

**SOUTHERN NEVADA HOMELESSNESS CONTINUUM OF CARE BOARD  
MEETING MINUTES  
September 9, 2021**

**In attendance:** Aaron Krolikowski, EFSP Board, United Way of Southern Nevada  
Albert Chavez, Social Service Provider, Catholic Charities of Southern Nevada  
Arash Ghafoori, Social Service Provider, Nevada Partnership for Homeless Youth  
Christy Shannon, Social Service Provider, S.A.F.E Nest  
Dawn Christensen, Business, Gaming, Aristocrat Gaming  
Hassan Chaudry, Co-Chair, Business, Foresight Companies  
Jennifer Huse, Mental Health Provider, Southern Nevada Adult Mental Health Services  
JoAnn Rupiper, Healthcare Provider, Southern Nevada Health District  
Jocelyn Acevedo, Alternate, Affordable Housing, Nevada HAND  
Katherine Marcal, University, University of Nevada Las Vegas  
Kristin Cooper, Government, Clark County  
Liz Jarman, Veteran Service Provider, Veterans Administration  
Maurice Cloutier, Government, City of Las Vegas  
Phil Washington, Faith-Based, Promise Land Community Church  
Rick Damian, Government, City of North Las Vegas  
Shalimar Cabrera, Veteran Service Provider, U.S. Vets-Las Vegas  
Stacy DiNicola, Government, City of Henderson  
Taisacan Hall, Advocate, Young Adults in Charge  
Tracy Torrence, Public Housing Authority, Southern Nevada Regional Housing Authority  
Troy Oglesbee, Faith-Based, Destiny Church

**Absent:** Annie Wilson, Las Vegas Metropolitan Police Department  
Emily Paulsen, Advocate, Nevada Homeless Alliance  
Jennifer Harris, Homeless or Formerly Homeless  
Jon Stevenson, Emergency Medical Services, Las Vegas Fire and Rescue  
Julie Calloway, Co-Chair Government, City of Boulder City  
Kena Adams, Advocate, Indian Voices  
Meg Pike, Education, Clark County School District  
Rebecca Edgeworth, Healthcare Provider, Touro University Nevada  
Robbie DeBuff, Workforce Investment, Workforce Connections  
Vera Moore, Advocate, True Beginnings

**Agenda Item 1. Call to Order, Notice of Agenda compliance with the Nevada Open Meeting Law.**

The meeting of the Southern Nevada Homelessness Continuum of Care Board was called to order at 2:00 p.m. on Thursday, September 9th, 2021, via WebEx.

**Agenda Item 2. Public Comment.**

No comments were posed to the Board.

**Agenda Item 3. Approval of the Agenda for September 9, 2021; for possible action.**

A motion was made to approve the agenda. The motion was approved.

**Agenda Item 4. Approval of the Minutes from the August 12, 2021, meeting; for possible action.**

A motion was made to approve the minutes. The motion was approved.

**Agenda Item 5. Update by co-chairs on recent activities of the Steering Committee, for possible action.**

Catherine Huang Hara, Clark County Social Service, and Michele Fuller Hallauer, Clark County Social Service, provided an update on the recent activities of the Steering Committee. At the last meeting, the committee discussed upcoming agenda items and work group updates through the end of the year. The Committee also discussed Board membership and recommendations for potential changes to the governance.

**Agenda Item 6. Update by the collaborative applicant on the relevant business of the Continuum of Care; for possible action.**

Catherine Huang Hara, Clark County Social Service, and Max Discher, HomeBase, provided an update on the relevant business of the Continuum of Care and provided an overview of the 2021 Notice of Funding Opportunity (NOFO). Renewal applications that are seeking funding have been submitted as of July. Threshold reviews began in July. With the Notice of Funding Opportunity (NOFO) being released on August 18<sup>th</sup>, new project applications opened on September 7<sup>th</sup> and are due by October 4<sup>th</sup>. Scoring and Ranking Team reviews will be held October 5<sup>th</sup> through the 14<sup>th</sup> and deliberations for ranking occur on October 18<sup>th</sup>. Appeals are due by October 22<sup>nd</sup>,

and Appeals Hearings will be held on October 25<sup>th</sup> if any are submitted. The consolidated application is due to HUD on November 16<sup>th</sup>. All components of the local application will be posted on [www.HelpHopeHome.org](http://www.HelpHopeHome.org). Eligible project components include Permanent Supportive Housing (PSH); Rapid Rehousing (RRH); Joint Transitional Housing-Rapid Rehousing (TH-RRH); Supportive Services Only Coordinated Entry (SSO-CE); Homeless Management Information Systems (HMIS); and CoC Planning. This year's NOFO includes a Domestic Violence (DV) Bonus of \$2,032,23. Temporarily, there is a reduced emphasis on System Performance Measures, while reaffirming Housing First. Other areas address COVID-19 impacts, promoting racial equity, the inclusion of lived-experience input, and partnerships with healthcare services. Data-driven priorities, as determined by the Data and Systems Improvement Working Group include preserving the programs in our system that are high performing; prioritize Dedicated Plus for any new or reallocated funds for PSH; and prioritize an increase in RRH for adults without children. This year's NOFO has an estimated Annual Renewal Demand (ARD) of \$14,507,413 available for Tier 1. Bonus funding has an available amount of \$725,371, and \$435,222 is available for CoC planning. For more information or to join the Scoring and Ranking Team, please contact Catherine Huang Hara at [C3H@clarkcountynv.gov](mailto:C3H@clarkcountynv.gov).

Arash Ghafoori, Social Service Provider, asked if Transitional Housing (TH) will be included as an eligible component this year. Mr. Discher responded that renewal applications for TH will be eligible, but new applications will not be eligible.

**Agenda Item 7. Update by Jurisdictional Partners on the American Rescue Plan Act (ARPA) Fiscal Recovery Fund (FRF), for possible action.**

Kristin Cooper, Government, provided an update on the American Rescue Plan (ARPA) Fiscal Recovery Fund (FRF) intentions for Clark County. At the last Board of County Commissioner's meeting on August 18<sup>th</sup>, Commissioners received a presentation from a group of consultants that conducted an extensive outreach within the community regarding Clark County's 40 million dollars in ARPA funding. There were 3,200 community surveys, public hearings, and multiple town halls held in all areas of the county. There were 350 applications for funding for projects and programs that the public wanted to see funded. The top priorities that emerged were affordable housing, including homeless services and transitional shelter; mental and behavioral health supportive services, job opportunities, support for small businesses, training, financial literacy, and services for children including quality daycare and early education. The consulting team recommended to the board that 14 million dollars should be applied to COVID mitigation, and that includes vaccination, testing, contact tracing, and prevention in congregate settings like homeless shelters, nursing homes, and jails. There is 70 million dollars set aside for public health that includes mental health treatment services, substance abuse treatment services, capital investments in public facilities to respond to the pandemic, and medical expenses. There is 13 million dollars available for food programs, rent and mortgage assistance, utility assistance, and eviction prevention. There is 41 million dollars for job training assistance; 47 million dollars for small business economic assistance and aid to nonprofit organizations. There will be upcoming education assistance that includes early learning, Pre-K academic services, social and emotional mental health services for kids, after-school programs, financial literacy, and healthy childhood environments. The education assistance and healthy child environments are specifically targeted to qualified census tracts. Qualified census tracts are a HUD-designation and often mirror where the CDBG (Community Development Block Grants) eligible funding areas. CDBG eligible areas are where there is a larger percentage of low-to moderate-income people living. There will be 150 million dollars designated for affordable housing, homeless services, and other housing assistance programs. There is 20 million dollars for social determinants of health that includes immigration assistance, community health workers or benefits navigators, and community violence interventions. There is 2 million dollars set aside for infrastructure and clean drinking water. There is also a revenue replacement contingency for 44 million dollars that will help with administrative expenses. Clark County will be moving forward on all applications after October.

Stacy DiNicola, Government, provided an update on City of Henderson's ARPA FRF proposal. The City of Henderson has received some community engagement and public outreach regarding ARPA funding, including a survey was posted on the City of Henderson website for residents to weigh in on how they would like to see this funding utilized. There were over 100 impact survey responses submitted and over 20 virtual meetings conducted. The surveys, calls from the public, and emails from the community helped the city to put together a list of top priorities for funding. The City of Henderson received 37 million dollars in ARPA funds. The city has designated 5 million dollars for public health, such as mental health services, COVID vaccination, COVID testing, contact tracing, and prevention of COVID in congregate settings. Economic support such as job training assistance and small business economic assistance received 6.8 million dollars in funding. There is also a line item for infrastructure for stormwater at 2.5 million dollars. For more information, please visit <https://opendata.cityofhenderson.com/> for the recovery action plan.

Rick Damian, Government, provided an update on City of North Las Vegas (CNLV) plan for ARPA funding. The CNLV received 47 million dollars in federal relief dollars. In August, the executive team gave a presentation to the North Las Vegas City Council regarding ARPA-identified areas of concentration. The plan also included feedback from community surveys, emails, and calls from community members. Based on all the information that was gathered, the city will concentrate the resources in four key identified areas: addressing

education disparities, businesses affected by COVID-19, sustaining and enhancing government services, and maintaining infrastructures like increasing levels of various city services. For more information, visit [www.NLVcares.com](http://www.NLVcares.com).

**Agenda Item 8. Update by the Leadership Team on the activities of Operation HOME!, for possible action.**

Michele Fuller-Hallauer, Clark County Social Service, provided an update on the activities of Operation HOME! (OH!). OH! is a community-wide initiative to house 2,022 of our community's unhoused persons who have the highest risk for negative impact to COVID-19 by the year 2022. The United Way of Southern Nevada has provided 400 partial moving kits ready to be utilized. Also, the Church of Jesus Christ of Latter Day Saints provided 75 welcome home kits that are filled with essential items that are needed for clients as they move into their homes. Deseret Industries has provided a \$100,000 in vouchers for OH! clients to obtain furniture and other household items. The landlord engagement team desperately needs assistance in identifying landlords that have available units and are willing to partner. Please email [leaps@clarkcountynv.gov](mailto:leaps@clarkcountynv.gov) with information regarding landlords interested in partnering with OH! or visit [www.HelpHopeHome.org](http://www.HelpHopeHome.org) and click on the landlord tab for more information. The Diversion Working Group will now be called the Housing Problem Solving Work Group (HPS), encompassing diversion as well as rapid exit efforts. The group is being revitalized and revamped to move forward with the OH! efforts. The intention is to reach clients as they are coming into the homeless services system now and move them into the pathway to permanency.

**Agenda Item 9. Update on local response to and recovery from Coronavirus Disease 19, for possible action.**

Kristin Cooper, Government, provided an update on the response from COVID-19 by Clark County. The County continues to operate the non-congregate shelter through HELP of Southern Nevada and WellCare. Both are at 100 % occupancy. The County is starting to rehouse individuals that are currently in non-congregate shelter into permanent housing.

Joanne Rupiper, Healthcare Provider, provided an update on the Southern Nevada Health District's (SNHD) response to and recovery from COVID-19. SNHD is working on the vaccine campaign at this time and has enlisted a team devoted to doing testing and are working to get case numbers down in the community. The team has been working to reach out to targeted populations and has determined where the most need is according to zip codes. Higher numbers of cases and lower numbers of vaccine uptake have occurred mostly in the North Las Vegas region. Currently, SNHD has 15 static sites throughout the valley in each quadrant, and Clark County School District has four sites and are open to the public.

**Agenda Item 10. Update from the Coordinated Entry System and Youth Working Groups on current projects, for possible action.**

Michele Fuller-Hallauer, Clark County Social Service, provide an update that the Coordinated Entry Systems Working Group (CESWG) meets on the 2<sup>nd</sup> Tuesday of the month to discuss process tools, changes to the system, reviews and customizes the assessment tools, and evaluates the Coordinated Entry System. The group looks at data and discusses race disparities, the efficacy of processes, and makes changes to the system as needed. Four working groups are underneath the Coordinated Entry Systems Working Group and includes the Coordinated Entry Task Force, Coordinated Outreach, Housing Problem Solving Work Group (formerly Diversion), and Moving-On. These groups meet once a month and are made up of homeless service providers primarily, as well as anybody else who wants to attend. The working groups focus on services associated with coordinated entry. Recently, some of the working groups have shifted their efforts to Operation HOME! The Diversion Task Group has been on hiatus since the start of COVID-19 and has shifted to the Housing Problem Solving Work Group. The Moving-On Working Group has been working diligently with housing and rapid re-housing providers to develop a self-sufficiency assessment that can be used on clients when they're ready to move from a permanent housing program into a self-sufficient situation. Coordinated Entry serves as a single access point to multiple pathways to housing and services. CESWG is establishing guidelines for how much time it takes to transition clients from rapid rehousing to permanent supportive housing, recognizing the expansion of rapid rehousing in the community. CESWG is also implementing progressive engagement across the system so that more clients will be transitioning into rapid rehousing. The team will continue to respond to the community's needs and remain flexible. CESWG will continue to update the Coordinated Entry System's policies and procedures. More information can be found on [www.helphopehome.org](http://www.helphopehome.org).

Arash Ghafoori, Social Service Provider, provided an update on the Youth Working Group (YWG). The Youth Working Group is comprised of diverse representatives, including homeless service providers, K-12 and higher education, child welfare systems, youth-serving agencies, stakeholder agencies, as well as young people with lived experience of homelessness. The purpose of the YWG is to prevent and address youth homelessness in Southern Nevada. At each monthly meeting the YWG shares ideas and works to create plans to strengthen community efforts to eliminate youth homelessness. YWG has a subcommittee that serves as the Southern Nevada CoC Youth Action Board known as Young Adults in Charge (YAC). YAC is led by and comprised of young people between the ages of 15 and 24 who have lived experiences of homelessness. At each YWG meeting, members can network with representatives from other youth-serving agencies and share community updates. YWG meetings also offer information about available funding to serve at-risk

youth and young people experiencing homelessness; sharing information about training opportunities for youth homelessness advocates; and work toward collaborative projects to better serve the homeless in our community. Over the past year, the YWG has been busy working on several important community-level projects. This includes building a community response to combat COVID-19 in young people experiencing homelessness. Since the pandemic began, the YWG offered space for service providers to discuss the impact of COVID-19 on youth programs and services. Working with members of the community, the YWG helped to create a youth vaccination plan so youth experiencing homelessness had access to COVID-19 vaccinations through events at youth service provider agencies. Members of YAC have created a COVID-19 vaccine fact sheet to distribute to young people experiencing homelessness as well. This past legislative session, YWG provided updates about legislation that could affect homeless young people and sharing information about how providers could get involved. Currently, YWG is working on efforts to prepare for our community hopefully being awarded the Youth Homelessness Demonstration Project (YHDP) grant from HUD. Members of the YWG and YAC participated in weekly planning meetings to assist with the development of the YHDP proposal and contributed to the writing and editing process. The YWG will be working collaboratively with the Coordinated Entry Systems Working Group to make improvements to the Coordinated Entry Systems regarding youth homelessness. The YWG meets every fourth Tuesday from 9:00-11:00 am. YAC has been connecting with other youth organizations to develop an overview presentation on YAC. This presentation will help support YAC in its effort to inform the community on who YAC is, and they're creating a Google form to streamline requests for the community to involve them in decision-making regarding YAC. The group has finalized their policy and procedures handbook which will serve as a membership guide to YAC.

**Agenda Item 11. Questions and answers regarding reports from the Board Working Groups (Community Engagement, Coordinated Entry, Data and Systems Improvement, Evaluation, Monitoring, Planning, Youth), for possible action.**

No questions were posed to the Board.

**Agenda Item 12. Receive an update from Board members regarding relevant activities within their respective organizations relating to homelessness.**

Troy Oglesbee, Faith-Based, shared that Destiny Church has now partnered with the Courts to assist individuals that have been released from jail or enrolled in a court-sponsored program to attain emergency housing, as well as assisting individuals with job placement. The program ensures that clients can continue with wrap-around services and receive case management if needed.

**Agenda Item 13. Public Comment**

The meeting adjourned at 4:00 p.m.