

**SOUTHERN NEVADA HOMELESSNESS CONTINUUM OF CARE BOARD  
MEETING MINUTES  
September 12, 2019**

**In attendance:** Emily Paulsen, Co-Chair, Advocate, Nevada Homeless Alliance  
Kathi Thomas-Gibson, Co-Chair, Government, City of Las Vegas  
Stacy DiNicola, Government, City of Henderson  
Amie Duford, Healthcare Provider, Touro University Nevada  
Michele Fuller-Hallauer, Government, Clark County Social Service  
Arash Ghafoori, Co-Vice Chair, Social Service Provider, Nevada Partnership for Homeless Youth  
Peter McCoy, Veteran Service Provider, Veterans Administration  
Ralph Murphy, Alternate, Affordable Housing, Nevada HAND  
Alletha Muzorewa, Workforce Investment, Workforce Connections  
Troy Oglesbee, Faith-Based, Save-A-Life  
Lora Picini, Gaming Industry, Caesars  
Meg Pike, School District, Clark County School District  
Janet Quintero, EFSP Board, United Way of Southern Nevada  
Jon Stevenson, Alternate, Emergency Medical Services, Las Vegas Fire and Rescue  
Phil Washington, Faith-Based

**Absent:** Kena Adams, Advocate, Indian Voices  
Lavonne Atkins, Mental Health Provider, Southern Nevada Adult Mental Health Services  
Shalimar Cabrera, Veteran Service Provider, U.S. Vets-Las Vegas  
Julie Calloway, Government, City of Boulder City  
Carlton Craig, University, University of Nevada Las Vegas  
Rick Damian, Government, City of North Las Vegas  
Robert Dawson, Social Service Provider, Catholic Charities of Southern Nevada  
Jennifer Harris, Homeless or Formerly Homeless  
Genese Jones-Torrence, S.A.F.E. Nest  
Chad Williams, Public Housing Authority, Southern Nevada Regional Housing Authority  
Annie Wilson, Las Vegas Metropolitan Police Department

**Agenda Item 1. Call to Order, Notice of Agenda compliance with the Nevada Open Meeting Law.**

The meeting of the Southern Nevada Homelessness Continuum of Care Board was called to order at 2:03 p.m., on Thursday, September 12, 2019, at United Way of Southern Nevada, 5830 W. Flamingo Road, Las Vegas, Nevada, 89103.

**Agenda Item 2. Public Comment.**

Octavio Posada, Interim Executive Director, Nevada Minority Health and Equity Coalition, is dedicated to providing the resources that will ensure all Nevada residents can have a healthy, productive life.

**Agenda Item 3. Approval of the Agenda for September 12, 2019; for possible action.**

A motion was made to approve the Agenda. The motion was approved.

**Agenda Item 4. Approval of the Minutes from the August 8, 2019 meeting; for possible action.**

A motion was made to approve the minutes. A correction in the minutes was made. The motion was approved.

**Agenda Item 5. Update by co-chairs on recent activities of the Steering Committee; for possible action.**

Emily Paulsen, Nevada Homeless Alliance, provided the update. All working groups must have their Policy and Procedures tuned in by the October 31, 2019 deadlines. The Policy and Procedures will be posted online for 60 days beginning February 13, 2020.

**Agenda Item 6. Update from the collaborative applicant on relevant business for consideration by the Board; for possible action.**

Catherine Huang Hara, Clark County Social Service, provided the update. The announcement for FY2018 Youth Homeless Demonstration Project awards was announced on August 29, 2019. Twenty-three Continuums of Care have received awards, unfortunately not Southern Nevada. The Collaborative Applicant team will be requesting the application scoring from HUD on September 30, 2019. The team will continue to work with the Youth Working Group to keep moving the work forward.

**Agenda Item 7. Approval of recommendations for funding for the local 2019 Continuum of Care competition and authorize the collaborative applicant to make necessary modifications for final application submission to the U.S. Housing and Urban Development; for possible action.**

Danita Osborne-Morris, Clark County Social Service, and Stacy DiNicola, City of Henderson, provided a PowerPoint presentation. Local application timeline ranged from April 16, 2019 (Renewal local application released) to September 12, 2019 (SNHCoC Board

Received Recommendations). Approximately \$2.3 billion is available for CoC funding nationwide and the deadline is September 30, 2019. Compliance Monitoring practices include: onsite monitoring; desk audits; and HMIS reviews. The Monitoring Score Card is generated through monitoring process, used by Scoring and Ranking Team. Scoring and Ranking Team (SRT) uses a score card to rank projects, which looks at project design, capacity, performance, and meeting local needs. SRT may form teams to pre-score sets of applications before meeting as a larger review panel to jointly discuss applications. SRT evaluates projects and ranks by score for inclusion in the collaborative application to HUD. HUD uses a two-tier system for ranking projects: Tier 1: 94% of Annual Renewal Demand (ARD) plus 100% of first-time renewals; and Tier 2: remainder of ARD plus bonus funding. Available Funding: Annual Renewal Demand - \$13,840,004; CoC Bonus - \$692,000; Domestic Violence Bonus Total New Project Funding Available - \$1,821,323; Tier 1 - \$13,059,461; Tier 2 - \$1,472,543; Tier 2 + DV Bonus - \$2,601,866; Total Request CoC Planning Grant (Not Ranked) - \$415,200. Raw scores determine project ranking, and are based on a combination of: 50% Scores from the local application score card; and 50% Monitoring scores from the monitoring score card. Tie Breaking: highest monitoring score; highest local application score; and highest score on performance monitoring tool. SRT may reallocate funds from existing renewals to new projects if it will better help end homelessness, for one of the following reasons: low-performing project; significant history of under-spending of CoC funds (provider will be notified if at-risk in advance of reallocation); and voluntary reallocation by the provider. 2019 Evaluation Working Group Funding Recommendations: 1. CCSS – HMIS Expansion \$860,154; 2. HELP of Southern Nevada SN CE Matching \$202,502; 3. CCSS – STAR TH-RRH \$1,580,916; 4. Safe Nest – Operation Fresh Start \$271,572; 5. St. Jude’s Ranch – A Place Called Home \$193,616; 6. CCSS STAR PSH \$1,607,673; 7. St. Jude’s Ranch – Moving Forward \$175,107; 8. St. Jude’s Ranch – New Crossing \$328,319; 9. U. S. Veterans Initiative – PH-3 \$794,770; 10. HopeLink of SN – HomeLink Expansion 2019 \$360,129; 11. St. Jude’s Ranch – Crossings TH-RRH \$470,793; 12. U. S. Veterans Initiative – CHAMP-3 \$391,024; 13. HopeLink of SN – HomeLink 2019 \$363,010; 14. U.S. Veterans Initiative – VIP \$122,854; 15. NPHY – NPHY Independent Living Program \$226,210; 16. HELP of SN – Shannon West Homeless Youth Center \$210,282; 17. LSS – Welcome H.O.M.E. \$287,104; 18. HELP of SN – A New Start \$558,581; 19. The Salvation Army – Housing the Homeless \$272,370; 20. CCSS – New Beginnings \$1,385,908; 21. CCSS – Healthy Living 2012 Bonus Project \$568,648; 22. HELP of SN – HTH Combined \$734,990; 23. CCSS – Healthy Living Expansion (new) \$1,021,612; 24. SNAMHS – Stepping Stones (Straddling Tiers) \$44,317. Tier 2 Recommendations: SNAMHS – Stepping Stones (Straddling Tiers) \$1,472,543; HELP of SN – DV Community Matching (new – DV) \$183,135; and HopeLink of SN – HomeLink Thrive \$946,188. Reallocation: WestCare – Safe Haven \$329,612. 2019 Request: Renewals \$11,993,539; Reallocations \$329,612; CoC Bonus \$692,000; Domestic Violence Bonus \$1,129,323; Total \$15,661,327. Eligible CoC Planning Costs \$415,200. Total 2019 Request: \$16,076,527. Next Steps: asking for Board approval on recommendations; project applications due in e-snaps 9/16; team review of e-snaps project applications; draft of consolidated application to review team; and HUD CoC Consolidated application completions: due September 30, 2019. Motion was made for approval of recommendations for funding. Motion approved.

**Agenda Item 8. Presentation by St. Jude’s Ranch for Children on an application in response to HUD’s and U.S. Department of Justice’s Human Trafficking Notice of Funding Available (NOFA); for possible action.**

Christina Vela, Executive Director, St. Jude’s Ranch for Children, provided a PowerPoint presentation. St. Jude’s Ranch is seeking a letter of support from the Board to apply for HUD Human Trafficking funding for a three year Demonstration Project servicing both minor and adult victims of Human and Sex Trafficking. There will be twenty total awards nationwide, each receiving approximately \$600,000 over three years. St. Jude’s Ranch Scope of Services include: victim-centered therapeutic case management combined with clinical therapy services; employment and educational assistance; training for CoC member agencies helping with victim identification; local public awareness outreach to the community; and best practices and the program framework adapted from the State of Nevada’s Strategic Plan to Address the Commercial Sexual Exploitation of Children-Model Protocol and Toolkits. Motion for approval to provide a letter of support for St. Jude’s Ranch HUD Human Trafficking application due October 30, 2019 was made and approved.

**Agenda Item 9. Presentation by Clark County Social Service and discussion of analysis of racial equity and disparity in the Southern Nevada homeless service system; for possible action.**

Matt Manlangit, Clark County Social Service, provided a PowerPoint presentation entitled: ‘*Racial Disparity – An initial analysis of Southern Nevada Homelessness Continuum of Care 2019.*’ The objective was to perform a preliminary analysis on the SNHCoC and identify if any racial disparities exist within the system of care. One of the initial challenges going into this Racial Disparity study for SNHCoC is identifying if “*Racial Disproportionality*” necessarily means an issue with “*Racial Disparity*.” Secondly, most of the analysis is limited to clients, and no assessment was done based on the individual processes in the Coordinated Entry Housing Assessment process. Lastly, any recommendation given is based on initial surface level analysis. Further analysis tools will be implemented once an initial strategy meeting has been conducted. Establishing a baseline framework: This preliminary report will be borrowing its thought and conceptual framework based on the ‘*Identifying Racial and Ethnic Disparities in Human Services November 2017*’ study by the Office of Planning, Research and Evaluation of the Administration of Children and Families (ACF). The ACF study conducted is comprehensive and touches into broader examinations of agencies providing human services. As there was no previous Southern Nevada racial disparity analysis, this analysis will look at all previous entries in the HMIS until the present. Tools include: U.S. Census Bureau’s FactFinder, Homeless Management Information System data, the 2019 Southern Nevada Homeless Census, HUD’s CoC Racial Equity tool, and the National Alliance to End Homelessness Racial Equity Tool. HUD’s goal to end homelessness by analyzing client exit outcomes would paint a picture of the effectiveness of programs or project types. Exit numbers were categorized based on “Exit Reason” to determine positive and negative outcomes. All clients represented are part of the SNHCoC. Results indicate that while there may be a disproportion in Clark County’s racial representation in Clark County’s racial

representation in poverty to homelessness, there are no clear indicators that racial disparity exists in the overall view of SNHCoC. Further analysis is needed in the individual project types as well as the subpopulations to accurately conclude any initial findings.

**Agenda Item 10. Questions and answers regarding reports from the Board working groups (Community Engagement, Coordinated Entry, Data & Systems Improvement, Evaluation, Monitoring, Planning, Youth).**

Kathi Thomas-Gibson noted that working group reports are included in the packet and on the website for review. There were no questions for any of the champions.

**Agenda Item 11. Receive an update from Board members regarding relevant activities within their respective organizations relating to homelessness.**

Meg Pike, Clark County School District, shared that CCSD is still trying to survey the number of homeless students for the new school year. As of Wednesday, September 11<sup>th</sup>, CCSD has just over 9,000 students that would qualify as homeless. CCSD anticipates a spike in the student homeless population in January 2020.

Arash Ghafoori, Nevada Partnership for Homeless Youth, shared that the 2019 Southern Nevada Youth Homelessness Summit: The Movement at Work, will be opening registration. The summit is presented by Nevada Partnership for Homeless Youth and Sands Cares on Thursday, November 7, 2019 from 9:00 am to 5:00 pm at The Venetian Resort. Community stakeholders will join together to move the Plan forward.

Emily Paulsen, Nevada Homeless Alliance, shared that Project Homeless Connect will be on November 26, 2019, at The Champion Center on 3900 East Bonanza Road. Project Homeless Connect is a service and resource fair for people who are at risk of or currently experiencing homelessness. The services provided aim to break down barriers to housing and self-sufficiency including housing, shelter, health care, legal aid, job readiness, food, behavioral health and more. October 10, 2019 is the next Second Annual 'Recognize Our Peers' Help Hope Home Awards.

Janet Quintero, the United Way of Southern Nevada, shared that the City of Henderson is reaching out to the community to inform the latest Consolidated Plan update and determine our housing and community development needs. Please take part and share your insight about existing and potential housing issues, and help identify goals, policies and implementation strategies that will be incorporated into the final plan. Please take the survey now through September 30, 2019. Consolidated Plan updates will be underway through January 2020.

**Agenda Item 12. Public Comment.**

Octavio Posada, Interim Executive Director, Nevada Minority Health and Equity Coalition, stated that Nevada is a minority state. He can provide accurate data and area health reports that can be shared in future meetings.

**The meeting adjourned at 4:08 p.m.**