



Modeling Southern Nevada's Homeless Response System

System Modeling Results
CoC Board
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Introductions

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Southern Nevada's coordinated response system ensures that homelessness is rare, brief, one-time and equitably addressed. Homelessness is prevented as frequently as possible. All people have a safe, stable place to call home.



Shared Values

- Equitable, Accessible & Efficient
 - Coordinated, Collaborative & Cooperative
 - Person-Centered, Strengths-Based, Trauma-Informed & Clients have Choice
 - Housing First & Low Barrier
 - Commitment to Excellence, Accountable & Outcome/Data Driven
 - Flexible, Adaptable & Evolving
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Today's Landscape

The **Vision and Shared Values** are the same

And yet, this moment of crisis provides a **different lens** for the work of preventing and ending homelessness

Southern Nevada needs to **capitalize on this moment** to rehouse the most vulnerable in your community **because rehousing is the most ideal solution** for both crises, homelessness and COVID-19

That solution can rely on the **existing homeless rehousing infrastructure** and **new resources to accelerate housing placements!**

Urgency of Rehousing

There are two main goals in our new COVID world:

1. Mitigate the spread of COVID-19
2. Rehouse as many people as quickly as possible to save lives

All other “business as usual” CoC work should be put on hold.

New Resources to Support the Rehousing Strategy

- CARES Act funding of new CDBG-CV, ESG-CV, HOPWA-CV, and Coronavirus Relief Funds for Henderson, City of Las Vegas, North Las Vegas, and Clark County total **\$452,169,775**
 - There has never been a better opportunity to take advantage of this influx of money to acquire new property and fill in many of the housing gaps in the homeless response system in Southern Nevada.
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System Modeling Purpose



Develop a shared vision of a healthy system that addresses the crisis and housing needs of people experiencing homelessness



Model the crisis and housing inventory and performance needed to address homelessness



Create transition plan to right-size the system

Expectations for System Modeling



Strategically coordinate homeless system planning and implementation

Interventions address crisis needs to reduce homelessness and includes resources and services to connect people to permanent housing

The output from the system modeling process will be used to guide strategic funding decisions for existing and new funding

Assumptions in System Modeling

- Our system already makes assumptions
- The System Modeling process tries to help you make intentional, smarter assumptions
- Use real-time B.A.D. (Best Available Data) as much as possible
- Plus use real-life experience as much as possible

You cannot wait for the perfect!

Preventing and Ending Homelessness is an art not a science. There is no perfect formula for doing this.



Key Steps to System Modeling

Southern Nevada's System Modeling Results

Long-Term Modeling & Real-Time Modeling

Process we have gone through the past few months is a long-term modeling process - develop the *ideal* system and work over the next 5 years to get there - by developing new models and increasing resources to create new beds/units/vouchers.

Because of the public health crisis we are in right now and the provision of Stimulus Funding, there is an opportunity to accelerate housing placements right now. We model the resources needed by developing a real-time model.

Real-Time Modeling Results

Year 1

Rehousing Strategy



Point-in-Time Date of May 25, 2020 - 2, 741 people experiencing homelessness

80% RRH & 20% PSH for permanent placement from Street, TH, NCS/I & Q

From Shelter - 20% Rapid Exit, 65% RRH, 15% PSH

Targeted Diversion of 250 people because of COVID-19/economic hardship

System Capacity: Acquisition/Rehab, Landlord Mitigation Fund, Coordinated Entry and Housing Navigation, Data Management

Rehousing Strategy Goals



2,741 People Currently Experiencing Homelessness

- 1,076 Persons Unsheltered
- 972 People in Shelters
- 550 People in Transitional Housing
- 143 Served in Non-Congregate Shelter

250 People Diverted

Cost Estimates & Average Length of Service

Outreach - \$2,644 per person

Targeted Diversion/Rapid Exit - \$4,500 per person

Emergency Shelter - \$4,954 per person for 4 months

Non-Congregate Shelter - \$2,618 per person for avg of 11 days

Transitional Housing - \$2,400 per person for 4 months

Rapid Rehousing - \$26,026 per person for 12 months

Permanent Supportive Housing - \$30,426 per person for 12 months

Acquisition/Rehab - \$15M

Landlord Mitigation Fund - \$250,000

Coordinated Entry/Housing Navigation - \$4.6M

Data Management - \$1.5M

Resources Needed



Intervention	Total Cost per Person	Number of Persons/HHs	Total Cost Needed
Outreach	\$2,644	1,076	\$2,844,944
Targeted Diversion	\$4,500	444	\$1,998,000
NCS	\$2,618	143	\$374,374
Emergency Shelter	\$4,954	972	\$4,815,288
Transitional Housing	\$2,400	550	\$1,320,000
Rapid Re-Housing	\$26,026	2,065	\$53,743,690
PSH	\$30,426	482	\$14,665,332

Coordinated Investment Plan

Intervention	Total Cost Needed	Existing Resources	Needed Resources
Outreach	\$2,844,944	\$2,845,056	
Targeted Diversion	\$1,998,000	\$6,983,939*	
NCS	\$374,374	FEMA Request	
Emergency Shelter	\$4,815,288	\$6,098,454	
Transitional Housing	\$1,320,000	\$2,599,412 [!]	
Rapid Re-Housing	\$53,743,690	\$22,360,932 [#]	\$31,382,758
PSH	\$14,665,332	\$14,907,586	
System Capacity Goals	\$21,361,500	\$1,600,000	\$19,761,500

*Includes Jurisdiction Prevention Funds

[!]Does not include GPD for Veterans

[#]Includes SSVF RRH dollars for eligible Veterans

Resource Inventory - CARES Act Resources



Resource	Amount	Allowable Uses
ESG CV	\$28,144,652	Prevention, Outreach, Shelter, Rapid Rehousing
CDBG CV	\$9,795,432	Short-term Rental Assistance, Damages/Rehab for Rental Properties
Coronavirus Relief Funds	\$413,948,900	Acquisition, Rental Assistance, Targeted Prevention, Diversion, FEMA match, etc. https://home.treasury.gov/system/files/136/Coronavirus-Relief-Fund-Frequently-Asked-Questions.pdf

Summary

To permanently rehouse **2,741** people experiencing homelessness in Southern Nevada today - you need **~\$80M**

You have the resources to do that!

Now you need to...

- Allocate resources accordingly
- Accelerate your housing placements
- Implement the System Capacity Goals

Questions & Answers