of the SNH CoC since 2009, representing education on the Board and participating in several working groups. Title I HOPE collaborates with local youth service providers to ensure that youth experiencing homelessness are aware of their educational rights under McKinney-Vento Law and that youth are referred to service providers and school personnel are educated on programs available to youth through provider programs. The Title I HOPE representative recently served as the lead of the 100 Day Challenge to End Youth Homelessness which ended March 2019.		
	DEMONSTRATION PARTICIPATION	Title I HOPE staff will participate in the YHDP application process, coordinated community plan process, and will provide supportive services as they pertain to education and ending youth homelessness in Clark County, Nevada.		



Southern Nevada Homelessness Continuum of Care
Youth Homelessness Demonstration Program Stakeholder Chart

TYPE OF STAKEHOLDER	NAME OF STAKEHOLDER		COC MEMBER	FORMAL AGREEMENT
Runaway and Homeless Youth Program; CoC / ESG Homelessness Program; Privately Funded Homeless Organization; Nonprofit Youth Organization	Nevada Partnership for Homeless Youth (NPHY)		Yes	Yes – Letter of Commitment
	DESCRIBE THE COLLABORATION	NPHY is a very active member of the SNH CoC, serving as current Board members and previous Co-Chair of the Board. NPHY Executive Director and Director of Development and Evaluation serve as Lead Champions for the Youth Working Group and Youth Coordinated Entry Subcommittee. NPHY Research and Development Assistant serves as one of the lead facilitators of the CoC Youth Action Board, Young Adults in Charge.		
	DEMONSTRATION PARTICIPATION	NPHY serves as one of the Coordinated Entry Youth Access Sites and receives funding for homeless assistance for youth referred through the Youth Coordinated Entry System. NPHY staff have served on the YHDP application team and will serve in all roles, including leadership and training, of the YHDP coordinated community plan development. NPHY has lead the Movement to End Youth Homelessness regional planning efforts in 2018 and 2019 which will be closely tied to the work done by the YHDP planning team.		
TYPE OF STAKEHOLDER	NAME OF STAKEHOLDER		COC MEMBER	FORMAL AGREEMENT
Runaway and Homeless Youth Program; CoC/ESG Homelessness Program; Child Welfare Agency; Early Childhood Development and Child Care Provider; Nonprofit Youth Organization; Health, Mental Health, and Substance Abuse Agency	St. Jude's Ranch for Children		Yes	Yes – Letter of Commitment
	DESCRIBE THE COLLABORATION	St. Jude's Ranch for Children has worked with the SNH CoC since 2010, offering four youth-focused programs leading clients to permanent housing. St. Jude's partners with the SNH CoC with Transitional Housing and Rapid Rehousing programs. St. Jude's also conducts street outreach, Point-in-Time counts, data analysis and serves on youth-specific committees.		
	DEMONSTRATION PARTICIPATION	St. Jude's Ranch for Children will participate as YHDP Planning Team Member and has dedicated staff to serve on the different YHDP working groups. St. Jude's serves as an entry point for Youth Coordinated Entry; provides outreach activities; provides supportive services for youth; facilitates trainings; provides housing, in-kind goods, and services to youth; and provides meeting space for focus groups and planning meetings.		



Southern Nevada Homelessness Continuum of Care
Youth Homelessness Demonstration Program Stakeholder Chart

TYPE OF STAKEHOLDER	NAME OF STAKEHOLDER		COC MEMBER	FORMAL AGREEMENT
Privately Funded Homeless Organization; Faith-Based Institution; WIOA; Nonprofit Youth Organization; Child Welfare Agency; Private Foster Care Agency	Olive Crest		Yes	Yes – Letter of Commitment
	DESCRIBE THE COLLABORATION	Olive Crest was a highly engaged partner on the recent 100 Day Challenge to End Youth Homelessness. During the past year, they have been key partners in the development of Southern Nevada’s Plan to End Youth Homelessness and a site lead for the 2019 Annual Youth PIT Count.		
	DEMONSTRATION PARTICIPATION	Olive Crest will support YHDP planning efforts through representation on working groups, as an access point for coordinated entry for youth, and by participating in the strategic planning process.		
TYPE OF STAKEHOLDER	NAME OF STAKEHOLDER		COC MEMBER	FORMAL AGREEMENT
Local and State Law Enforcement	Las Vegas Metropolitan Police Department		Yes	No
	DESCRIBE THE COLLABORATION	Las Vegas Metropolitan Police Department (LVMPD) representatives sit on the SNH CoC Board and actively participate in several working groups. LVMPD plays an important role in the annual Homeless Census/Point in Time Count and is a valuable partner in regards to efforts to prevent and end homelessness in Southern Nevada.		
	DEMONSTRATION PARTICIPATION	LVMPD will support YHDP planning efforts and projects through representation on working groups.		
TYPE OF STAKEHOLDER	NAME OF STAKEHOLDER		COC MEMBER	FORMAL AGREEMENT
Public Housing Authority	Southern Nevada Regional Housing Authority		Yes	No
	DESCRIBE THE COLLABORATION	The Southern Nevada Regional Housing Authority (SNRHA) representatives sit on the SNH CoC Board and actively participate in several working groups, including the Moving On Subcommittee Working Group and Joint Housing Working Group.		
	DEMONSTRATION PARTICIPATION	SNRHA owns and manages public housing properties and affordable housing units and administers Housing Choice Vouchers. As part of the Moving On Subcommittee, they will work with the team to identify appropriate housing options for youth engaged in the YHDP projects.		



Southern Nevada Homelessness Continuum of Care
Youth Homelessness Demonstration Program Stakeholder Chart

TYPE OF STAKEHOLDER	NAME OF STAKEHOLDER		COC MEMBER	FORMAL AGREEMENT
Faith-Based Institutions	United Methodist Social Ministries		No	No
	DESCRIBE THE COLLABORATION	United Methodist Social Ministries (UMSM) is an active member of the Mayor's Faith Initiative which strives to make Las Vegas a more livable community through strategic planning and guidance on these community issues: addictions, education, homelessness, human trafficking, RECAP/community unity, and strengthening the family.		
	DEMONSTRATION PARTICIPATION	UMSM is committed to assisting youth aging out of Foster Care and enrolling in educational institutions. UMSM coordinates pairing events to place students as full time residents in member host homes. UMSM also provides financial support for textbooks, required electronics and student supplies by organizing public fundraising events.		
TYPE OF STAKEHOLDER	NAME OF STAKEHOLDER		COC MEMBER	FORMAL AGREEMENT
Landlord; Mental Health and Substance Abuse Agencies	Seeds2Succeed		No	Yes – Letter of Commitment
	DESCRIBE THE COLLABORATION	Seeds2Succeed has served youth aging out of foster care since 2009. Seeds2Succeed previously held an MOU with Department of Family Services Housing Coalition and continues to collaborate with Department of Family Services and Clark County Social Service's Step Up program.		
	DEMONSTRATION PARTICIPATION	Seeds2Succeed will provide housing and supportive services to YHDP programs and young adults, ages 18-21 years, at risk of homelessness with the goal of progressively moving young adults towards self-sufficiency in permanent housing situations.		
TYPE OF STAKEHOLDER	NAME OF STAKEHOLDER		COC MEMBER	FORMAL AGREEMENT
Juvenile Corrections; Local Government Agency	Clark County Department of Juvenile Justice Services (DJJS)		Yes	Yes – Letter of Commitment
	DESCRIBE THE COLLABORATION	DJJS has collaborated with the SNH CoC members on the Youth at Risk of Homelessness Project and has continued this work through the Harbor (the community's Juvenile Assessment Center)		
	DEMONSTRATION PARTICIPATION	DJJS will participate in the YHDP development to ensure that justice involved youth are represented in the Coordinated Entry system so that they have access to housing and supportive services.		



Southern Nevada Homelessness Continuum of Care
Youth Homelessness Demonstration Program Stakeholder Chart

TYPE OF STAKEHOLDER	NAME OF STAKEHOLDER		COC MEMBER	FORMAL AGREEMENT
Adult Corrections	Las Vegas Metropolitan Police Department (LVMPD) Detention Services Division		Yes	Yes – Data Sharing Agreement
	DESCRIBE THE COLLABORATION	LVMPD staff sit on the SNH CoC Board and participate in working groups. LVMPD Detention Services Division (DSD) is engaged in Clark County Frequent Users System Engagement (ClarkCountyFUSE) and is responsible for identifying eligible candidates who are frequent users of the adult corrections system. They are also in development of a youth program that provides structured programming and behavior modification to prevent recidivism.		
	DEMONSTRATION PARTICIPATION	LVMPD DSD will support programs that divert young adults from the adult correction system.		
TYPE OF STAKEHOLDER	NAME OF STAKEHOLDER		COC MEMBER	FORMAL AGREEMENT
Early Childhood Development and Childcare Providers; Local Government Agency	Clark County Parks and Recreation Department		No	Yes – Letter of Commitment
	DESCRIBE THE COLLABORATION	Clark County Parks and Recreation Department provides a variety of youth and family programs in Southern Nevada.		
	DEMONSTRATION PARTICIPATION	Ongoing programs include gang intervention; youth developmental sports leagues; before, after and summer day camp programming; outdoor education; and a host of cultural and arts related programs.		
TYPE OF STAKEHOLDER	NAME OF STAKEHOLDER		COC MEMBER	FORMAL AGREEMENT
Nonprofit Youth Organization; Mental Health Agency; Local Advocacy Organization	The Rape Crisis Center		No	No
	DESCRIBE THE COLLABORATION	The Rape Crisis Center has collaborated with the SNH CoC with the Youth Working Group for coordinated entry for youth experiencing homelessness. The Rape Crisis Center provides school advocacy, support groups, and one-on-one counseling for victims and survivors of sexual assault and abuse at no cost.		
	DEMONSTRATION PARTICIPATION	The Rape Crisis Center will provide “Enough Abuse” Training for all YHDP case managers and staff. The Rape Crisis Center will also provide supportive services for clients in YHDP and SNH CoC programs.		



Southern Nevada Homelessness Continuum of Care
Youth Homelessness Demonstration Program Stakeholder Chart

TYPE OF STAKEHOLDER	NAME OF STAKEHOLDER		COC MEMBER	FORMAL AGREEMENT
Victim Services Organization	Safe Nest: Temporary Assistance for Domestic Crisis		Yes	Yes – Board Member
	DESCRIBE THE COLLABORATION	Safe Nest serves as the contact and technical assistance provider regarding domestic violence and its intersections with homelessness. Safe Nest has been a member of the CoC for four years, sits on the Board, and participates in various working groups.		
	DEMONSTRATION PARTICIPATION	Safe Nest provides services for youth who are identified as victims of domestic violence.		
TYPE OF STAKEHOLDER	NAME OF STAKEHOLDER		COC MEMBER	FORMAL AGREEMENT
Institution of Higher Education	University of Nevada, Las Vegas School of Social Work		Yes	Yes – SNH CoC Board Letter of Welcome
	DESCRIBE THE COLLABORATION	Dr. Carlton Craig, Director of the UNLV School of Social Work, joined the SNH CoC in 2018 and participates with community agencies that work with youth experiencing homelessness, including placement of BSW and MSW practicum students		
	DEMONSTRATION PARTICIPATION	Dr. Craig will participate in SNH CoC Committee Work related to YHDP. The School of Social Work has recently hired two homeless researchers to assist the community with research informed practice.		
TYPE OF STAKEHOLDER	NAME OF STAKEHOLDER		COC MEMBER	FORMAL AGREEMENT
Health, Mental Health and Substance Abuse Agency	FirstMed Health and Wellness Center		No	Yes – Letter of Commitment
	DESCRIBE THE COLLABORATION	FirstMed participates in SNH CoC Working Groups		
	DEMONSTRATION PARTICIPATION	FirstMed is a Federally Qualified Health Center and provides housing, medical, behavioral health, and supportive services to clients regardless of their ability to pay.		



Southern Nevada Homelessness Continuum of Care
Youth Homelessness Demonstration Program Stakeholder Chart

TYPE OF STAKEHOLDER	NAME OF STAKEHOLDER		COC MEMBER	FORMAL AGREEMENT
Health, Mental Health and Substance Abuse Agency, Federally Qualified Health Center	Silver State Health (SSH)		Yes	Yes – Letter of Commitment
	DESCRIBE THE COLLABORATION	SSH has been collaborating with the SNH CoC since January 2018. SSHS provides medical services, mental health services, navigation, and case management to individuals experiencing homelessness in Southern Nevada. They offer a full range of family practice primary health care and behavioral health services to the community's low-income, homeless, and uninsured population.		
	DEMONSTRATION PARTICIPATION	SSH plans to continue to provide supportive services in the form of mental health, substance abuse and medical services, specifically to youth engaged in YHDP projects. SSH will also serve on the Community Plan Oversight Team.		
TYPE OF STAKEHOLDER	NAME OF STAKEHOLDER		COC MEMBER	No
Mental Health and Substance Abuse Agency; State Agency	Southern Nevada Adult Mental Health Services (SNAMHS)		Yes	No
	DESCRIBE THE COLLABORATION	SNAMHS serves as a SNH CoC board member and active participant of working groups. SNAMHS staff also support community engagement programs such as Project Homeless Connect by serving as the Behavior Section Chair since 2009.		
	DEMONSTRATION PARTICIPATION	SNAMHS participates at The Harbor and Youth in Transition program with Oasis and Desert Willow, state run facilities; SNAMHS also provides supportive services at Mission High School – for students in recovery from substance abuse and co-dependency.		
TYPE OF STAKEHOLDER	NAME OF STAKEHOLDER		COC MEMBER	FORMAL AGREEMENT
Philanthropic Organization; Nonprofit Youth Organization	The CASA Foundation		No	No
	DESCRIBE THE COLLABORATION	The CASA Foundation assists Department of Family Services by supporting the unmet needs of youth in foster care in Clark County.		
	DEMONSTRATION PARTICIPATION	The CASA Foundation will support youth at risk of homelessness that are in the foster care system in Clark County.		



Southern Nevada Homelessness Continuum of Care
Youth Homelessness Demonstration Program Stakeholder Chart

TYPE OF STAKEHOLDER	NAME OF STAKEHOLDER		COC MEMBER	FORMAL AGREEMENT
Nonprofit Youth Organization	The Gay and Lesbian Community Center of Southern Nevada (The Center)		No	Yes – Letter of Commitment
	DESCRIBE THE COLLABORATION	The Center has been engaged in various SNH CoC working groups over the past several years.		
	DEMONSTRATION PARTICIPATION	The Center will provide supportive services such as cultural competency training, family acceptance, and social support for youth, families and YHDP stakeholders.		
TYPE OF STAKEHOLDER	NAME OF STAKEHOLDER		COC MEMBER	FORMAL AGREEMENT
CoC/ESG Homelessness Program; Runaway and Homeless Youth Program; Mental Health and Substance Abuse Agency; Local Advocacy; WIOA	HELP of Southern Nevada (HELP)		Yes	Yes – Letter of Commitment
	DESCRIBE THE COLLABORATION	HELP collaborates with the SNH CoC on many levels. Three staff members sit on the numerous working groups and sub-committees, attend local board meetings, and provide community-level trainings on outreach, housing and chronicity documentation.		
	DEMONSTRATION PARTICIPATION	HELP has been an active member of the YHDP sub-committee and has participated in the development of the community application. HELP is assisting with planning activities, and has committed to participate in various stages of community coordination and implementation.		
TYPE OF STAKEHOLDER	NAME OF STAKEHOLDER		COC MEMBER	FORMAL AGREEMENT
Runaway and Homeless Youth Program	Eagle’s Wings Youth Support Program, LLC (EWYSP)		No	No
	DESCRIBE THE COLLABORATION	EWYSP is a transitional housing program established to support individuals in Clark County who are transitioning from Department of Family Services, Juvenile Justice, Drug and Alcohol treatment, Residential Treatment Center and homelessness.		
	DEMONSTRATION PARTICIPATION	EWYSP is designed to provide housing and supportive services and linkages to the coordinated entry process while providing the comforts of home.		



Southern Nevada Homelessness Continuum of Care
Youth Homelessness Demonstration Program Stakeholder Chart

TYPE OF STAKEHOLDER	NAME OF STAKEHOLDER		COC MEMBER	FORMAL AGREEMENT
Local Advocacy	National Homeless Alliance		Yes	Yes – Board Letter
	DESCRIBE THE COLLABORATION	The Nevada Homeless Alliance has been a member of the SNH CoC since its inception and currently sits on the SNH CoC Board as a Co-Vice Chair. The Nevada Homeless Alliance leads community engagement efforts for the SNH CoC and helps build collaboration among homeless service providers through a variety of initiatives including monthly provider meetings, coordinated outreach events and more.		
	DEMONSTRATION PARTICIPATION	As a SNH CoC Board Members, The Nevada Homeless Alliance agrees to the duties and responsibilities of that designation. Additionally, staff will support the Community Engagement and Scoring and Ranking activities of the YHDP.		
TYPE OF STAKEHOLDER	NAME OF STAKEHOLDER		COC MEMBER	FORMAL AGREEMENT
Privately Funded Homeless Organization	Family Promise of Las Vegas		Yes	No
	DESCRIBE THE COLLABORATION	For the past 23 years, Family Promise of Las Vegas has provided shelter, case management and supportive services to homeless parents and their children in Southern Nevada.		
	DEMONSTRATION PARTICIPATION	Family Promise of Las Vegas is committed to collaboration with SNH CoC and other partners to reunify homeless youth with their families and support efforts to prevent and end youth homelessness.		
TYPE OF STAKEHOLDER	NAME OF STAKEHOLDER		COC MEMBER	FORMAL AGREEMENT
Local Advocacy; Philanthropic Organizations	United Way of Southern Nevada		Yes	Yes – Letter of Commitment
	DESCRIBE THE COLLABORATION	United Way sits on the SNH CoC Board and participates in Emergency Food and Shelter Program (EFSP). SNH CoC Board meetings are hosted at United Way. United Way has served as the co-chair of the Monitoring Working Group for the past 2 years.		
	DEMONSTRATION PARTICIPATION	United Way will partner in the YHDP Working Groups and will donate space for monthly YHDP meetings.		



Southern Nevada Homelessness Continuum of Care
Youth Homelessness Demonstration Program Stakeholder Chart

TYPE OF STAKEHOLDER	NAME OF STAKEHOLDER		COC MEMBER	FORMAL AGREEMENT
Legal Advocacy	Legal Aid Center of Southern Nevada		No	No
	DESCRIBE THE COLLABORATION	The mission of Legal Aid Center of Southern Nevada (LACSN) is the preservation of access to justice and the provision of quality legal counsel, advice and representation for individuals who are unable to protect their rights because they cannot afford an attorney.		
	DEMONSTRATION PARTICIPATION	LACSN will engage with youth enrolled in Step Up and other YHDP projects to provide Children’s Attorneys Project (CAP) attorneys and advocates for youth. This work will address legal matters such as immigration, foster care, custody and other non-criminal matters.		
TYPE OF STAKEHOLDER	NAME OF STAKEHOLDER		COC MEMBER	FORMAL AGREEMENT
Faith-based Institution; CoC/ESG Homelessness Program	Lutheran Social Services of Nevada		Yes	No
	DESCRIBE THE COLLABORATION	Lutheran Social Services of Nevada (LSSN) participates in various SNH CoC Working Groups. LSSN representatives have participated in the Coordinated Entry Working group and the Coordinated Entry Adults without Children Working Group. They have also served as the Coordinated Entry Families Working Group co-chair for one year. LSSN serves as an access point for Coordinated Entry System in Southern Nevada.		
	DEMONSTRATION PARTICIPATION	LSSN provides rapid rehousing, homeless prevention services and supportive services to youth, families and individuals in Southern Nevada. LSSN has committed to supporting YHDP Programming.		



Southern Nevada Homelessness Continuum of Care
Youth Homelessness Demonstration Program Stakeholder Chart

TYPE OF STAKEHOLDER	NAME OF STAKEHOLDER		COC MEMBER	FORMAL AGREEMENT
Landlords; Affordable Housing Development	Nevada Housing and Neighborhood Development, Inc. (Nevada HAND)		Yes – Board Member	Yes – Board Letter
	DESCRIBE THE COLLABORATION	Nevada HAND is the largest nonprofit developer of affordable multi-family housing in the state of Nevada, with its portfolio located in the coverage area of the SNH CoC. As a member of the SNH CoC for the past four years, Nevada HAND has worked collaboratively with other stakeholders on such projects as the Shannon West Homeless Youth Center and HopeLink of Southern Nevada. Nevada HAND contributes to the SNH CoC objectives by participating in SNH CoC Board meetings and working groups.		
	DEMONSTRATION PARTICIPATION	Nevada HAND communicates regularly with the SNH CoC and local nonprofits regarding housing availability and application processes so that youth applicants have opportunities for safe, affordable, high-quality housing. Nevada HAND will utilize its housing development and construction resources to build infrastructure that addresses youth homelessness.		
TYPE OF STAKEHOLDER	NAME OF STAKEHOLDER		COC MEMBER	FORMAL AGREEMENT
WIOA	Youth Advocate Programs, Inc. (YAP)		No	Yes – Letter of Commitment
	DESCRIBE THE COLLABORATION	YAP has served Clark County since 2006, providing community-based intervention and wraparound services to youth experiencing homelessness, including WIOA programs for ages 14-24; Advocacy programs for ages 11-18 who are on probation or who are involved in human trafficking/CSEC; and safety management for parenting youth ages 18-24 who lose their housing which results in involvement with the child welfare system.		
	DEMONSTRATION PARTICIPATION	YAP is dedicated to supporting YHDP as part of the community engagement efforts to engage community and partners for programs directly related to youth services.		



Southern Nevada Homelessness Continuum of Care
Youth Homelessness Demonstration Program Stakeholder Chart

TYPE OF STAKEHOLDER	NAME OF STAKEHOLDER		COC MEMBER	FORMAL AGREEMENT
Runaway and Homeless Youth Program	A Second Chance for W.I.N.G.S., Inc.		No	Yes – Letter of Commitment
	DESCRIBE THE COLLABORATION	A Second Chance for W.I.N.G.S. (Wellness, Independence, Networking, Goals, Success) accepts placement of youth from Clark County Step Up Program, Clark County Department of Family Services, Olive Crest and other homeless youth organizations throughout Clark County, Nevada.		
	DEMONSTRATION PARTICIPATION	W.I.N.G.S. provides transition housing, food, clothing, 24 hour childcare, 24 hour transportation and a 5 tiered basic life skills training program that includes workshops, seminars, support group sessions, job placement assistance and permanent housing assistance. Upon completion of the program, W.I.N.G.S. provides after-care services to monitor progress, provide encouragement, and offer continued training support as needed.		
TYPE OF STAKEHOLDER	NAME OF STAKEHOLDER		COC MEMBER	FORMAL AGREEMENT
Employment Agency; Adult Corrections; Substance Abuse Agency	GEO Reentry Services		No	No
	DESCRIBE THE COLLABORATION	GEO Reentry Services provides Cognitive Behavioral Therapy, Substance Abuse Programming, Educational/Employment and Community Referral Services, along with Post Release Services at the Clark County Detention Center through the Jail Reentry Program. The majority of program participants are homeless or at risk of homelessness.		
	DEMONSTRATION PARTICIPATION	GEO Reentry Services is currently working with Clark County Detention Center to stand up a young adult module with supportive programming to provide structured programming to prevent recidivism of the youth population through age 24. They are open to collaboration with other partners to support system-involved youth in our community.		

2019 Southern Nevada Homelessness Continuum of Care Board Members

January 2019

	SNH COC Member Seat	Primary	Alternate	Company	Term Date
Jurisdictional	Government (5)	Kathi Thomas-Gibson	Jocelyn Bluit-Fisher	City of Las Vegas	No Term Limits
		Stacy DiNicola	-	City of Henderson	No Term Limits
		Mike Pawlak	Michele Fuller-Halluaer	Clark County	No Term Limits
		Rick Damian	Jim Haye	City of North Las Vegas	No Term Limits
		Julie Calloway	-	City of Boulder City	No Term Limits
	School District (1)	Meg Pike	Kelly-Jo Shebeck	Clark County School District	No Term Limits
Community Stakeholders	Universities (1)	Carlton Craig	Vivek Sah	UNLV	January 2021
	Public Housing Agency (1)	Chad Williams	Laure Raposa	Southern Nevada Regional Housing Authority	January 2022
	Workforce Investment (1)	Alletha Muzorewa	Jeramey Pickett	Workforce Connections	January 2022
	Federal Designated EFSP Board (1)	Stavan Corbett	Janet Quintero	United Way	January 2022
	Law Enforcement (1)	Annie Wilson	-	Las Vegas Metropolitan Police Department	January 2022
	Faith Based Organizations (2)	Phil Washington	-		January 2021
		Pastor Troy Oglesbee	-	Save a Life	January 2021
	Businesses (3)	VACANT	-		January 2021
		Mike Vanozzi/	-	Downtown Vegas Alliance	January 2021
		Lora Picini	Mandy Martin	Gaming Industry	January 2021
	Affordable Housing Developer (1)	Hassan Chaudhry	Scott Morehouse	Nevada HAND	January 2021
	Social Service Providers (3)	Robert Dawson	Anna Clark	Catholic Charities	January 2021
		Genese Jones-Torrence	Sylvia Davis	Safe Nest	January 2022
		Arash Ghafoori	Melissa Jacobowitz	Nevada Partnership for Homeless Youth	January 2022
	Mental Health Agency (1)	Lavonne Atkins	Jennifer Huse	Southern Nevada Adult Mental Health Services	January 2021
	Homeless or Formerly Homeless (2)	Jennifer Harris	Joycelyn Jackson	Formerly Homeless	January 2021
		VACANT	-		January 2021
	Organizations that serve Homeless & Formerly Homeless Veterans (2)	Shalimar Cabrera	Michelle Johnston	US Vets – Las Vegas	January 2021
		Peter McCoy	Lisa Hewitt	Veterans Administration	January 2022
	Health Care Provider (2)	Amie Duford	Taylor Hough	Touro University Nevada	January 2021
		Erin Kinard	-	Seven Hills	January 2021
	Advocates (3)	VACANT	-		January 2022
		Emily Paulsen	-	Nevada Homeless Alliance	January 2021
		Kena Adams	-	TBD	January 2021
	Emergency Medical Services (1)	David Slattery	Jon Stevenson	Las Vegas Fire & Rescue	January 2022



Department of Social Service

Michael J. Pawlak, Director

Randy K. Reinoso, Assistant Director

1600 Pinto Lane • Las Vegas NV 89106 • (702) 455-4270 • Fax (702) 455-5950



April 22, 2019

Re: Local Units of Government

To Whom It May Concern:

The Las Vegas/Clark County Continuum of Care, also known as the Southern Nevada Homelessness Continuum of Care (SNH CoC) serves the geographic region encompassing the five local government jurisdictions of Boulder City, Clark County, Henderson, City of Las Vegas, North Las Vegas, along with fourteen unincorporated towns.

Since 1972, Clark County Social Service (CCSS) has provided a wide variety of services to indigent residents throughout Clark County who are not assisted by other federal, state or local programs. Based on the projected budget for FY18-19, Clark County Social Service will commit approximately \$27 million towards homeless programs and services. This includes over \$13.7 million in CCSS budget and over \$15.3 million in grant funded activities. Clark County Social Service serves as the SNH CoC Collaborative Applicant, the fiduciary agent of the SNH CoC Board, and will serve as the lead agency for the Youth Homelessness Demonstration Program.

The Youth Homelessness Demonstration Program will support Southern Nevada's efforts to expand the capacity to prevent and end youth homelessness. With collaborative efforts from our community stakeholders and partners, Southern Nevada will serve as a model for programs supporting youth experiencing homelessness or at risk of experiencing homelessness. As a representative of local government in this community, Clark County is committed to support these efforts that will enhance regional service delivery and coordination and develop effective strategies to prevent and end youth homelessness in our community.

If you have any questions or require additional information, please contact me at (702) 455-5722.

Sincerely,

Mike Pawlak
Director

BOARD OF COUNTY COMMISSIONERS

Marilyn Kirkpatrick, Chair • Lawrence Weekly, Vice-Chair

NV-500 YHDP Application: Larry Brown • James B. Gibson • Justin Jones • Michael Naft • Tick Segerblom
Commitments from Jurisdictional Partners
Yolanda T. King, County Manager



CITY OF HENDERSON
240 S. Water Street
P.O. Box 95050
Henderson, NV 89009-5050

April 17, 2019

RE: Letter of Support from Local Government Agency

To Whom It May Concern:

The Las Vegas/Clark County Continuum of Care, also known as the Southern Nevada Homelessness Continuum of Care (SNH CoC), serves the geographic region encompassing the five local jurisdictions of Boulder City, Clark County, City of Henderson, City of Las Vegas, and City of North Las Vegas, along with fourteen unincorporated towns.

Incorporated in 1953, the City of Henderson has grown to more than 106 square miles and is the second largest city in Nevada with a population over 300,000. As members of the SNH CoC, we serve as jurisdictional partners to end homelessness in our community. From a local perspective, the Henderson Community Education Advisory Board (HCEAB) distributes \$1.5 million annually to support student achievement in our community. Additionally, through our non-profit partners, we support educational and enrichment programs for youth through distribution of Community Development Block Grant (CDBG) funds.

The Youth Homelessness Demonstration Program will support Southern Nevada's efforts to expand the capacity to prevent and end youth homelessness. With collaborative efforts from our community stakeholders and partners, Southern Nevada will serve as a model for programs supporting youth experiencing homelessness or at risk of experiencing homelessness. As a representative of local government in this community, the City of Henderson is committed to support these efforts that will enhance regional service delivery and coordination and develop effective strategies to prevent and end youth homelessness in our community.

We look forward to the opportunity to develop partnerships that will support homeless youth in the community. If you have any questions or require additional information, please contact me at 702-267-1524.

Sincerely,

Michael Tassi, AICP
Director, Community Development and Services



**LAS VEGAS
CITY COUNCIL**

CAROLYN G. GOODMAN
Mayor

LOIS TARKANIAN
Mayor Pro-Tem

STAVROS S. ANTHONY
BOB COFFIN
MICHELE FIORE
CEDRIC CREAR
WARD 2 VACANT

SCOTT D. ADAMS
City Manager

**OFFICE OF COMMUNITY
SERVICES**
KATHI THOMAS-GIBSON
DIRECTOR

CITY HALL
495 S. MAIN ST.
LAS VEGAS, NV 89101
702.229.6011 | VOICE
711 | TTY



April 25, 2019

Re: Local Units of Government
To Whom It May Concern:

The Las Vegas/Clark County Continuum of Care, also known as the Southern Nevada Homelessness Continuum of Care (SNH CoC) serves the geographic region encompassing the five local government jurisdictions of Boulder City, Clark County, Henderson, City of Las Vegas, North Las Vegas, along with fourteen unincorporated towns.

The city of Las Vegas is the largest municipality with a long history of youth focused services. Since its founding in 1905 the city has become home to some 628,000 residents who live, work and play across 133.8 square miles. Moreover, this is a community of increasingly diverse, resilient people who overcome challenges with perseverance and determination.

The city demonstrated its commitment to serving all youth by establishing a new department in 2016. Youth Development and Social Innovation (YDSI) focuses on positive youth development, improved educational outcomes, and youth targeted interventions serving LGBTQ, juvenile justice involved and former foster youth.

The Office of Community Services (OCS) coordinates the city's response to homelessness, and together with YDSI will ensure integrated, trauma informed care is available to homeless youth and youth at risk for homelessness. No less than a total 226 hours minimum commitment will be available for this demonstration effort.

The Youth Homelessness Demonstration Program will support Southern Nevada's efforts to expand the capacity to prevent and end youth homelessness. With collaborative efforts from our community stakeholders and partners, Southern Nevada will serve as a model for programs supporting youth experiencing homelessness or at risk of experiencing homelessness. As a representative of local government in this community, the city of Las Vegas is committed to support these efforts that will enhance regional service delivery and coordination and develop effective strategies to prevent and end youth homelessness in our community. If you have any questions or require additional information, please contact me at (702) 229-1836.

Sincerely,

Kathi Thomas-Gibson

Kathi Thomas-Gibson
Director
Office of Community Services

Mayor
John J. Lee

City Manager
Ryann Juden

Council Members
Isaac E. Barron
Pamela A. Goynes-Brown
Scott Black
Richard J. Cherchio



Land Development & Community Services

Marc Jordan, Director

Housing & Neighborhood Services Division

2250 Las Vegas Boulevard, North · Suite #208 · North Las Vegas, Nevada 89030

Telephone: (702) 633-1525 Fax: (702) 642-1511 · TDD: (800) 326-6868

www.cityofnorthlasvegas.com

April 24, 2019

RE: SNH CoC Youth Homelessness Demonstration Program (YHDP)

To Whom it May Concern:

The City of North Las Vegas is a member of the SNH CoC Board and Steering Committee and serves as a jurisdictional partner to end homelessness in the Southern Nevada Region. The City of North Las Vegas champions the Monitoring Working Group and is a supporting partner in the annual Southern Nevada PIT count. The City of North Las Vegas supports education and enrichment programs through the distribution of the Community Development Block Grant funds.

Please accept this letter as documentation that City of North Las Vegas is dedicated to supporting the YHDP with in kind match support immediately available for purposes of supporting this project. The Housing and Neighborhood Services Division of the City of North Las Vegas (HNS) coordinates the city's response to homelessness, and together with YHDP will ensure youth enrichment programs and services will be available to homeless youth and youth at risk for homelessness. No less than a total 226 hours minimum commitment will be available for this demonstration effort.

The Youth Homelessness Demonstration Program will support Southern Nevada's efforts to expand the capacity to prevent and end youth homelessness. With collaborative efforts from our community stakeholders and partners, Southern Nevada will serve as a model for programs supporting youth experiencing homelessness or at risk of experiencing homelessness. As a representative of local government in this community, the City of North Las Vegas is committed to support these efforts that will enhance regional service delivery and coordination and develop effective strategies to prevent and end youth homelessness in our community. If you have any questions or require additional information, please contact me at (702) 633-2612.

Sincerely,

Rick Damian
Manager
Housing and Neighborhood Services Division

April 25, 2019

Karen Schneider
Assistant Manager
Clark County Social Service
1600 Pinto Lane
Las Vegas, NV. 89106

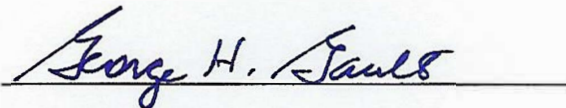
Dear Karen,

We have read the information on the Youth Homelessness Demonstration Program and we are interested in being part of the YHDP Team as the coordinated community plan is developed and implemented.

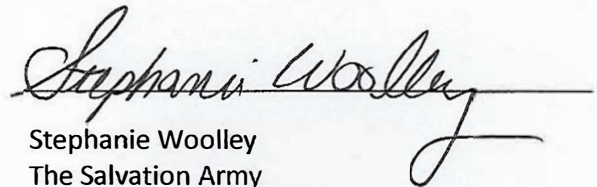
We will to the best of our ability participate fully as a stakeholder with other agencies and individuals to bring our experience and knowledge to the process. We look forward to working with you and the YHDP team and appreciate the opportunity to be of service.

Please accept this letter as documentation that we are dedicated to supporting the YHDP team.

Sincerely,



George H. Gault
Mesquite City Council
Chairman, Mesquite Works



Stephanie Woolley
The Salvation Army
Director of Social Services



Clark County Parks & Recreation Department

2601 E Sunset Rd • Las Vegas NV • 89120-3515
(702) 455-8200

Daniel Hernandez, Director
Mindy Meyers, Assistant Director

April 17, 2019

RE: Local Units of Government

To Whom It May Concern:

The Las Vegas/Clark County Continuum of Care, also known as the Southern Nevada Homelessness Continuum of Care (SNH CoC) serves the geographic region encompassing the five local government jurisdictions of Boulder City, Clark County, Henderson, City of Las Vegas, North Las Vegas, along with fourteen unincorporated towns.

The Clark County Parks and Recreation Department provides a variety of services for the youth in Southern Nevada, including, but not limited to Gang Intervention, youth developmental sports leagues, before, after and summer day camp programming, outdoor education and a host of cultural and arts related programs.

The Youth Homelessness Demonstration Program will support Southern Nevada's efforts to expand the capacity to prevent and end youth homelessness. With collaborative efforts from our community stakeholders and partners, Southern Nevada will service as a model for programs supporting youth experiencing homelessness or at risk of experiencing homelessness. As a representative of local government in this community, Clark County Parks and Recreation is committed to support these efforts that will enhance regional service delivery and coordination and develop effective strategies to prevent and end youth homelessness in our community.

If you have any questions or require additional informant, please contact me at (702) 455-8200.

Respectfully,

DANIEL HERNANDEZ
Director

/ng

BOARD OF COUNTY COMMISSIONERS

NV-500 YHDP Application: Commitments from Jurisdictional Partners
Marilyn Kirkpatrick, Chair • Lawrence Weekly, Vice Chair
Larry Brown • James B. Gibson • Justin C. Jones • Michael Naft • Tick Segerblom
Yolanda T. King, County Manager

April 17, 2019

RE: SCH CoC Youth Homelessness Demonstration Program (YHDP)

To Whom It May Concern:

Lola Brooks, President
Linda P. Cavazos, Vice President
Chris Garvey, Clerk
Irene A. Cepeda, Member
Danielle Ford, Member
Deanna L. Wright, Member
Dr. Linda E. Young, Member

Jesus F. Jara Ed.D., Superintendent

The Title I Homeless Outreach Program for Education (HOPE) of the Clark county School district, works to remove barriers for homeless students to enroll in school. We continually educate school personnel. Parents and unaccompanied youth of the educational options under the McKinney-Vento federal law.

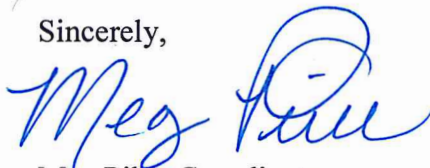
Please accept this letter as documentation that the Title I Homeless Outreach Program for Education (HOPR) of the Clark County School District is dedicated to supporting the YHDP by providing staff to attend meetings. Guidance, and input in reference to educational programs and the best interest of youth experiencing homelessness, immediately available for purposes of supporting this project.

Date of commitment: 8/15/2019-8/14/2020

For: Support of programs directly linked to the Youth Homelessness Demonstration Program.

The YHDP will support Southern Nevada's efforts to expand their capacity to prevent and end youth homelessness. Southern Nevada will serve as a model for programs supporting youth in homeless situations or as risk of entering into homelessness. If you have any questions. Or require additional information, please contact me at the number or email address below.

Sincerely,



Meg Pike, Coordinator
Title I Homeless Outreach Program for Education
Clark County School District
702-855-6682
berglme@nv.ccsd.net



April 24, 2019

RE: SNH CoC Youth Homelessness Demonstration Program (YHDP)

To Whom It May Concern:

As the contracted HMIS administrator and vendor for the Nevada Statewide HMIS, Bitfocus, Inc. supports youth in Clark County by providing real time data analysis for all projects and agency level support to youth providers with consistent engagement within the community - extensive meeting and working group attendance, ongoing training, best practices guidance, and full help desk functionality that includes an email ticketing system, live chat, and phone to ensure easy and fast human assistance, as needed. Our office is committed to being actively engaged in the YHDP efforts within Southern Nevada with meeting attendance and full support of all data related needs.

Please accept this letter as documentation that Bitfocus, as the contracted HMIS administrator and vendor, is dedicated to supporting the YHDP for purposes of supporting this project.

Date of Commitment: 8/15/2019-8/14/2020

Resource: Estimated 48 hours of staffing and supportive services to provide all data related needs for programs directly linked to the Youth Homelessness Demonstration Program.

The YHDP will support Southern Nevada's efforts to expand their capacity to prevent and end youth homelessness. Southern Nevada will serve as a model for programs supporting youth experiencing homelessness or at risk of experiencing homelessness. If you have any questions or require additional information, please contact me at (702) 614-6690 ext. 201.

Sincerely,

A handwritten signature in black ink, appearing to read "Tauri Royce".

Tauri Royce
Director of Customer Success
Bitfocus, Inc.

telephone: (702) 614-6690 x2

email: nevada@bitfocus.com



Department of Social Service

Michael J. Pawlak, Director

Randy K. Reinoso, Assistant Director

1600 Pinto Lane • Las Vegas NV 89106 • (702) 455-4270 • Fax (702) 455-5950



April 22, 2019

Re: SNH CoC Youth Homelessness Demonstration Program (YHDP)

To Whom It May Concern:

Since 1972, Clark County Social Service (CCSS) has provided a wide variety of services to indigent residents throughout Clark County who are not assisted by other federal, state or local programs. Based on the projected budget for FY18-19, Clark County Social Service will commit approximately \$27 million towards homeless programs and services. This includes over \$13.7 million in CCSS budget and over \$15.3 million in grant funded activities. Clark County Social Service serves as the SNH CoC Collaborative Applicant, the fiduciary agent of the SNH CoC Board, and will serve as the lead agency for the Youth Homelessness Demonstration Program.

Please accept this letter as documentation that Clark County Social Service is dedicated to supporting YHDP with match funds immediately available for purposes of supporting this project.

Type	Source	Value	Date of Commitment
In-Kind	General Fund – Supplies	\$1,800	8/15/2019 – 8/14/2020
In-Kind	General Fund – Salaries & Fringe	\$119,460	8/15/2019 – 8/14/2020

For: (1) Miscellaneous office supplies at \$150/month x 12 months for commitment of \$1,800; and (2) Staffing of 2,172 hours to support the work directly linked to the Youth Homelessness Demonstration Program development and implementation of the coordinated community plan.

The Youth Homelessness Demonstration Program will support Southern Nevada's efforts to expand the capacity to prevent and end youth homelessness. If you have any questions or require additional information, please contact me at (702) 455-5722.

Sincerely,

Mike Pawlak
Director

BOARD OF COUNTY COMMISSIONERS

Marilyn Kirkpatrick, Chair • Lawrence Weekly, Vice-Chair

Larry Brown • James B. Gibson • Justin Jones • Michael Naft • Tick Segerblom

NV-500 YHDP Application: Stakeholder - Formal Agreements
Volanda T. King, County Manager



Department of Family Services

121 S Martin Luther King Blvd • Las Vegas NV 89106-4309
(702) 455-7200 • Fax (702) 385-2999 • Hotline (702) 399-0081

Timothy Burch, Administrator

*Paula Hammack, Assistant Director • Jill Marano, Assistant Director
Judy Tudor, Assistant Director*

4/22/2019

RE: SNH CoC Youth Homelessness Demonstration Program (YHDP)

To Whom It May Concern:

The Clark County Department of Family Services Independent Living Unit is tasked with assuring all youth in foster care ages 15 and older achieve success as they enter adulthood. The goal of the Independent Living program is to help youth make the transition from foster care to self-sufficiency. Through Collaboration with community agencies, the department provides support services including independent living skills classes, education, vocation, career planning and transitional housing opportunities.

Please accept this letter as documentation that the Clark County Department of Family Services is dedicated to supporting the YHDP with in kind match funds in the form of staff hours for the purpose of supporting this project.

Type

In-Kind

88 hours staff time (48 hours manager and 40 hours MA) to support YHDP working group valued at \$3676.00 between August 15, 2019-August 14, 2020.

The YHDP will support Southern Nevada's efforts to expand their capacity to prevent and end youth homelessness. Southern Nevada will serve as a model for programs supporting youth experiencing homelessness or at risk of experiencing homelessness. If you have any questions or require additional information, please contact me at (702) 455-3826.

Sincerely,

Jolie Courtney
CCDPS Program Manager
121 S. MLK Blvd
Las Vegas, Nevada 89106

BOARD OF COUNTY COMMISSIONERS

MARILYN KIRKPATRICK Chairman, LAWRENCE WEEKLY Vice Chair

TICK SEGERBLOM • JUSTIN JONES • LARRY BROWN • JAMES B GIBSON • MICHAEL NAFT

Department of Juvenile Justice Services

Director's Office

601 N Pecos Rd • Las Vegas NV 89101-2408
(702) 455-5210 • Fax (702) 455-5216

John M. Martin, Director
Michael Whelihan, Assistant Director

Date: April 03, 2019

RE: SNH CoC Youth Homelessness Demonstration Program (YHDP)

To Whom it May Concern:

Please accept this letter as documentation that the Department of Juvenile Justice Services is dedicated to supporting the YHDP with match funds immediately available for purposes of supporting this project.

Type	Source	Value	Date of Commitment
In-Kind	General Fund - Salaries	\$3258.50	8/15/2019-8/14/2020

For:

Staffing to provide support and community plan oversight member responsible for providing guidance and executive decision making for the written plan.

The YDHP will support Southern Nevada's efforts to expand their capacity to prevent and end youth homelessness. Southern Nevada will serve as a model for programs supporting youth experiencing homelessness or at risk of experiencing homelessness.

If you have any questions or require additional information, please contact me at (702) 455-5210

Sincerely,



John M. Martin,
Director, Department of Juvenile Justice Services

BOARD OF COUNTY COMMISSIONERS

MARILYN KIRKPATRICK, Chair • LAWRENCE WEEKLY, Vice Chair

NV-500 YHDP Application: Stakeholder - Formal Agreements
LARRY BROWN • JAMES P. GIBSON • JUSTIN C. JONES • MICHAEL NAFT • TICK SEGERBLOM
YOLANDA T. KING, County Manager



Eagle's Wings Support Program-LLC
2813 Merritt Ave
Las Vegas NV 89102
702-890-7516

April 1, 2019

RE: SNH CoC Youth Homelessness Demonstration Program (YHDP)

To Whom it May Concern:

Eagle's Wings Support Program is a transitional home that provides housing and Basic Skills Training for people in the community who are 18 and over. The program staff assists individuals with removing any barriers that keep them from living independently in the community. The services are broad and based on individualized needs.

Please accept this letter as documentation that EWSP-LLC is dedicated to supporting the YDHP by providing housing for individuals in need of a place to go. Our goal is to provide a clean and supportive environment for those in need. We support the YHDP's goal to prevent and end youth homelessness. We would love to be a part of Southern Nevada's efforts to serve as a model for programs supporting youth experiencing homelessness or at risk of experiencing homelessness.

If you have any questions or require additional information, please contact me at (702) 890-7516

Respectfully,


Britney Bell
Director



April 30, 2019

Re: SNH CoC Youth Homelessness Demonstration Program (YHDP)

To Whom it May Concern:

FirstMed Health and Wellness is a federally qualified health center (FQHC) that offers comprehensive preventive, primary care, and enabling services to the pediatric, adolescent and adult population. Founded in 2009, we provided the community comprehensive preventive and primary health care services to the low income and underserved families in Southern Nevada.

FirstMed fills a critical need in Southern Nevada for mental health services to children in crisis. Our goal is to ensure that all children have access to appropriate, specialized mental health treatment. In addition to providing medical and behavioral health services to youth in Department of Family Services, Youth Parole and Probation, and throughout the community, FirstMed will be providing wraparound services to families throughout the community.

Please accept this letter as documentation that FirstMed is dedicated to supporting the YHDP with match funds immediately available for purposes of supporting this project.

Type	Source	Value	Date of Commitment
In-Kind	VOCA	\$20,224	8/15/2019-8/14/2020

For: To participate as a YHDP Community Plan member and Oversight member for the development and guidance of the written plan as well as being a Monitoring and Training Team member.

The YHDP will support Southern Nevada's efforts to expand their capacity to prevent and end youth homelessness. Southern Nevada will serve as a model for programs supporting youth experiencing homelessness or at risk of experiencing homelessness. If you have any questions or require additional information, please contact me at (702) 527-7610.

Sincerely,

Marisela Quintero
Chief Operating Officer of Children and Family Services



Executive
Board of
Trustees

April 18, 2019

RE: SNH CoC Youth Homelessness Demonstration Program (YHDP)

Jerrie Merritt
Bank of Nevada
Chairperson

To Whom It May Concern:

Kathy
McClain
Retired, State
Assemblywoman
Vice-Chairperson

HELP of Southern Nevada (HELP) is a Nevada non-profit organization that incorporated in 1970 to assist families and individuals throughout Southern Nevada overcome barriers and attain self-sufficiency through direct services, training, and referral to community resources. The agency proudly provides services through nine distinct programs, which includes Behavioral Health Services, Crisis Teams, Emergency Resource Services, Framing Hope Warehouse, Holiday Programs, Homeless Services, Shannon West Homeless Youth Center, Weatherization, and the Work Opportunity Readiness Center.

Lisa
Cooper-Tippett
Credit One Bank
Treasurer

Kelli Maruca
Fine, The Agency
Secretary

Please accept this letter as documentation that HELP of Southern Nevada is dedicated to supporting the YHDP with match funds immediately available for purposes of supporting this project.

Fuילala Riley
HELP of
Southern
Nevada
President/CEO

Type	Source	Value	Date of Commitment
In-Kind	staff salaries	\$13,478	8/16/2019-8/15/2020

The in-kind match will include staffing to support the YHDP Working Group for programs directly linked to the Youth Homelessness Demonstration Program.

The YHDP will support Southern Nevada's efforts to expand their capacity to prevent and end youth homelessness. Southern Nevada will serve as a model for programs supporting youth experiencing homelessness or at risk of experiencing homelessness. If you have any questions or require additional information, please contact me at 702-836-2113.

Sincerely,

Fuילala Riley
President/CEO



**Board of
Directors:**

Sandra Shulman
MGM Resorts
International
President

Robert Reynolds
Reynolds &
Associates
Vice President

Senator David Parks
NV Senate District 7

Pastor Henry Sneed
Lucky Little Chapel

April 25th 2019

RE: SNH CoC Youth Homelessness Demonstration Program (YHDP)

To Whom it May Concern:

The Nevada Homeless Alliance (NHA) pursues collaborative strategies to end homelessness in Southern Nevada through advocacy, public awareness, education, and coordination of services. The NHA will assist YHDP by supporting community engagement efforts and with the scoring and ranking of project applications.

Please accept this letter as documentation that the Nevada Homeless Alliance is dedicated to supporting the YHDP with match funds immediately available for purposes of supporting this project.

<u>Type</u>	<u>Source</u>	<u>Value</u>	<u>Date of Commitment</u>
In-Kind	General Operating	\$1,700.00	8/15/19 – 8/14/20

For: Staffing to support YHDP Working Group for programs directly linked to the Youth Homelessness Demonstration Program.

The YHDP will support Southern Nevada's efforts to expand their capacity to prevent and end youth homelessness. Southern Nevada will serve as a model for programs supporting youth experiencing homelessness or at risk of experiencing homelessness. If you have any questions or require additional information, please contact me at 702-374-3988.

Sincerely,

A handwritten signature in cursive script, appearing to read "Emily Paulsen".

Emily Paulsen
Executive Director
Nevada Homeless Alliance

4323 Boulder Highway, Las Vegas, NV 89121

Phone 702-743-1487 ▪ info@NevadaHomelessAlliance.org



April 4, 2019

RE: SNH CoC Youth Homelessness Demonstration Program (YHDP)

To Whom it May Concern:

The Nevada Partnership for Homeless Youth (NPHY) is the most comprehensive service provider dedicated exclusively to homeless youth in Southern Nevada, serving hundreds of youth through our core programs and touching the lives of thousands more through outreach each year. NPHY's programs stabilize homeless teens' lives, meeting their immediate needs and providing a safe, supportive environment and a path to self-sufficiency.

Please accept this letter as documentation NPHY is dedicated to supporting the YHDP with match funds immediately available for purposes of supporting this project.

Type	Source	Value	Date of Commitment
In-Kind	Staff Time	\$22,424	8/15/2019-8/14/2020

For: Staffing to support YHDP working groups and provide training to YHDP projects. NPHY will devote 680 hours to sitting on and contributing to the work of various working groups for YHDP, including 116 hours of the Executive Director's time, 216 hours of the Director of Development & Evaluation's time, and 368 hours of the Research & Development Assistant's time. In addition, NPHY will devote 120 hours of staff time to providing Positive Youth Development training to all YHDP projects. The value of \$22,424 is derived from each staff member's professional hourly rate.

The YHDP will support Southern Nevada's efforts to expand our capacity to prevent and end youth homelessness. If you have any questions or require additional information, please contact me at (702) 778-8366.

Sincerely,

Arash Ghafoori
Executive Director



TRUSTEES AND HONORARY MEMBERS

Scott Karosa	Rhonda Forsberg	Tim Herbst	Ted Olivas	Patrick Smith
John Simmons	James Campos	Steve Linder	Rory Reid	Sandra Soltz
Colin Seale	Jan Cohen	Vic Miera	Sig Rogich	Laura Jane Spina
Tom Burns	Christina Dugan	Barbara Mulholland	Tony Sanchez	Bob Teuton

April 4, 2019

Subject: SNH CoC Youth Homelessness Demonstration Program (YHDP)

To Whom it May Concern:

Olive Crest's mission is *to prevent child abuse, treat and educate at-risk children, and preserve the family... One Life at a Time®*. Olive Crest was founded in 1973 by Dr. Donald and Lois Verleur, in Orange County, California. Olive Crest expanded to Nevada (in 1996), and Washington State (in 1999) and is considered a recognized leader in the prevention and treatment of child abuse. Annually, Olive Crest serves more than 13,000 children across all service regions. Nearly 27% of children served (3,500) live in Nevada.

Olive Crest serves abused and neglected children, their families, foster children, foster parents, and youth emancipating from foster care. Many have been victims of physical, sexual, emotional abuse, and/or severe neglect. An estimated 25% have disabilities in the form of developmental delay, emotional disturbance, and learning disability. Without support, they are high-risk for teen pregnancy, crime, gang activity, homelessness, and incarceration. Most served lack the financial resources and the kind of extended family safety-network of support needed to thrive. Olive Crest steps in the gap to ensure youth and struggling families succeed in life and use their determination and resilience to thrive.

Olive Crest's services meet the holistic needs of some of Nevada's most vulnerable children and youth. Services include: safe homes for children through family crisis intervention services, foster family recruitment/training, foster/adoption services, residential/independent living programs, respite care, and a Family Resource Center. Education and resources are provided to equip youth with the tools needed to become stable, healthy, productive citizens. This is achieved through education, independent living skills training, GED completion courses, college/trade school assistance, job placement support, financial literacy classes, mentoring, counseling, and mental health care. All programs strive to connect children to a family or support network that loves and cares for them for the long-term.

Please accept this letter as documentation that Olive Crest is dedicated to supporting the YHDP with match funds immediately available for purposes of supporting this project.

Type	Source	Value	Date of Commitment
In-Kind	Olive Crest	\$6,000	8/16/2019-8/15/2020

For: *Staffing to support YHDP Working Group* for programs directly linked to the Youth Homelessness Demonstration Program.

The YHDP will support Southern Nevada's efforts to extend their capacity to prevent and end youth homelessness. Southern Nevada will serve as a model for programs supporting youth experiencing homelessness or at risk of experiencing homelessness. If you have any questions or require additional information, please contact me at (702) 835-1901.

Sincerely,



Amy Licht

Operation Independence Program Manager



A Second Chance for W.I.N.G.S., Inc.

4221 Totano Drive

North Las Vegas, Nevada 89032

Tel: 702.371.9873 or 877.575.9975

Fax: 702.901.8186

Email: secondchance@lvcoxmail.com or bj2ndchance@yahoo.com

Date: April 12, 2019

RE: SNH CoC Youth Homelessness Demonstration Program (YHDP)

To Whom It May Concern:

A Second Chance for W.I.N.G.S. (Wellness.Independence.Networking.Goals.Success) became officially incorporated in March 2004. A Second Chance for W.I.N.G.S. provides homeless youth young ladies and homeless youth young ladies with children; 2 years transitional housing, food, clothing, 24hr childcare, 24hr transportation and a mandatory 5 tier basic life skills training program; which includes workshops, seminars, support group sessions, job placement assistance and permanent housing assistance. Upon completion of the 2 yr basic life skills training program, we provide monthly follow-up services for one year to monitor progress, provide encouragement and offer continued training support if needed.

Please accept this letter as documentation that A SECOND CHANCE FOR W.I.N.G.S., transitional housing facility is dedicated to supporting the YHDP with match funds immediately available for purposes of supporting that project.

A SECOND CHANCE FOR W.I.N.G.S. are accepting youth from Clark County Step Up program, Clark County Family Services, Olive Crest and other homeless youth organization throughout Clark County, Nevada.

The YHDP will support Southern Nevada's efforts to expand their capacity to prevent and end youth homelessness. Southern Nevada will serve as a model for programs supporting youth experiencing homelessness or at risk of experiencing homelessness. If you have any questions or require additional information, please contact me at 702.371.9873 or 877.575.9975.

Sincerely,

Ms. BJ Rice, CEO President/Founder



April 29, 2019

RE: SNH CoC Youth Homelessness Demonstration Program (YHDP)

To Whom It May Concern:

Seeds2Succeed provides community-based, independent and transitional living services as well as outpatient behavior health rehabilitative services to adolescents and young adults aging out of the foster care system in Clark County, Nevada.

Please accept this letter as documentation that Seeds2Succeed is dedicated to supporting the Youth Homelessness Demonstration Program (YHDP) with match funds immediately available for purposes of supporting this project.

Type	Source	Value	Date of Commitment
In-Kind	Personnel supportive services	\$600	8/16/2019-8/15/2020

For: Staffing to support YHDP Working Group, including YHDP Scoring and Ranking member responsible for reviewing all YHDP project applications, understanding needs of the community and ranking projects.

The YHDP will support Southern Nevada's efforts to expand their capacity to prevent and end youth homelessness. Southern Nevada will serve as a model for programs supporting youth experiencing homelessness or at risk of experiencing homelessness. If you have any questions or require additional information, please contact me at (702) 501-0983.

Sincerely,

Robert Sandoval
Independent Living Program Director
Seeds2Succeed
8965 S. Eastern Ave. Suite 120-G
Las Vegas, NV 89123
Cell: (702) 501- 0983
Email: robsandoval@seeds2succeed.net



Silver State Health

Date: 4.17.19

RE: SNH CoC Youth Homelessness Demonstration Program (YHDP)

To Whom it May Concern:

Silver State Health is a Federally Qualified Health Center, formed in 2014 to meet the growing need for comprehensive healthcare services in the greater Las Vegas valley. SSH operates a community health clinic on Jones Blvd near Sahara Avenue, offering a full range of family practice primary health care and behavioral health services to the community's low-income, homeless, and uninsured population.

Please accept this letter as documentation that SSH is dedicated to supporting the YHDP with match funds immediately available for purposes of supporting this project. SSH is committed to providing 48 hours as a Community Plan Oversight Member to provide guidance and decision-making assistance for the written plan. These hours come at a cost of \$20/hour.

Type	Source	Value	Date of Commitment
In-Kind	Federal	\$960	8/16/2019-8/15/2020

For: Staffing to support the Community Plan Oversight Team

The YHDP will support Southern Nevada's efforts to expand their capacity to prevent and end youth homelessness. Southern Nevada will serve as a model for programs supporting youth experiencing homelessness or at risk of experiencing homelessness. If you have any questions or require additional information, please contact me at (702) 937-3418

Sincerely,

Ryan Linden
CEO, Silver State Health



April 11, 2019

RE: SNH CoC Youth Homelessness Demonstration Program (YHDP)

To Whom It May Concern:

St. Jude's Ranch for Children is committed to ending youth homelessness. We are a proud member of the Southern Nevada Homelessness Continuum of Care and also provide direct client services to youth in the community. Below is a brief description of additional resources that can help implement the YHDP.

Please accept this letter as documentation that St. Jude's Ranch for Children is dedicated to supporting the YHDP with match funds immediately available for purposes of supporting this project.

Type	Source	Value	Date of Commitment
In-Kind	General Operating Funds	\$15,000	08/15/2019 – 08/14/2020

For: Staff time and organizational resources to help develop programs directly linked to the Youth Homelessness Demonstration Program.

The YHDP will support Southern Nevada's efforts to expand their capacity to prevent and end youth homelessness. Southern Nevada will serve as a model for programs supporting youth experiencing homelessness or at risk of experiencing homelessness. If you have any questions or require additional information, please contact me at cvela@stjudesranch.org or at 702-294-7111.

Sincerely,

Christina Vela
Executive Director

St. Jude's Ranch for Children
Non-profit, non-sectarian facilities for the care of abused, abandoned and neglected children
200 Wilson Circle • Boulder City NV 89005 • Tel: (702) 294-7100 • 1-800-492-3562 • Fax: (702) 294-7171



Square One, A Nonprofit Organization
8965 S. Eastern Ave. Suite 120-K Las Vegas, NV 89123
Phone: (702) 913 -5498; Fax (702) 586 - 0411

April 29, 2019

RE: SNH CoC Youth Homelessness Demonstration Program (YHDP)

To Whom It May Concern:

Square One, A Nonprofit Organization provides home and community-based services to adolescents, young adults and families in Clark County, Nevada. Our goal is to provide empowerment and education for new beginnings. Programs and services at Square One include Transition and Independent Living Services, Crisis Intervention, Community Education and Awareness and a Teen Parent Program. We aim to make a significant impact on the community, in both short-term relief, and long-term skill development and empowerment.

Please accept this letter as documentation that Square One, A Nonprofit Organization is dedicated to supporting the Youth Homelessness Demonstration Program (YHDP) with match funds immediately available for purposes of supporting this project.

Type	Source	Value	Date of Commitment
In-Kind	Personnel Supportive Services	\$1200	8/16/2019-8/15/2020

For: Staffing to support YHDP Working Group, including YHDP Training Team member responsible for providing training to all projects regarding cultural competence, evidence-based practices, methodologies, and all strategies necessary for sound case management practices for all YHDP projects.

The YHDP will support Southern Nevada's efforts to expand their capacity to prevent and end youth homelessness. Southern Nevada will serve as a model for programs supporting youth experiencing homelessness or at risk of experiencing homelessness. If you have any questions or require additional information, please contact me at (702) 336 - 0847.

Sincerely,

Micah Schnurstein, MSW, LSW
Square One, A Nonprofit Organization
8965 S. Eastern Ave. Suite 120-K
Las Vegas, NV 89123
Cell: (702) 336 – 0847
Email: micah@seeds2succeed.net



Date: March 30, 2019

RE: SNH CoC Youth Homelessness Demonstration Program (YHDP)

To Whom it May Concern:

The Gay and Lesbian Community Center of Southern Nevada, a community-based organization, supports and promotes activities directed at furthering the well-being, positive image, and human rights of the lesbian, gay, bisexual, transgender, and queer community, its allies, and low to moderate income residents in Southern Nevada.

The Gay and Lesbian Community Center of Southern Nevada will provide training to YHDP community partners to bridge between existing skillsets in working with LGBTQ population clients to emerging culturally sensitive practices.

Please accept this letter as documentation that The Center is dedicated to supporting the YHDP with in-kind services immediately available for purposes of supporting this project.

Type	Source	Value	Date of Commitment
In-Kind	Training	\$20,000	8/16/2019-8/15/2020
	Pivot	\$30,000	8/16/2019-8/15/2020
	QVolution	\$80,000	8/16/2019-8/15/2020

For: Cultural Competency Training to community providers, Bringing Families Together, Social support and Drop-in services.

The YHDP will support Southern Nevada's efforts to expand their capacity to prevent and end youth homelessness. Southern Nevada will serve as a model for programs supporting youth experiencing homelessness or at risk of experiencing homelessness. If you have any questions or require additional information, please contact me at (702) 802-5400.

Sincerely,

John Waldron
Executive Director

April 4, 2019

RE: SNH CoC Youth Homelessness Demonstration Program (YHDP)

To Whom It May Concern:

Youth Advocate Programs, Inc., (YAP) has provided outcomes driven and cost-effective alternatives to the institutionalization of high risk, high needs young people. YAP offers enduring life changing interventions for vulnerable youth as well as taxpayer savings and local employment opportunities.

Clark County Youth Advocate Programs has served the Clark County, Nevada region since 2006 and currently provides community based intervention and wraparound services annually to youth and young adults experiencing homelessness within the target population through current populations we serve such as: 1) YAP's WIOA program in Henderson for ages 14-24; 2) Youth aged 11-18 years' old who are currently on juvenile probation and young women involved in Human Trafficking/CSEC through our Advocacy Program; and 3) YAP's Safety Management program deals with families (18-24) who do lose their homes, and in turn, their kids are taken away (again).

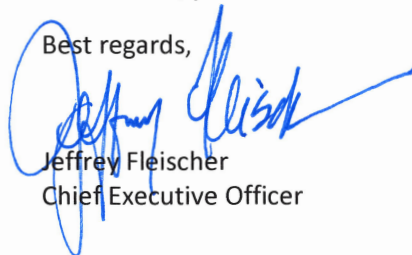
Please accept this letter as documentation that Youth Advocate Programs, Inc. is dedicated to supporting the YHDP with in kind support for the purposes of supporting this project.

Type	Source	Value	Date of Commitment
In-Kind	Nyeri Richards	\$ 1,212.00	8/15/2019 – 8/14/2020

For: YHDP Community Engagement member charged with leading efforts as it relates to coordinated messaging and announcements to engage the community and partners in the work of the YHDP for programs directly linked to the Youth Homelessness Demonstration Program.

The YHDP will support Southern Nevada's efforts to expand their capacity to prevent and end youth homelessness. Southern Nevada will serve as a model for programs supporting youth experiencing homelessness or at risk of experiencing homelessness. If you have any questions or require additional information, please contact Patty Rosati, Vice President, at (717) 599-8027.

Best regards,



Jeffrey Fleischer
Chief Executive Officer