2021

HUD Continuum of Care Consolidated Application Recommendations

OCTOBER 26, 2021

Help Hope Home

Local application timeline

- June 14: Renewal local application released
- June 24: Renewal mandatory TA training
- July 14: Renewal local applications due
- August 18: CoC NOFO released by HUD
- September 7: New project mandatory TA training
- October 4: New project local applications due
- October 18: Scoring & Ranking
- October 19: Posting of Recommendations
- October 22: Appeals Due (no appeals received)
- October 26: SNHCoC Board Receives Recommendations

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HUD Policy Priorities

- Ending homelessness for all persons
- Improving system performance
- Using a Housing First approach
- Reducing unsheltered homelessness
- Partnering with housing, health, and service agencies
- Racial equity
- Persons with lived experience

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National Overview

- ► Approximately $2.7 billion available for CoC funding

- ► Strong emphasis on system performance

- ► Increased Tier 1 amount (100% of annual renewal demand)

- ► Deadline: November 16, 2021

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New for 2021

- ► Tier 1 is 100% of the Annual Renewal Demand (ARD)

- ► Domestic Violence Bonus doubled to $2,032,238

Available Funding

Annual Renewal Demand	$14,507,413
CoC Bonus	$725,371
Domestic Violence Bonus	$2,032,238
Tier 1 (= ARD)	$14,507,413
Tier 2 (CoC Bonus)	$725,371
Tier 2 + DV Bonus	$2,757,609
Total Request	$17,265,022
CoC Planning Grant (Not Ranked)	$435,222

Strategies for Success

- ▶ Utilize a performance scorecard for ranking.

- ▶ Use intervention-appropriate metrics to measure system performance.

- ▶ Utilize a transparent coordinated entry system.

- ▶ Reallocate from underutilized or ineffective projects.

- ▶ Thoroughly review every local application.

- ▶ Prioritize admission to turnover PSH units to CH individuals, using Housing First, and leveraging other resources (e.g., Medicaid) for supportive services.

- ▶ Prioritize planning and data-gathering in the CoC process.

Local Competition Process Flow

- Monitoring Working Group administers monitoring to generate monitoring scores

- Data Working Group develops community needs & priorities

- Local application scoring criteria developed by Evaluation Working Group

  - Scoring & Ranking Team (SRT) selected from nonconflicted SNHCoC members

- SNHCoC Board approves Scoring & Ranking P&Ps

SRT Ranking Process

- ► SRT reviews and scores projects based on monitoring and local application scores

- ► SRT meets publicly to discuss scores, rank projects, and recommend projects for inclusion in priority listing (10/18)

- ► Priority listing made public, opportunity for appeals

- ► SNHCoC Board addresses appeals, votes to approve Priority Listing (that's today)

Sources of Information for Project Scoring, Ranking & Selection

- ▶ Local Priorities from Data Working Group Monitoring WG: Compliance and HMIS Data

- ▶ HUD Priorities/ Performance Criteria from Annual Progress Report (APR)

- ▶ Applicant Submission to Narrative Questions through PRESTO

- ▶ Copy of ESNAPS Application Submitted in PRESTO

2021 Data Working Group Recommendations for Prioritization

- Preserve the programs that we have if they are high-performing

- Prioritize Dedicated Plus for any new or reallocated funds for PSH

- Prioritize an increase in RRH for Adults without Children (AWOCs)

- Encourage providers to be prepared for DV Bonus

Per local process, consider how projects serve persons with severe needs and vulnerabilities (e.g., persons experiencing chronic homelessness, mental illness and/or substance use disorders, and domestic violence)

Compliance Monitoring

- ▶ Monitoring practices include:
  - ▶ Onsite monitoring
  - ▶ Desk audits
  - ▶ HMIS reviews
- ▶ Monitoring Score Card is generated through monitoring process, used by Scoring & Ranking Team

Scoring Process

- Scoring and Ranking Team scores projects
  - Project design
  - Capacity
  - Performance, if it was a renewal
  - Meeting local needs
- SRT forms teams to pre-score sets of applications before meeting as a larger review panel to jointly discuss applications
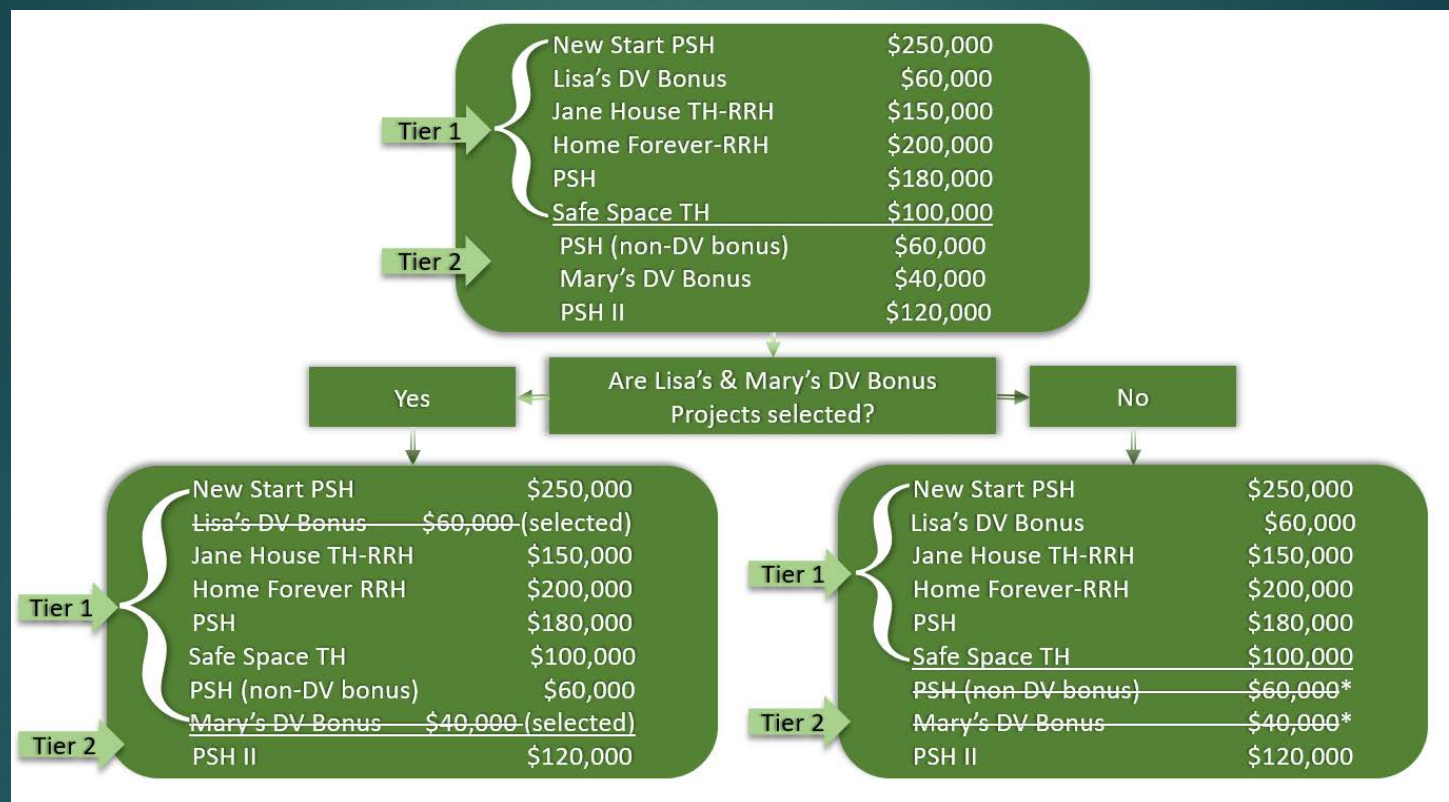
Ranking and Tiering System

- SRT evaluates projects and ranks by score for inclusion in the collaborative application to HUD

- HUD uses a two-tier system for ranking projects
  - Tier 1 (generally safe): 100% of Annual Renewal Demand (ARD)
  - Tier 2 (subject to national competition): bonus funding
  - DV Bonus projects can be funded separately and removed from the local tiers

DV Bonus Tiering

Tier 1	New Start PSH	$250,000
	Lisa's DV Bonus	$60,000
	Jane House TH-RRH	$150,000
	Home Forever-RRH	$200,000
	PSH	$180,000
	Safe Space TH	$100,000
Tier 2	PSH (non-DV bonus)	$60,000
	Mary's DV Bonus	$40,000
	PSH II	$120,000

Are Lisa's & Mary's DV Bonus Projects selected?

Yes

Tier 1	New Start PSH	$250,000
	Lisa's DV Bonus $60,000 (selected)	
	Jane House TH-RRH	$150,000
	Home Forever RRH	$200,000
	PSH	$180,000
	Safe Space TH	$100,000
	PSH (non-DV bonus)	$60,000
Tier 2	Mary's DV Bonus $40,000 (selected)	
	PSH II	$120,000

No

Tier 1	New Start PSH	$250,000
	Lisa's DV Bonus	$60,000
	Jane House TH-RRH	$150,000
	Home Forever-RRH	$200,000
	PSH	$180,000
	Safe Space TH	$100,000
	PSH (non DV bonus)	$60,000*
Tier 2	Mary's DV Bonus	$40,000*
	PSH II	$120,000

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Ranking & Prioritization Methodology

- Automatic Tier 1 Ranking
    - Newer renewal projects without data
    - Projects supporting HUD mandated systems
        - Homeless Management Information System
        - Southern Nevada Coordinated Entry Matching
- Renewal Projects with Outcomes
    - Ranked on their combined local application and monitoring scores
- New projects
    - Ranked based on application score only, as no performance or compliance data will be available for the project

Ranking & Prioritization Methodology

- Domestic Violence Projects and Projects Serving Those with Severe Needs and Vulnerabilities
  - DV projects will be scored and ranked consistent with project applications of other types
  - SRT may evaluate whether project outcomes for projects serving DV population have been impacted by the severity of the needs of the population.

Tie Breaking

1. Highest monitoring score
2. Highest local application score
3. Highest score on performance monitoring tool

Reallocation Process

► SRT may reallocate funds from existing renewals to new projects if it will better help end homelessness, for one of the following reasons:

1. Low-performing project

2. Significant history of under-spending of CoC funds (provider will be notified if at-risk in advance of reallocation)

3. Voluntary reallocation by the provider

2021

Evaluation Working Group Funding Recommendations

Tier 1 Recommendations

	Agency	Project	Project Type	Recommendation
1	CCSS	HMIS Southern Nevada 2021	HMIS	$860,154
2	HELP of Southern Nevada	SN CE Matching	SSO-CE	$202,502
3	Nevada Partnership for Homeless Youth	NPHY Independent Living Program	TH	$226,210
4	HopeLink of Southern Nevada	HomeLink RRH Consolidation	RRH	$798,415
5	HELP of Southern Nevada	Shannon West Homeless Youth Center	TH	$210,282
6	St. Jude's Ranch	New Crossings	RRH	$359,735
7	United States Veterans Initiative	PSH 2019 Consolidated	PSH	$1,330,296

Tier 1 Recommendations

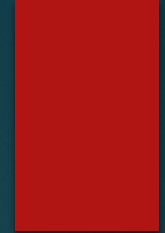|	Agency	Project	Project Type	Recommendation
8	HELP of Southern Nevada	A New Start	PSH	$653,717
9	CCSS	Healthy Living Consolidated	PSH	$1,834,448
10	United States Veterans Initiative	VIP	TH	$122,854
11	St. Jude's Ranch	A Place Called Home	RRH	$209,324
12	CCSS	New Beginnings	PSH	$1,637,440
13	Safe Nest: Temporary Assistance for Domestic Crisis, Inc	Operation Fresh Start	RRH	$305,844

Tier 1 Recommendations

	Agency	Project	Project Type	Recommendation
14	SNAMHS	Stepping Stones	PSH	$53,135
15	The Salvation Army Southern Nevada	Housing the Homeless	RRH	$316,506
16	CCSS	STAR PSH	PSH	$1,798,473
17	St. Jude's Ranch	Crossings TH-RRH	TH-RRH	$498,333
18	HELP of Southern Nevada	HELP THEM HOME Combined	PSH	$834,134
19	CCSS	STAR RRH (Bonus)	RRH	$1,568,224
20	CCSS	Healthy Living Rapid Rehousing (Bonus) (straddling tiers)	RRH	$687,387

Tier 2 Recommendations

	Agency	Project	Project Type	Recommendation
21	CCSS	Healthy Living Rapid Rehousing (Bonus) (straddling tiers)	RRH	$373,481
22	The Just One Project	Community Connect (Bonus)	RRH	$351,890
23	St. Jude's Ranch	Hope for Survivors (DV Bonus)	TH-RRH	$647,061
24	HopeLink of Southern Nevada	HomeLink Thrive 2021 (DV Bonus)	RRH	$1,179,920
25	HELP of Southern Nevada	DV Community Outreach & Matching (DV Bonus)	SSO-CE	$205,257

Reallocation

Agency	Project	Project Type	Reallocated
CCSS (voluntary prior to ranking)	STAR TH-RRH Consolidated	TH-RRH	$,1751,784
St. Jude's Ranch (voluntary)	Moving Forward	TH	$175,107
Lutheran Social Services of Nevada (involuntary)	Welcome H.O.M.E.	RRH	$328,720

Appeals

- ▶ No appeals were received

2021 Request

- Tier 1 (ARD) = $14,507,413
- CoC Bonus (Tier 2) = $725,371
- Domestic Violence Bonus = $2,032,238
  - **Ranking Total = $17,265,022**
- CoC Planning (non-ranked) = $435,222
- **Total 2021 Request = $17,700,244**

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Next Steps

▶ Asking for Board approval on recommendations

▶ Finalize Project Applications for submission in e-snaps

▶ Team Review of e-snaps Project Applications

▶ Draft of Consolidated Application to review team

▶ HUD CoC Consolidated application completion submitted by November 16, 2021

Questions?