

**SOUTHERN NEVADA HOMELESSNESS CONTINUUM OF CARE BOARD  
MEETING MINUTES  
December 10, 2025**

**In attendance:**

Alyson Martinez, Las Vegas Rescue Mission  
Dr. Albert D. Chavez, Campus for Hope  
Amy Jones, Social Service provider  
Angela Ranck, HMIS Lead  
Arcelia Barajas, City of Las Vegas  
Brenda Barnes, CoC Director, Collaborative Applicant  
Davion Smith, Youth Action Board  
Donica Martinez, Lived X Consultants  
Elizabeth Jarman, Veterans Administration  
Hayley Jarolimek, City of Henderson  
Jamie Sorenson, Clark County, NV  
Kevin Murray, SilverSummit Health plan  
Kim Jefferies, Campus for Hope  
Martin Castro, Lived X Consultants  
PJ Moore, Coordinated Entry Lead Entity  
Wilson Ramos, City of North Las Vegas

**Absent:**

Lauren Boitel, ImpactNV  
Miguel Davila Uzcategui, Community Advocate

**Agenda Item 1. Call to Order.**

The meeting of the Southern Nevada Homelessness Continuum of Care Board was called to order at 3:00 p.m. on Wednesday, December 10<sup>th</sup> 2025, at the Clark County Government Center.

**Agenda Item 2. Approval of the minutes from the November 24<sup>th</sup> and 26th, 2025 SNHCoC Board meeting; for possible action.**  
A motion was made to approve the minutes. The minutes were approved.

**Agenda Item 3. Approval of the Agenda with the inclusion of any emergency items and deletion of any items; for possible action**  
Agenda Item # 6 was moved up to Item # 4. A motion was made to approve the agenda with the requested changes. The motion was approved.

**Agenda Item 4. Receive an Update by the Collaborative Applicant; for possible action.**

Brenda Barnes, Collaborative Applicant, provided an update on the 2025 Notice of Funding Opportunity (NOFO). The community was notified that HUD withdrew the 2025 NOFO earlier this week. They've indicated that a revised NOFO will be released, but a timeline has not yet been provided or has any information about what will change been shared. CoCs across the country are taking a similar pause. For example, San Francisco has halted its competition, and Sacramento has paused their process as well. However, there are still CoC's that are proceeding with local competitions. The Collaborative Applicant (CA) presented two options for the Board to vote on: Option 1: The CA will retain the current application deadline of Monday the 15th at 10 AM and collect complete provider packets but pause all scoring and ranking until the updated NOFO is released. This option allows the community to maintain momentum, gives us a clearer picture of where our current portfolio stands, helps ensure we are positioned to apply for the maximum amount of funding available to our CoC, and allows us to plan and navigate our system landscape more strategically once HUD's final guidance is known. Option 2: We pause the local competition altogether until HUD issues the revised NOFO. A 3<sup>rd</sup> Option to extend the deadline for application submissions to provide applicants more time was proposed.

*Dr. Albert Chavez, Board Members, Campus for Hope, asked "If we vote to just move forward, how would we go about shifting if the priorities change?"*

*Brenda Barnes, Collaborative Applicant, responded "The majority of them were objective, minus the new ones, with some about 3 1/2 pages of subjective narratives. We would adapt to whatever those priority shifts are at that time."*

*Kim Jefferies, Board Member, Campus for Hope, stated “My vote would be for option one because I think it is our best course of action to make sure we’re protecting our community to ensure if there is an accelerated timeline when it comes back online, that we’re ready to go.”*

*Elizabeth Jarman, Board Member, Veterans Administration, asked “Is there a chance that we would change the scoring algorithm or priorities? I just want to make sure we’re fair to all sides if they wanted to emphasize some piece that they don’t get in, in the initial application, if we expect it may change.”*

*Brenda Barnes, Collaborative Applicant, responded “We would then work with the Community and get back out to the applicants and inform them that these are the things that changed per HUD’s priorities or thresholds for various elements of the NOFO.”*

The CA requested a vote on the proposed options and the Board voted to extend the deadline for application until Thursday, December 18<sup>th</sup>. The Board also discussed the Coordinated Entry (CE) Lead Entity. Jamie Sorenson, Alternate Board Member, Clark County Social Services led the discussion. The CA tried to engage in contract for the CE Lead Entity with a community provider and the process didn’t work out as envisioned. The CA believes that Clark County has the infrastructure and can provide staffing specifically for the function of CE. A Lead Entity is not a requirement but was a recommendation of the HUD Technical Assistance (TA) providers. The County believes that they have the expertise for the performance function and have satellite offices throughout the community and recommend we move forward in that direction. Since County funds are being used it would be best for the community to use it towards something more sustainable.

*Elizabeth Jarman, Board Member, Veterans Administration, stated “The Board has not been updated with the issues with the provider, and we want to know what happened.”*

*Kim Jefferies, Board Member, Campus for Hope, stated “I’m interested in something in writing on what the roles/tasks/responsibilities of the positions would be for CE.”*

The CA will revisit this topic with the Board and discuss the Communication piece of the CE Lead Entity contract.

#### **Agenda Item 5. Memorandum of Understanding (MOU) with HMIS Lead; for possible action.**

Angela Ranck, HMIS Lead, provided an update on the status of the MOU with the HMIS Lead. The Memorandum of Understanding (MOU) for the HMIS Lead originated from technical assistance (TA) recommendations and was subsequently included in the HMIS Steering Committee and Board work plans. While initial progress was delayed as the effort was viewed as a joint project and ongoing projects shifted priorities elsewhere. The HMIS Steering Committee resumed the work in June following Board guidance to proceed with drafting and return it for joint discussion and next steps. The draft MOU was developed by the Steering Committee using available examples and limited external references, as most communities do not share HMIS MOUs. The scope of work outlined in the document is largely drawn from the HMIS Charter and HUD guidance, reflecting defined responsibilities of an HMIS Lead. The intent is for these responsibilities to be formalized within the MOU, which will ultimately serve as an attachment to the HMIS Charter. The Board will review the MOU and provide comments by January 21<sup>st</sup>. A follow up presentation will be provided at the February Board meeting.

#### **Agenda Item 6. Debrief of Project Homeless Connect (PHC) by the Lived X Team; for possible action.**

The Lived X Team presented an overview of the 2025 Project Homeless Connect. Project Homeless Connect was held on Wednesday, November 19, 2025, at the World Market Center and provided centralized, same-day access to critical services while strengthening cross-sector collaboration and generating measurable community impact. The event served an estimated 700–800 attendees with support from over 200 providers and more than 150 volunteers across service areas including housing, behavioral health, medical, legal, employment, youth and family services, veterans’ services, and pet care. Key outcomes included thousands of service connections, housing placements through multiple partners, medical screenings and testing, and pet vaccinations. Exit surveys from 412 participants highlighted that most attendees learned about the event through personal networks or service providers, with primary needs focused on clothing, hygiene, housing, food assistance, and medical and mental health services. Data also reflected significant engagement from seniors and individuals staying in congregate shelters, with ongoing data collection underway to further assess outcomes and areas for improvement

#### **Agenda Item 6. Receive a report on the activities of the Continuum of Care Committees; for possible action.**

Kelly Rupp, Co-chair, Coordinated Services Committee (CSC), shared that CSC will be attending the Bitfocus CE State of Analysis meeting. The Committee has partnered with the Long Term Project team and Bitfocus to revise the current CE assessment process. The newly formed team will also be moving forward with analyzing the data and then determining what changes are going to be made to the assessment process in the future.

Oprah Dean, Collaborative Applicant, shared that the committee discussed keeping volunteer recruitment open for the PIT Count. There are currently 125-130 volunteers. The Committee is currently working on setting tentative dates for deployment captains to retrieve supplies and incentives. Volunteer training will begin on January 6<sup>th</sup>.

Donica Martinez, Board Member, provided an update on the activities of the HMIS Steering Committee. The Steering Committee presented the HMIS MOU to the Board for review. The Committee has also been reviewing applications for additional licenses

Kyle Graves, Alternate Board Member, Youth Action Board, provided an update on behalf of the Youth Action Board (YAB). YAB graduation will take place on Friday, December 12<sup>th</sup>. YAB is currently onboarding the new executive team.

Donica Martinez and Martin Castro, Board Members, Lived X Team of Southern Nevada, shared that the Lived X Team continues to advance system-level work beyond countywide surveys through community engagement, policy analysis, outreach, data collection, and implementation, while remaining grounded in lived experience, inclusive practices, and actionable recommendations to improve services and policy. The team presented its 2024 Annual Report at the recent membership meeting and has refined its action plan to focus on the intersections of homelessness and the criminal justice system, environmental justice impacts on employment and second-chance workforce opportunities, healthcare integration (including sober living, education, and provider training), and housing. Ongoing policy engagement includes legislative monitoring, participation in legislative sessions, and use of policy trackers to stay current on state-level priorities. The team will continue community engagement through event and training recaps, community stories, advocacy opportunities, and experience-based platforms, while recent contract updates will impact team structure and expectations.

**Agenda Item 7. Identify emerging issues to be addressed by staff or by the Board at future meetings, and direct staff accordingly; for possible action.**

No updates were provided.

**Agenda Item 8. Adjournment**

Meeting was adjourned at 4:30 pm.